
Cabinet

Minutes of
04 November 2025 at 2.00 pm

Present:

Chair:

Councillor Grace Williams

Leader of the Council

Cabinet Members:

Councillor Ahsan Khan
Councillor Naheed Asghar
Councillor Rosalind Doré

Deputy Leader (Housing and Regeneration)
Portfolio Lead Member - Inclusive Economy
Portfolio Lead Member - Libraries, Culture and Sports & Leisure

Councillor Andrew Dixon
Councillor Paul Douglas
Councillor Kizzy Gardiner
Councillor Khevyn Limbajee
Councillor Louise Mitchell

Portfolio Lead Member - Stronger Communities
Portfolio Lead Member - Finance and Resources
Portfolio Lead Member - Children and Young People
Portfolio Lead Member - Community Safety
Portfolio Lead Member - Adults and Health

Officers in Attendance:

Linzi Roberts-Egan
Nicky Crouch
Marc Gadsby
Joe Garrod
Mark Hynes
Anthony Jackson
Rob Manning
Debbie Porter
Rianna Terry
Emily Wood

Chief Executive
Strategic Director, Children Services
Strategic Director, Adult Services
Strategic Director, Place
Director of Governance and Law
Democratic Services Officer
Strategic Director, Resources
Strategic Director, Neighbourhoods and Environment
Assistant Director, Leadership and Democracy
Head of Democratic Services

34. Apologies for Absence

An apology for absence was received from Councillor Clyde Loakes.

35. Declarations of Interest

No declarations were made.

36. Minutes of Cabinet

The minutes of the previous meeting, held on 7 October 2025, were approved as a correct record.

37. Section 75 Agreement for the Delivery of Integrated Services for People with a Mental Health Need

Councillor Mitchell introduced the report and, in doing so, confirmed that the consultation exercise, undertaken jointly with NELFT, had recognised areas of strength, including a strong shared commitment to the partnership and the recognition of the importance of multi-disciplinary collaboration. She added that relevant professionals were looking at ways to potentially strengthen governance and accountability. Councillor Mitchell then gave thanks for relevant officers, including Sarah Perrin - Assistant Director of Commissioning (Adults), the Commissioning team, Ann McGale – Director of Adults Change and all other officers involved for their hard work.

The Leader highlighted the importance of the proposals in the report as they would address needs for those struggling with mental health issues. She then gave thanks to Councillor Mitchell for her leadership in this space and the rest of the team for their hard work.

Decision

Cabinet:

- (1) approved the proposal to enter into a new s.75 agreement with NELFT to meet the needs of residents who have a mental health need; for a period of five years from 1st February 2026, incorporating annual break options; and
- (2) delegated authority to approve the final terms of the s.75 agreement to the Strategic Director of Adult Services in consultation with the Portfolio Lead Member for Health and Adults and the Strategic Director of Resources.

38. Temporary Accommodation to Settled Homes Strategy

Councillor Ahsan Khan introduced the report and, in doing so, confirmed that the report detailed one of the most ambitious plans in London and stated that the Council had an excellent record in terms of Council house building. He went on to say that it was still a challenge to find suitable housing and provided assurances that it remained a priority for residents to have secure and settled homes. Councillor Khan explained that the Council had sought to secure housing over recent years but conceded that the supply was not there and, as a result, many families were housed in temporary accommodation at minimum standard. He said there was a detrimental impact to those living in such properties in terms of health and life outcomes. Councillor Khan confirmed that temporary accommodation should be a short-term solution. He added that officers would always seek accommodation in Waltham

Forest but would go out of borough if deemed necessary. Councillor Khan then said that the intention was to be fully transparent with residents, and confirmed that the strategy had been informed from feedback received from those living in temporary accommodation. He then gave thanks to Joe Garrod and his team for their hard work.

The Leader said that the Council had a responsibility to tackle this challenge and to ensure that the most vulnerable of residents were supported, in addition to the Council's fiscal responsibility to taxpayers. She added that it was vital that the Council was honest, clear and supportive. The Leader then thanked Councillor Khan for his leadership in this space.

Decision

Cabinet approved the Temporary Accommodation to Settled Homes Strategy as set out in Appendix 1 of the report.

The meeting closed at 2.15 pm

Chair's Signature _____

Date _____