

CAPITAL PROGRAMME	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
DEPUTY CHIEF EXEC'S DIRECTORATE							
ICT	6,527	3,061	1,814	-	-	-	11,402
STRATEGY INSIGHT AND COMMUNITIES	10	110	-	-	-	-	120
CLIMATE EMERGENCY FUNDING	1,519	1,000	1,000	1,000	-	-	4,519
	8,056	4,171	2,814	1,000	-	-	16,041
PEOPLE DIRECTORATE							
ADULT SOCIAL CARE	197	-	-	-	-	-	197
	197	-	-	-	-	-	197
PLACE DIRECTORATE							
NEIGHBOURHOODS	9,455	1,949	2,023	-	-	-	13,427
REGEN, PLANNING AND DELIVERY	3,490	4,771	728	-	-	-	8,989
PROPERTY AND DELIVERY	53,363	28,219	6,720	887	787	-	89,976
SCHOOLS PROGRAMME	15,700	22,327	13,230	19,924	-	-	71,181
HOUSING DELIVERY/OPERATIONS (GF)	8,750	5,594	8,182	3,361	-	-	25,887
HOUSING DELIVERY/OTHER (HRA)	23,648	18,464	17,795	10,487	7,011	7,011	84,416
HOUSING ASSETS (HRA)	30,759	36,512	35,512	35,512	34,746	34,746	207,787
	145,165	117,836	84,190	70,171	42,544	41,757	501,663
CONTINGENCY							
CONTINGENCY	-	15,000	-	-	-	-	15,000
TOTAL CAPITAL PROGRAMME	153,418	137,007	87,004	71,171	42,544	41,757	532,901
RESOURCES							
Government Grant	(37,564)	(26,531)	(14,348)	(19,924)	-	-	(98,367)
Major Repairs Reserve	(12,543)	(12,997)	(13,372)	(13,673)	(13,987)	(14,309)	(80,881)
Other Contributions	(9,777)	(10,501)	(2,531)	(3,431)	-	-	(26,240)
Revenue Contributions	(4,646)	(1,493)	(5,555)	(5,089)	(6,155)	(5,731)	(28,669)
Capital Receipts	(5,793)	(6,832)	(6,046)	(5,924)	(2,159)	(1,372)	(28,126)
Self-Finance via Future Disposal	(5,828)	(5,084)	(282)	(100)	-	-	(11,294)
Prudential Borrowing	(62,741)	(49,034)	(16,006)	(4,361)	-	-	(132,142)
HRA Borrowing	(14,527)	(24,535)	(28,864)	(18,669)	(20,243)	(20,345)	(127,183)
TOTAL RESOURCES	(153,418)	(137,007)	(87,004)	(71,171)	(42,544)	(41,757)	(532,901)

ICT	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
ERP Programme	6,322	2,856	1,814	-	-	-	10,992
Technology Services - Network LAN Refresh	205	205	-	-	-	-	410
TOTAL TECHNOLOGY SERVICES	6,527	3,061	1,814	-	-	-	11,402
RESOURCES							
Prudential Borrowing	(6,527)	(3,061)	(1,814)	-	-	-	(11,402)
TOTAL TECHNOLOGY SERVICES RESOURCES	(6,527)	(3,061)	(1,814)	-	-	-	(11,402)
STRATEGY INSIGHT AND COMMUNITIES	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Food Distribution Centre	10	110	-	-	-	-	120
TOTAL STRATEGY INSIGHT AND COMMUNITIES	10	110	-	-	-	-	120
RESOURCES							
Prudential Borrowing	(10)	(110)	-	-	-	-	(120)
TOTAL STRATEGY INSIGHT AND COMMUNITIES RESOURCES	(10)	(110)	-	-	-	-	(120)
CLIMATE EMERGENCY FUNDING	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Suntrap	52	-	-	-	-	-	52
Sustainable Transport	1,019	-	-	-	-	-	1,019
Future years pot	448	1,000	1,000	1,000	-	-	3,448
TOTAL CLIMATE EMERGENCY FUNDING	1,519	1,000	1,000	1,000	-	-	4,519
RESOURCES							
Prudential Borrowing	(1,519)	(1,000)	(1,000)	(1,000)	-	-	(4,519)
TOTAL CLIMATE EMERGENCY FUNDING RESOURCES	(1,519)	(1,000)	(1,000)	(1,000)	-	-	(4,519)
ADULT SOCIAL CARE	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Care Homes	193	-	-	-	-	-	193
Sidmouth House (Improvement Works)	4	-	-	-	-	-	4
TOTAL ADULT SOCIAL CARE	197	-	-	-	-	-	197
RESOURCES							
Government Grant	(197)	-	-	-	-	-	(197)
TOTAL ADULT SOCIAL CARE RESOURCES	(197)	-	-	-	-	-	(197)

NEIGHBOURHOODS	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Highways & Traffic Mgmt. Service Priorities	2,917	125	-	-	-	-	3,042
Environment Agency	695	-	-	-	-	-	695
Tfl 2021-22 – Corridors, Neighbourhoods & Sustainable Transport	148	-	-	-	-	-	148
Tfl 2021-22 - Bus Priority Delivery Portfolio	11	-	-	-	-	-	11
Tfl 2022-23 – Corridors, Neighbourhoods & Sustainable Transport	982	-	-	-	-	-	982
Tfl 2022-23 – Bus Priority Delivery Portfolio	30	-	-	-	-	-	30
Tfl 2022-23 - Cycle Network Development	615	-	-	-	-	-	615
Tfl 2022-23 - Liveable Neighbourhoods	195	-	-	-	-	-	195
Tfl 2022-23 - Cycle Parking	34	-	-	-	-	-	34
Tfl 2022-23 - Bridge Assessment & Strength	45	-	-	-	-	-	45
S106 Highways Projects	513	750	1,803	-	-	-	3,066
Leytonstone BLEN	200	-	-	-	-	-	200
Forest Road Cycle Route	194	-	-	-	-	-	194
Marsh Lane Footpath	52	-	-	-	-	-	52
Leytonstone High Road and St James Street stations	30	-	-	-	-	-	30
Parks and Play Programme 2	531	-	-	-	-	-	531
Leyton Jubilee Park	10	-	-	-	-	-	10
Parks Development S106	422	-	-	-	-	-	422
Neighbourhood CIL	527	-	-	-	-	-	527
Operations Centre Move	28	-	-	-	-	-	28
Rolls Sports Ground	93	-	-	-	-	-	93
Walthamstow Leisure Centre	256	-	-	-	-	-	256
Leytonstone Leisure Centre Development	37	-	-	-	-	-	37
Leytonstone Leisure Centre Roof Repair	101	-	-	-	-	-	101
CCTV Infrastructure	490	220	220	-	-	-	930
Vehicle Purchase	154	-	-	-	-	-	154
Low Hall Depot R&M	146	854	-	-	-	-	1,000
TOTAL NEIGHBOURHOODS	9,455	1,949	2,023	-	-	-	13,427
RESOURCES							
Government Grant	(4,124)	-	-	-	-	-	(4,124)
Other Contributions	(2,562)	(750)	(1,803)	-	-	-	(5,115)
Revenue Contributions	(1,942)	(125)	-	-	-	-	(2,067)
Prudential Borrowing	(827)	(1,074)	(220)	-	-	-	(2,121)
TOTAL NEIGHBOURHOODS RESOURCES	(9,455)	(1,949)	(2,023)	-	-	-	(13,427)

REGEN, PLANNING AND DELIVERY	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Town Centre Fund (TCIF)	170	-	-	-	-	-	170
Gnome House	20	-	-	-	-	-	20
Station Hub - Forest Road CCTV	52	55	-	-	-	-	107
Lockwood Way Industrial Estate enhancements	357	16	-	-	-	-	373
Tascomi Implementation	43	-	-	-	-	-	43
Blackhorse Lane Art Works (Telford Homes)	27	25	25	-	-	-	77
Gigabit Borough	3	-	-	-	-	-	3
Phase 1a & b Green Homes	285	-	-	-	-	-	285
Greenleaf Road	54	-	-	-	-	-	54
EV Charge Points	67	-	-	-	-	-	67
EV Slow Phase 2	9	-	-	-	-	-	9
Chingford Street Lighting	58	146	-	-	-	-	204
Southfields Court	-	440	-	-	-	-	440
E-Vans	27	-	-	-	-	-	27
EV Charging Points	12	-	-	-	-	-	12
Leyton Cricket Pavilion Urgent Works	6	-	-	-	-	-	6
35 Sutherland Rd	569	-	-	-	-	-	569
Sutherland Rd Public Realm	151	1,299	-	-	-	-	1,450
Links To Walthamstow Wetlands - Forest Rd	33	100	66	-	-	-	199
Walthamstow Station Box Safeguarding	-	2,530	637	-	-	-	3,167
Walthamstow Town Centre Public Realm	1,546	160	-	-	-	-	1,706
TOTAL REGEN, PLANNING AND DELIVERY	3,490	4,771	728	-	-	-	8,989
RESOURCES							
Government Grant	-	(1,150)	-	-	-	-	(1,150)
Other Contributions	(1,998)	(3,390)	(728)	-	-	-	(6,116)
Revenue Contributions	(799)	(71)	-	-	-	-	(870)
Prudential Borrowing	(693)	(160)	-	-	-	-	(853)
TOTAL REGEN, PLANNING AND DELIVERY RESOURCES	(3,490)	(4,771)	(728)	-	-	-	(8,989)

PROPERTY AND DELIVERY	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
The Mall (commercial properties)	-	-	1,043	-	-	-	1,043
Coroners	1,531	278	-	-	-	-	1,809
Mortuary	4,418	1,329	-	-	-	-	5,747
Chingford Mount Crematorium	95	-	-	-	-	-	95
SALIX Recycling Fund	1,232	-	-	-	-	-	1,232
Fellowship Square	628	3,959	-	-	-	-	3,331
Forward Maintenance Plan	163	1,000	-	-	-	-	1,163
EMD	17,158	4,576	240	-	-	-	21,974
The Scene Fire Safety Works	237	-	-	-	-	-	237
Sutherland Rd Health	399	-	-	-	-	-	399
Coronation Square He	-	140	-	-	-	-	140
St James Health Cent	2,477	565	-	-	-	-	3,042
Public Sector Decarbonisation Scheme	655	-	-	-	-	-	655
Central House	19	-	-	-	-	-	19
Juniper House	10,100	2,055	-	-	-	-	12,155
Central Parade	3,601	892	-	-	-	-	4,493
Coronation Square	357	835	787	787	787	-	3,553
Low Hall Depot	160	-	-	-	-	-	160
Lea Bridge Station sites	860	253	100	100	-	-	1,313
Hatherley Mews	677	277	930	-	-	-	1,884
Markhouse and Ferguson Centre	50	70	-	-	-	-	120
Walthamstow Library	154	-	-	-	-	-	154
Rolls Park Clubhouse	82	-	-	-	-	-	82
Lido feasibility	108	-	-	-	-	-	108
Chestnuts House	44	-	-	-	-	-	44
Leaving Care Hub	54	-	-	-	-	-	54
Unit 9 Lockwood Way	285	-	-	-	-	-	285
The Good Shepherd Building	85	-	-	-	-	-	85
William Morris Gallery	73	414	26	-	-	-	513
Families & Homes Hub	8,917	11,576	3,594	-	-	-	24,087
TOTAL PROPERTY AND DELIVERY	53,363	28,219	6,720	887	787	-	89,976
RESOURCES							
Government Grant	(1,054)	-	-	-	-	-	(1,054)
Other Contributions	(830)	(137)	-	-	-	-	(967)
Revenue Contributions	(1,232)	-	(1,043)	-	-	-	(2,275)
Capital Receipts	(357)	(835)	(787)	(787)	(787)	-	(3,553)
Self-Finance via Future Disposals	(251)	(4,212)	(100)	(100)	-	-	(4,663)
Prudential Borrowing	(49,639)	(23,035)	(4,790)	-	-	-	(77,464)
TOTAL PROPERTY AND DELIVERY RESOURCES	(53,363)	(28,219)	(6,720)	(887)	(787)	-	(89,976)
SCHOOLS PROGRAMME	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Primary Expansions	10	3,250	1,740	1,000	-	-	6,000
Secondary Expansions	4,169	7,800	1,313	6,500	-	-	19,782
Capital Improvement and Minor Works	3,251	3,165	2,987	3,450	-	-	12,853
Programme Contingency	-	-	-	5,675	-	-	5,675
Alternative Provision & SEND	2,148	6,655	6,243	3,274	-	-	18,320
Suntrap Project	200	-	-	-	-	-	200
Prior Yr Commitments	145	25	25	25	-	-	220
Schools Programme	9,923	20,895	12,308	19,924	-	-	63,050
Leyton Green Partner	5,577	872	182	-	-	-	6,631
Climate Change	200	560	740	-	-	-	1,500
Schools Programme - Other	5,777	1,432	922	-	-	-	8,131
TOTAL SCHOOLS PROGRAMME	15,700	22,327	13,230	19,924	-	-	71,181

RESOURCES							
Government Grant	(10,123)	(21,455)	(13,048)	(19,924)	-	-	(64,550)
Self-Finance via Future Disposals	(5,577)	(872)	(182)	-	-	-	(6,631)
TOTAL SCHOOLS PROGRAMME RESOURCES	(15,700)	(22,327)	(13,230)	(19,924)	-	-	(71,181)
HOUSING DELIVERY/OPERATIONS (GF)	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Lena Kennedy	1	77	-	-	-	-	78
Essex Close	824	42	-	-	-	-	866
Priory Court	679	5,284	8,182	3,361	-	-	17,506
South Grove	1,870	192	-	-	-	-	2,061
ISHA Hoe Street	153	-	-	-	-	-	153
1-4-1 Receipts to Third Parties	1,789	-	-	-	-	-	1,789
DFG - Metropolitan	3,347	-	-	-	-	-	3,347
Housing Policy Discretionary	88	-	-	-	-	-	88
TOTAL HOUSING DELIVERY/OPERATIONS (GF)	8,750	5,594	8,182	3,361	-	-	25,887
RESOURCES							
Government Grant	(3,435)	-	-	-	-	-	(3,435)
Capital Receipts	(1,789)	-	-	-	-	-	(1,789)
Prudential Borrowing	(3,526)	(5,594)	(8,182)	(3,361)	-	-	(20,663)
TOTAL HOUSING DELIVERY/OPERATIONS (GF) RESOURCES	(8,750)	(5,594)	(8,182)	(3,361)	-	-	(25,887)
CONTINGENCY	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
CONTINGENCY	-	15,000	-	-	-	-	15,000
TOTAL CONTINGENCY	-	15,000	-	-	-	-	15,000
RESOURCES							
Prudential Borrowing	-	(15,000)	-	-	-	-	(15,000)
TOTAL CONTINGENCY RESOURCES	-	(15,000)	-	-	-	-	(15,000)

HOUSING DELIVERY/OTHER (HRA)	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
Marlowe Rd. Regenera	4,283	3,043	1,718	-	-	-	9,044
Avenue Road (HRA)	3,632	7,231	6,251	6,036	6,011	6,011	35,172
Contract 2	625	-	-	-	-	-	625
Contract 3B - Wadham Avenue	40	-	-	-	-	-	40
Contract 3C - Hungerdown Es	28	-	-	-	-	-	28
Sansom Road (HRA)	1,017	137	-	-	-	-	1,154
Hylands Road (HRA)	5,186	464	-	-	-	-	5,650
Street Property Purchase	902	-	-	-	-	-	902
Heavitree (RSAP)	63	-	-	-	-	-	63
Adjustment	3,379	310	-	-	-	-	3,689
Environmental Improvements	464	200	200	-	-	-	864
Waste Management Estates	200	-	-	-	-	-	200
Billericay Garages Fees	103	-	-	-	-	-	103
Priory Court Regener	600	5,176	8,626	3,451	-	-	17,853
Estate Parking Controls	709	903	-	-	-	-	1,612
Essex Close (incl Cameras)	30	-	-	-	-	-	30
Claude Court	307	-	-	-	-	-	307
Electornic Noticeboards	50	-	-	-	-	-	50
HIG Contingency	1,400	-	-	-	-	-	1,400
Other schemes future years budgets	630	1,000	1,000	1,000	1,000	1,000	5,630
TOTAL HOUSING DELIVERY/OTHER (HRA)	23,648	18,464	17,795	10,487	7,011	7,011	84,416
HOUSING ASSETS (HRA)	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Total £'000
CONTINGENCY (HRA)	1,000	-	-	-	-	-	1,000
KITCHENS & BATHROOMS	2,005	-	-	-	-	-	2,005
FIRE RISK WORKS	4,475	-	-	-	-	-	4,475
ENERGY WORKS	2,655	-	-	-	-	-	2,655
TECHNICAL & ELECTRIC	7,371	-	-	-	-	-	7,371
ENVIRONMENTALS	20	-	-	-	-	-	20
ASCHAM HOMES MANAGED	4,990	-	-	-	-	-	4,990
FEES	299	-	-	-	-	-	299
Various Flats North	490	-	-	-	-	-	490
Various Flats South	2,290	-	-	-	-	-	2,290
St Partricks Crt & Matson	232	-	-	-	-	-	232
Avenue Road	540	1,000	-	-	-	-	1,540
Friday Hill TMO	955	-	-	-	-	-	955
Walton House	300	-	-	-	-	-	300
Southfield Court	750	-	-	-	-	-	750
Hall Road	31	-	-	-	-	-	31
Alexandra Road	82	-	-	-	-	-	82
Forest Road	30	-	-	-	-	-	30
Loft Conversions	735	-	-	-	-	-	735
Dry Area Conversion	750	-	-	-	-	-	750
Disabled Adaptations	759	766	766	766	-	-	3,057
Future Years Budgets	-	34,746	34,746	34,746	34,746	34,746	173,730
TOTAL HOUSING ASSETS (HRA)	30,759	36,512	35,512	35,512	34,746	34,746	207,787
TOTAL HOUSING REVENUE ACCOUNT	54,407	54,976	53,307	45,999	41,757	41,757	292,203
HRA RESOURCES							
Government Grant	(18,631)	(3,926)	(1,300)	-	-	-	(23,857)
Other Contributions	(4,387)	(6,224)	-	(3,431)	-	-	(14,042)
Major Repairs Reserve	(12,543)	(12,997)	(13,372)	(13,673)	(13,987)	(14,309)	(80,881)
Revenue Contributions	(672)	(1,297)	(4,512)	(5,089)	(6,155)	(5,731)	(23,456)
Capital Receipts	(3,647)	(5,997)	(5,259)	(5,137)	(1,372)	(1,372)	(22,784)
Self-Finance via Future Disposals	-	-	-	-	-	-	-
Prudential Borrowing	(14,527)	(24,535)	(28,864)	(18,669)	(20,243)	(20,345)	(127,183)
TOTAL HOUSING REVENUE ACCOUNT RESOURCES	(54,407)	(54,976)	(53,307)	(45,999)	(41,757)	(41,757)	(292,203)