

Refresh Dementia Strategy & re-commissioning SCDS

Directorate/ Project Risks: Rashpal Bishop - ,

Ref	Risk Title and Description	Risk Owner
001 12/25	Insufficient resource to effectively provide all elements of the service	Christine Anne Guest
001 12/25	If current provider was unsuccessful with a formal tender process TUPE may apply	Christine Anne Guest
1 12/25	Financial risk of provider submitting costs to deliver the service above the available budget	Christine Anne Guest
1 4/25	Delays in the development of a refreshed Dementia Strategy	Christine Anne Guest





Adult Social Care

Service/ Workstream Area	Current Measures in Place to Manage Risk
	<p>A full business case, options appraisal and commercial approach was developed to seek agreement to go out for formal tender process.</p>
Commissioning and Integration	<p>A bench marking process with comparator areas looking at spend per head of population on similar services informed the options appraisal and <u>recommendation including affordability and VFM</u></p> <p>Contract award may be for a period of two plus one years. Accounting for any future changes to BCF</p> <p>The service specification is designed to utilise resources within the contract flexibly</p>
Commissioning and Integration	<p>Length of contract period two plus one year would</p> <p>Tender documents require all providers to submit an implementation plan including TUPE management</p>
Commissioning and Integration	<p>The formal tender will be published with a fixed budget and any provider exceeding this will automatically be disqualified.</p>
Commissioning and Integration	<p>A lack of a National Dementia Strategy has required a comprehensive research process had to be undertaken to make best use of available research since the last strategy was published in 2019.</p>

	Since the Government's decision to abolish NHSE earlier this year has stopped the development of a long-term condition strategy in which dementia was going to be included.
	Newly emerging work with the Department for Health & Social Care are planning on making significant changes in the dementia pathway. Proposals for the change have significantly altered during 2025, resulting in delays in the development of Sandwell's refreshed strategy.



Current Risk Score			What else do we need to do / Further actions required to manage the Risk		
Likelihood	Impact	Total			
2	2	4	Each provider in the current collaborative individual meetings took place in October 2025. A market event was held in November 2025. Both sets of meeting for the purpose of seeking views on the benefits of a lead provider collaborative model and any disadvantages for the market.		
			The re-commissioned service will continue to be contract managed on a quarterly basis		
2	2	4			
1	1	1	A provider event held in November 2025 to outline the process		
2	2	4	Extensive research has now been completed and the re-fresher strategy will be finalised by March 2026.		

2	2	4	<p>Peoples views have been sought in a number of ways to make best use of existing engagement activities to avoid people feeling over consulted. I.e. Case studies, contract mentoring feedback, independent qualitied evaluation, focus groups and engagement for the development of the BCICB dementia strategy in 2024. A consultation was launched in September 2025 on the Sandwell "Have your say" portal and closed at the end of November 2025. This is now being quantified.</p>
2	2	4	<p>The refreshed strategy will need to be reviewed and updated more frequently than usually required as the Department of Health & Social Care publish changes to the current pathway over the coming years.</p>



Responsibility for Action	Date for completion of Action(s)	Target Risk Score			Business plan/ project priority
		Likelihood	Impact	Total	
Maxine Groves	24th November 2025	2	2	4	
Maxine Groves	on going				
Maxine Groves	24th November 2025	1	1	1	
Maxine Groves	Mar-26				

Maxine Groves	Dec-25					
Maxine Groves	on going					



Directorate/ Project Priority