



**CABINET PROCUREMENT & INSOURCING COMMITTEE
CONTRACT AWARD REPORT**

Title of Report	External Variable Data Print Contract	
Key Decision No.	F S672	
For Consideration By	Cabinet Procurement Insourcing Committee	
Meeting Date	13 April 2026	
Cabinet Member	Cllr Robert Chapman, Cabinet Member for Finance, Insourcing and Customer Services	
Classification	Open with Exempt Appendices	
Ward(s) Affected	All Wards	
Key Decision	Yes	Result in the Council incurring expenditure or savings which are significant having regard to the Council's budget for the service / function
Implementation Date if Not Called In	22 April 2026	
Group Director	Naeem Ahmed, Group Director, Finance & Corporate Resources	
Report Author	Kam Sandhu Shinger Policy & Projects Manager kam.sandhushinger@hackney.gov.uk	
Contract value (<u>both</u> Inclusive of VAT and Exclusive of VAT (for the duration of the contract including extensions))	£20 million (exclusive of VAT) £24 million (inclusive of VAT)	
Contract duration (including extensions e.g. 2 yrs + 1 yr + 1 yr)	5 years + 5 years	

1. Cabinet Member's Introduction

- 1.1 This report seeks approval to award the External Variable Data Print Services Contract, following an open tender, ensuring the continued delivery of compliant, high-volume statutory communications to residents.
- 1.2 While the Council has successfully expanded its digital approach by introducing Gov.Notify for bulk emails, SMS, and developing e-billing to reduce reliance on print, a complete transition away from physical mail is not currently viable. The proposed approach continues an effective, blended strategy of utilising our in-house print, digital notifications, and this external contract to deliver accessible and cost-effective communications, ensuring vulnerable residents are not digitally excluded.
- 1.3 The supplier will complete a four-week mobilisation in May 2026, guaranteeing full operational readiness for the 1 June 2026 start date.
- 1.4 The contract aims to provide a secure, automated print and mailing operation that guarantees 100% mailing integrity and strictly meets all statutory deadlines across Revenues, Benefits, Housing and Parking Services. Beyond day-to-day print fulfilment, the agreement focuses on channel shift, migrating physical mail to digital delivery, and reducing overall postal expenditure through document consolidation and wholesale postal rates.
- 1.5 The supplier has also embedded clear social value commitments into the delivery plan, providing Hackney with new London Living Wage roles, apprenticeships, supported internships, and a community device-lending scheme.
- 1.6 This specific requirement is being outsourced due to the highly specialist nature of the variable data print services and the scale of the work involved, which cannot be managed entirely by the Council's internal print equipment. The Council already successfully undertakes a substantial amount of our standard print services in-house as part of an effective, blended communications strategy. However, for these critical services that demand specialist print equipment, secure enclosure, and dedicated personnel skill sets, insourcing is not cost-effective and would require significant capital investment. By outsourcing this complex element, we ensure the secure and accurate delivery of high-volume statutory communications while continuing to rely on our capable internal teams for tasks that do not require specialist machinery.

2. Group Director's Introduction

- 2.1 The current External Variable Data Print Services contract expires on 31 May 2026. This report recommends awarding a new contract following a compliant open tender process to ensure the continued delivery of high-volume statutory communications for Revenues, Benefits, Housing, and Parking Services. The proposed term is five years plus an optional

five-year extension (5+5), with an estimated maximum value of £20 million. This figure represents a maximum framework allowance to accommodate fluctuating demand, rather than a guaranteed committed spend.

- 2.2 While the Council continues to expand digital channel-shift via Gov.Notify and e-billing, physical mail remains a statutory necessity for many residents. Insourcing was considered but rejected; the high capital investment required for specialist variable data equipment and secure enclosure machinery is not cost-effective, especially as physical print volumes are projected to decline over the next decade. This contract allows the Council to access wholesale postal discounts and specialist expertise without the risk of owning depreciating assets
- 2.3 The recommended bidder is a company that brings significant added value to the Borough through an operational net-zero model, achieved through solar capacity, fleet electrification, and the offsetting of residual emissions via carbon credits. Their commitment to sustainability includes the alternative option of biodegradable window envelopes, which would eliminate 4,500kg of plastic over the 10-year contract term. Beyond environmental impact, the supplier will support Hackney's local economy by creating up to 10 new full-time jobs paid at the London Living Wage, and up to 5 apprenticeships paid in line with apprenticeship funding rules. Furthermore, the contract promotes inclusive employment through up to 10 London Living Wage-paid work placements and up to 5 supported internships specifically tailored for residents with SEND or neurodiverse conditions.

3. Recommendation

- 3.1 **The Cabinet Procurement & Insourcing Committee (CPIC) is recommended to:**
- 3.1.1 **Approve the award of the External Variable Data Print Services Contract to Bidder 1 for an initial term of five years, with an option to extend for up to a further five years (5+5) for Parking, Housing and Revenues and Benefits.**
- 3.1.2 **Note that the estimated maximum contract value is up to £20 million (inclusive of VAT) over the potential 10-year duration, subject to demand.**

4. Reason(s) For Decision

- 4.1 The council has an ongoing statutory duty to provide specialist communications to residents. Accurate and timely communication directly impacts the smooth running of services and key council performance metrics. Specific departmental dependencies on this contract include Revenues and Benefits (timely issuance of Council Tax recovery documentation to meet strict statutory deadlines), and Parking Services

(statutory notices under the Traffic Management Act 2004 requiring 1st class post). Awarding this contract does not commit the Council to guaranteed printing spend, as expenditure is demand-led.

4.2 Withdrawal of Electoral Services from Contract Scope

4.2.1 During the procurement process, a decision was made to remove Electoral Services from the scope of this contract award. Initially, the Invitation to Tender (ITT) aggregated these requirements into a single contract to leverage economies of scale and ensure robust capacity.

4.2.2 However, exercising the Council's "Right to Vary" the procurement as established in the ITT's Conditions of Tendering, it was determined that the unique, and specialised statutory obligations governed by the Elections Act 2022 are best secured through a dedicated, standalone procurement. This variation in scope complies with the Procurement Act 2023, as the removal of this service line does not materially alter the economic balance of the remaining contract, nor does it prejudice the participating suppliers.

4.2.3 The core contract remains highly viable and will continue to deliver secure, value-for-money print and mailing operations for the primary service users: Revenues and Benefits, Housing, and Parking Services. Electoral Services will subsequently undertake their own specialised procurement exercise tailored specifically to their distinct resilience requirements.

5. Background

5.1 A Contract Award for the previous iteration of the External Variable Data Printing Services contract was approved by CPIC on 7 June 2021.

5.2 The Business Case requesting approval to proceed with the current open tender was approved by the Group Director in January 2026 and classified as low risk.

6. Alternative Options (Considered and Rejected)

6.1 **Do nothing: Rejected.** The council does not possess the in-house capacity to meet the ongoing requirement for specialist print services.

6.2 **Insourcing: Rejected.** Providing the service in-house is not cost-effective, as it would require significant capital investment in specialist equipment and additional personnel. As physical print demand is expected to decline over the life of the contract, investing in internal capabilities would offer diminishing returns.

6.3 **Framework agreement: Rejected.** A Crown Commercial Services framework restricts the council to a predefined pool of providers, a standard specification, and a maximum 4-year term.

- 6.4 **Sub-division into Lots: Rejected.** Benchmarking across other London boroughs (including Camden) indicated that high volume and short-notice demand require a large, established provider. Consolidating into a single contract achieves the best economies of scale.

7. Project Progress

Developments since the Business Case approval

- 7.1 Following the Group Director's approval of the Business Case, an open tender was published on the Proactis platform (Ref. DN797953), compliant with the Procurement Act 2023. The original Business Case approved the procurement of printing services for Parking Services, Revenues and Benefits, Housing, and Electoral Services.

- 7.1.1 However, during the procurement process, a decision was made to remove Electoral Services from the scope of this contract award. It was determined that the unique and specialised statutory obligations governed by the Elections Act 2022 are best secured through a dedicated, standalone procurement. Electoral Services will subsequently undertake their own specialised procurement exercise tailored specifically to their distinct resilience requirements.

- 7.1.2 For the remaining services, supplier clarification questions were managed via the portal, and the evaluation panel conducted independent scoring followed by formal moderation. No major new risks have materialised since the business case was approved.

Conflicts of Interest Assessments

- 7.2 In accordance with the Procurement Act 2023, formal Conflicts of Interest Assessments were carried out by everyone involved in this project and no Conflict of Interest was identified. Conflict of Interest forms are saved within the project folder in the shared drive.

Whole Life Costing and Budgets

- 7.3 The maximum projected framework expenditure for the 10-year period is £20 million exclusive of VAT. Expenditure under this contract is strictly demand-led and funded directly by the respective utilising departments from existing operational budgets. The whole life costing accounts for the total cost of the service, where base postage costs constitute the vast majority of expenditure, driven heavily by external market inflation (Royal Mail).

- 7.4 **Table 1: Annual historic and projected expenditure for the period 2026/27 to 2035/36**

Financial Year	Net Value (Exclusive of VAT)	Gross Value (Inclusive of VAT)
2021/22 (Historic spent)	£929,622.47	£1,115,546.97
2022/23 (Historic spent)	£1,320,517.33	£1,584,620.79
2023/24 (Historic spent)	£1,644,054.46	£1,972,865.35
2024/25 (Historic spent)	£1,996,753.81	£2,396,104.57
2025/26 (Forecast)	£1,992,960.62	£2,391,552.74
2026/27 (Forecast)	£1,582,965.35	£1,899,558.42
2027/28 (Forecast)	£1,655,800.08	£1,986,960.10
2028/29 (Forecast)	£1,728,634.82	£2,074,361.78
2029/30 (Forecast)	£1,801,469.55	£2,161,763.46
2030/31 (Forecast)	£1,874,304.28	£2,249,165.13
2031/32 (Forecast)	£1,947,139.01	£2,336,566.81
2032/33 (Forecast)	£2,019,973.74	£2,423,968.49
2033/34 (Forecast)	£2,092,808.48	£2,511,370.17
2034/35 (Forecast)	£2,165,643.21	£2,598,771.85
2035/36 (Forecast)	£2,238,477.94	£2,686,173.53

7.5 Risk Assessment

Risk	Likelihood	Impact	Overall	Action to avoid/mitigate risk
Legal challenge to the contract award	Low	High	Low	<p>Full compliance with the Procurement Act 2023 and Council Standing Orders.</p> <p>A rigorous audit trail of moderation and scoring justifications was maintained by the Procurement Category Lead.</p> <p>The Council's 'Right to Vary'</p>

Risk	Likelihood	Impact	Overall	Action to avoid/mitigate risk
				was formally documented regarding scope changes to prevent prejudice to bidders. Formal feedback letters and a mandatory standstill period will be observed.
Failure to promptly issue CT and NDR billing/ recovery documentation.	Low	High	Medium	Rigorous contract management and daily liaison to ensure all output files are received, printed and posted within the agreed SLA
Failure to issue rent, Garage or service charge statements.	Low	High	Medium	Use of SLA with defined deadlines. Daily monitoring and established escalation procedures are in place to manage and address potential delays.
Corruption/loss of data from main application systems	Low	High	Medium	Application of strict data security and regular backups. Consistent communication is maintained between the service prover and ICT teams.

Contract Modification should a Known Risk Occur

- 7.6 Consideration has been given to known risks and set out in the procurement Invitation to Tender. The contract accommodates standard modifications to address known operational variables, such as fluctuating demand-led print volumes and the annual indexing of external postage tariffs strictly in line with published Royal Mail / Downstream Access carrier rate changes.

Future Additional or Repeat Goods/Services/Works

- 7.7 The contract includes a clear option to extend for up to five additional years beyond the initial five-year term.

8. Savings

- 8.1 Whilst there was no direct cashable savings identified, the services will work through the contract's mandate to use downstream access (pre-sorting mail by postcode), securing maximum volume discounts from postal carriers. Non-cashable efficiencies are generated through deep integration with the Council's ongoing digital transition (e.g., Gov.Notify), reducing physical print volumes naturally over the life of the contract.

9. Sustainability and climate change

Procuring Green

- 9.1 The contract actively minimises the environmental impact of necessary printing activities. The successful supplier has committed to utilising recycled paper where appropriate, recycling print overruns, and ensuring environmentally compliant disposal of waste.
- 9.2 Bidders provided cost visibility for Defra-specified recycled paper (minimum 75% recycled). Bidder 1 was selected for this award as they scored the highest in the evaluation questions, demonstrating an exceptional, independently verified approach to sustainability. As a B Corp certified company with an SBTi-approved net-zero target, Bidder 1's operations for this contract are already net-zero, powered by solar and renewable energy. They hold a zero-to-landfill certificate, utilise FSC® certified paper with a full Chain of Custody (CoC), and offer biodegradable window envelopes that will cut 4,500kg of plastic over the contract term.
- 9.3 Additionally, their innovative Paper Reuse Donation Project redirects blank waste paper to local schools via the Match My Project platform.

Procuring For A Better Society

- 9.4 The successful supplier has made strong commitments regarding local employment and training. Crucially, the supplier has confirmed their commitment to paying all staff working on this contract at or above the London Living Wage. Bidder 1's highest-scoring response further guarantees the creation of up to 10 new full-time jobs and up to 5 apprenticeships exclusively for Hackney residents, specifically targeting NEET (Not in Education, Employment, or Training) individuals and the long-term unemployed.
- 9.5 To ensure inclusive opportunities, they will also deliver up to 10 paid work placements and 5 supported internships tailored for residents with SEND or neurodiverse conditions. Beyond direct employment, Bidder 1 will tackle digital poverty by donating up to 50 digital devices to a local lending library, while their partner will provide the Hackney Youth Parliament with a free online voting platform to encourage youth democracy.

Procuring Fair Delivery

- 9.6 Social impacts identified in the PRIMAS were addressed by ensuring the supplier adheres to ethical supply chain practices and rigorous data protection standards, ensuring residents' data is processed fairly and securely. Bidder 1 reinforces this fair delivery through their participation in the United Nations Global Compact, which ensures their operations align with universal principles on human rights, labour, and anti-corruption.
- 9.7 They enforce a strict ethical employment policy that guarantees no zero-hours contracts and publish a Modern Slavery Statement. Regarding data security, Bidder 1 operates an Information Security Management System certified to ISO 27001 (held continuously since 2006) and Cyber Essentials Plus.
- 9.8 All resident data is processed strictly within resilient UK-based data centres, and any physical documents containing Personal Identifiable Information (PII) are securely cross-shredded on-site to EN 15713 standards before recycling.

Social Value Benefits.

- 9.9 Social Value Contributions Bidder 1 and its partner will deliver up to 10 work placements paid at the London Living Wage, and up to 5 supported internships featuring reasonable adjustments for residents with SEND or neurodiverse conditions, including autism.
- 9.10 Additionally, Bidder 1 will implement a Paper Reuse Donation Project, donating surplus materials to local organisations via the Match My Project platform, and provide on-site work experience.
- 9.11 Local Economic Impact Bidder 1 commits to creating up to 10 new full-time job opportunities paying at least the London Living Wage, alongside up to 5 full-time apprenticeships. These roles specifically target Hackney residents, including NEET individuals and those 25+ returning to work after long periods of unemployment. Bidder 1 will utilise Council-recommended training providers. To further tackle digital barriers to employment and education, Bidder 1 also proposed a device-lending library scheme, donating up to 50 devices to be managed in partnership with Hackney Works.

9.12 Monitoring and KPIs Delivery will be led by Bidder 1’s dedicated Social Value Manager, working collaboratively with Hackney Works, the Employer Engagement Team, and Jobcentre Plus. Commitments will be tracked via quarterly SV reports and standard contract reviews. Bidder 1 will monitor performance against specific KPIs, including a targeted 80% completion rate for placements and internships, as well as tracking device take-up rates and engagement. Local delivery will be strictly evidenced by providing the first three digits of successful applicants’ postcodes, alongside payroll and invoice data to verify training provision.

Equality, inclusion, diversity and belonging (including statutory equality impact assessment)

9.13 Equality, Diversity, and Inclusion To ensure opportunities reach the widest group of people, all roles will be actively advertised as Disability Confident. Bidder 1 incorporates flexibility to remove barriers to entry by offering remote and hybrid working options, alongside structured mentoring and coaching. By explicitly tailoring initiatives for underrepresented groups, such as neurodiverse residents, NEET individuals, and those facing digital exclusion. The supplier demonstrates a clear commitment to inclusive employment practices across the contract term.

9.14 An Equality Impact Assessment (EIA) determined that the continuation of physical print services directly prevents digital exclusion. Maintaining this provision ensures older residents, disabled individuals, and low-income households continue to have equitable access to vital statutory information.

10. Tender Assessment

Tender Assessment and Moderation

10.1 The evaluation and moderation panel for this variable data printing contract included officers from Council Tax, Parking, Housing Services, Employment Skills and Business Continuity Plan. We ensured all members had the right mix of operational, commissioning, and commercial experience to carry out a thorough and compliant assessment. For governance purposes, their specific job titles have been recorded separately.

10.2 The assessment criteria evaluated Quality, Price, and Social Value/Sustainability and bidders Business Continuity Plan.

10.3 Suppliers were informed of the criteria in advance. Each question was given an individual weighting (see table below). Individual evaluator scores were then moderated by the evaluation panel and representatives from the procurement department to agree on a consensus score.

Criteria	Service Requirement	Weighting
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Technical & Quality Question Evaluation (45%)	Full requirements	4%	
	Printing	3%	
	Specified Requirements	6%	
	Parking Services	6%	
	Service Specifications	6%	
	Electoral Service Requirements	6%	
	Social Value and Sustainability (15%)	Account Manager & Resolution and escalation procedures	3%
	Total (60%)	Mobilisation Plan	4%
		KPI (Mandatory Reporting)	2%
		Data Protection, Management Information & Security	2%
		Sustainability & Social Value	5%
		Social Value	10%
		Risk Management & Quality Assurance	2%
		Gone Aways	1%
		Business Continuity Plan	Pass/Fail
Quality Score Total		60%	
Price Score		40%	
Total Score		100%	

10.4 All tenders went through due diligence checks, including verification of financial standing, insurance, regulatory compliance, and potential conflicts of interest. One supplier was excluded during the process.

10.5 In terms of the Business Continuity Plan, bidder 1's submission was carefully considered by an expert officer who was satisfied with the response: ISO 22301 BC Standard. Data backups on Tape at 2 x Sites. Annual BC Plan Test. RTO 1 - 4 Hours. Supply chain mitigation (access to several potential suppliers). Loss of critical staff cover in addition to succession plans. Incident response team for Electoral service. Back up

sites for loss of premises. All 4 x Pillars of BC covered. ICT DR sites. Certifications - ISO 22301 (Business Continuity), ISO 27001 (Information Security), ISO 27701 (Privacy Information Management System) and Cyber Essentials. Complemented by ISO 9001 (Quality), ISO 14001 (Environmental Management), and ISO 45001 (Occupational Health and Safety), emphasising the focus on secure and sustainable operations. CES BCP. Nov 2025 Ver 8 BCP. Annual Plan Testing.

11. Reason for Recommendation

- 11.1 Bidder 1 is recommended for the contract award as their submission was identified as the Most Advantageous Tender (MAT). They met all needs and objectives identified in the Business Case, demonstrated measurable benefits via maximum postal discounts for Value for Money, and confirmed London Living Wage consideration. It is anticipated that TUPE will not apply to this contract award.

	Quality	Price	Total
Successful			
Bidder 1	50.20%	38.84%	89.04%
Unsuccessful			
Bidder 2	43.20%	40.00%	83.20%
Bidder 3	35.50%	36.84%	72.34%
Bidder 4	36.20%	33.61%	69.81%
Bidder 5	29.60%	26.24%	55.84%
Bidder 6	Excluded		

12. Contract Management Arrangements (and Mandatory Use of the Contract Management System)

- 12.1 The contract will be managed utilising the Council's Corporate Contract Management System to streamline communication and monitor progress. Delivery management will ensure supply meets the specification through quarterly strategic review meetings and monthly operational performance dashboards. Relationship management will be handled directly by the service leads for Parking, Housing and Revenues.

Key Performance Indicators

- 12.2 The supplier's performance will be measured against strict, SMART KPIs.

Main KPI Targets Set	Monitoring
Operational Service Levels (Critical)	

1. Production turnaround: Percentage of jobs processed and handed to the postal provider within the agreed SLA (e.g., 48 hours from data receipt).	Monthly
2. Mailing integrity (zero defect): Percentage of mail packs processed without content mismatch, enclosing error, or insertion of incorrect data.	Monthly
3. Postal handover verification: Percentage of daily collections with valid Docket/Manifest handover evidence provided to the Council.	Monthly
4. Proofing of new or amended document templates within 24 hours of receipt.	Monthly
Customer Service & Management Levels	
5. Reporting Accuracy & Timeliness: Delivery of accurate Management Information (MI) Report by the 7th working day of the month.	Monthly
6. Template Proofing: PDF Proofs provided within 24 hours of request (New or Amended templates).	Monthly
7. Helpdesk Response: Response to ad-hoc queries, quotes, or issues within agreed timeframes (4 hrs Urgent / 24 hrs Routine).	Monthly

12.3 The contractor will be allocated 100% of the daily automated and ad-hoc print and mailing volumes.

12.4 The contractor must pass all monthly performance sampling and quality assurance audits.

12.5 The contractor must achieve a 100% mailing integrity rate with zero data mismatch or enclosing errors.

12.6 The contractor must carry out all services in strict accordance with the technical specifications of the contract.

13. Financial implications

13.1 This report recommends the contract award for the External Variable Data Print Services Contract, with an estimated total value of £20 million (excluding VAT) over a maximum period of ten years. This figure represents

a maximum framework value to accommodate fluctuating demand rather than a guaranteed committed spend.

- 13.2 The costs associated with this contract will be incurred by the respective service areas utilising the contract, specifically Parking Services, Revenues and Benefits and Housing. It is noted that Elections will run a separate procurement exercise.
- 13.3 The expenditure is demand-led. For Council tax and Parking enforcement, the expenditure is funded directly through the income streams generated by these revenue-raising services. Costs incurred by Housing will need to be met from the existing resources of these services.
- 13.4 The main drivers of cost increases are linked to the increasing costs of delivery and materials costs. The contract will need to be monitored carefully to evidence both the control of these inflationary pressures and the savings generated from channel-shift associated with moving away from physical print where possible.

Financial Implications prepared on behalf of the Group Director Finance & Corporate Resources by John Holden, Assistant Director of Finance - Sustainability, Public Realm and Special Projects, john.holden@hackney.gov.uk, 23 March 2026.

14. VAT Implications On Land & Property Transactions

- 14.1 The contract is not for land or property transactions so this section is not applicable.

VAT implications prepared on behalf of the Group Director Finance & Resources by John Holden, Assistant Director of Finance - Sustainability, Public Realm and Special Projects, john.holden@hackney.gov.uk, 23 March 2026.

15. HR/OD implications

- 15.1 There are no HR OD implications associated with the decisions referenced within the report.

HR/OD implications prepared on behalf of the Director of HR/OD by Steve Swain, Strategic HR OD Business Partner, Steve.Swain@hackney.gov.uk 23 March 2026.

16 Legal implications

- 16.1 On 16th January 2026 the Group Director of Housing, Climate and Economy agreed a Low Risk Business Case in respect of a tender process for an external variable data print service. Paragraph 2.20 of Contract Standing Orders states that for Low Risk procurements with a contract value above £2.5m (inc. VAT) the Contract Award will be referred to the Cabinet Procurement and Insourcing Committee for award. The value of the proposed contract in this Report is above £2.5m and so Cabinet Insourcing and Procurement Committee can agree the recommendations in this Report.
- 16.2 Details of the procurement process undertaken by officers to award the contract are set out in this Report.

Legal implications prepared on behalf of the Director of Legal, Democratic & Electoral Services by: Andrew Solomon, Contracts and Procurement Lawyer, andrew.solomon@hackney.gov.uk, 24 March 2026.

17. Comments Of The Procurement Category Lead

- 17.1 Procurement Team supported the design and execution of this tender process in line with the Procurement Act 2023 and the Council's contract standing Orders. The contract is valued above the relevant UK Public Procurement threshold (Services), and all relevant notices will be published accordingly. The decision to break the contract into Lots was extensively explored but disregarded, and this tender demonstrated the suitability of one single supplier to deliver most requirements. Consideration for insourcing was also explored and the service area obtained agreement from lead members that it was not possible.
- 17.2 Upon approval of this report, the Contract Award Notice will be published and suppliers will receive a feedback letter. The award will be recorded under the Council Contract Register, and the use of the contract management system is mandated as per the Contract Standing Orders 4.4.
- 17.3 There is no potential risk of challenge, and the Procurement Category Lead is confident that there is enough justification and notes captured during the moderation to justify our decision.

Comments of Procurement Category Lead prepared by: Leila Gillespie, Procurement Category Lead, leila.gillespie@hackney.gov.uk, 24 March 2026.

Appendices

Appendix 1 - List of Bidders with Names (Exempt)

Reason(s) for exemption

By Virtue of Paragraph(s) 3, Part 1 of schedule 12A of the Local Government Act 1972 this report and/or appendix is exempt because it contains Information relating to the financial or business affairs of any particular person (including the authority holding the information), and it is considered that the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Background Documents

F S668 External Variable Data Print Business Case (2025)