

Appendix A - Capital Programme for 2026/27

Reliance Street, Newton Heath - Household Waste Recycling Centre (HWRC) Redevelopment

A new HWRC is being developed at Reliance Street, North Manchester due to the existing facility being beyond its economic life span and a restricted layout which does not encourage recycling of commodities within the household waste stream. The existing layout is restrictive for operational needs often resulting in significant queueing at the HWRC during busy periods. The intention is to provide a new larger facility in place of the existing layout, an increase in size of approximately 0.6 acres will be gained by demolishing an adjacent Anaerobic Digestion (AD) plant tank farm.

Benefits to be gained by the new layout include:

- Reduced traffic impacts on Reliance Street at busy periods, provided by a double lane wrapping around the HWRC;
- Separate operational entrance to reduce traffic disruption and provide safer access for operational plant and vehicles;
- Increase in waste recovery and recycling through the introduction of 16 separate containerised bays for individual waste streams;
- Introduction of a re-use shop to support circular economy initiatives, providing a direct benefit to the local community; and
- Improved welfare provisions for HWRC staff.

Planning permission for this redevelopment was achieved early in 2023. Construction commenced in September 2025 and is forecast to complete in August 26.

Works at Raikes Lane

Works at Raikes Lane were agreed as part of the negotiations to extend the WRMS contract with Suez. The works include replacement of the grate, ash handling systems, cooling system and control systems. The aim of the works is to increase reliability and throughput and to address a number of historical issues with the design of the facility. The works commenced in October 25 with completion programmed for March 26.

Salford Road, Over Hulton - New Materials Recovery Facility (MRF)

The existing MRF located at Longley Lane, Sharston has been operational since 2013 and processes c.90ktpa – 100ktpa of kerbside collected dry, mixed recyclable materials. GMCA are now seeking to build a new MRF within the former in-vessel composter (IVC) building at Salford Road Over Hulton. The new facility will allow the receipt of more materials such as pots, tubs, and trays (PTT's) along with flexible films and tetra cartons which local authorities are expected to collect and extract as part of the National Resources and Waste Strategy (RaWS).

The procurement process commenced in September 25 and appointment of a [referred supplier is forecast for April 26. The planning application to cover the change of use of the building and development of ancillary infrastructure was submitted in Dec 26. Work has also started on the Environmental Permit application, and this is programmed for submission in June 26.

Salford Road, Over Hulton - New Education Centre

A new education centre is required to accompany the proposed MRF. The intention is to provide a new building on GMCA's wider site ownership next to the MRF. The centre will provide a space for our education team to deliver educational tours of the facility. The building will also provide a multifunctional space for the wider Waste and Resources team. This project will be delivered as separate project to run alongside the MRF, delivery is scheduled for 2027/28 annual period.

Salford Road, Over Hulton - MRF Civils

As part of the MRF project it will be necessary to undertake enabling works ahead of the MRF installation. This will include improvements to the slab inside the building, removal of some push walls, demolition of the existing welfare building, yard and access road improvements and installation of fire water tanks. This will be carried out in 26/27.

Fire Suppression and Detection at MTR x 3

This capital spend was subject to a decision of this Committee on 8th October 2025 and relates to the cost of upgrading and replacing the existing fire detection and suppression systems at 3 MTR sites with a cost share mechanism agreed with Suez.

Fire Suppression and Detection at Nash Road

The Nash Rd site does not have a fire detection or suppression system. This needs addressing through the installation of a suitable system to protect the entire building including the waste transfer operation as well as the Renew Hub.

Solar Photovoltaics (PV) on Welfare Buildings at Various Sites

This proposed capital spend is required to accommodate a small number of solar installations across the portfolio, which will form part of the Waste estates decarbonisation plans. A solar feasibility review was carried out in 2024-25 and this has informed the allocation of capital. The forecasted expenditure is to deliver an initial phased approach for smaller scale opportunities across the waste portfolio.

Rail Wagons

This capital spend was subject to a decision of this Committee on 17 January 2024 and relates to the third tranche of replacement wagons as outlined in the Contract Update Part B report presented to that meeting.

Mobile Plant and Equipment

The proposed capital spend relates to the planned purchase of replacement Mobile Plant and Equipment during 2026/27 and beyond. The 26/27 figure is significant as a large proportion of the fleet will reach lifecycle replacement age at that time.

Containers

Containers used on operational sites require periodic lifecycle replacement. The sum included will replace c. 50 containers including 22 that will be required at the new Reliance St HWRC when it opens in 2026.

Access Ramp/ Road at Waithlands former landfill site.

A new ramped access road is required at Waithlands to provide long term access to a lower section of the site adjacent to the river Roch. The ramp is needed to provide vehicular access to existing manholes associated with a deep culvert running beneath the site, access is also needed to manage the wider landscape and inclined slope along the river Roch as the current site is inaccessible.

A ramp design has been defined by a geotechnical consultant and works are under way to deliver this and scheduled to complete early in 2026.

Capital Programme		2025/26 Budget	2025/26 Forecast	2025/26 Variance	2026/27 Budget	2027/28 Budget	2028/29 Budget
Facility		£m	£m	£m	£m	£m	£m
Reliance Street	New HWRC	4.500	4.500	-	-	-	-
Raikes Lane	Works at Raikes Lane	11.308	16.633	(5.325)	-	-	-
Salford Road	New MRF	5.000	5.000	-	17.000	3.000	-
Salford Road	Education Centre	-	-	-		2.000	-
Salford Road	New MRF Civils	-	-	-	4.000	-	-
Cobden Street	Welfare building upgrades	-	0.300	(0.300)	-	-	-
Higher Swan Lane	Electrical Rewire	0.300	0.500	(0.200)	-	-	-
Various sites	Solar PV on welfare buildings	-	-	-	-	0.250	-
Various Sites	Fire Suppression and Detections at MTR's x 3	2.000	-	2.000	2.000	-	-
Nash Road	Fire Suppression and Detection	1.500	-	1.500	1.500	-	-
Various sites	Solar PV	-	-	-	-	3.000	3.000
Various sites	Rail Wagons	1.320	1.320	-	1.188	-	-
Various sites	Mobile Plant and Vehicles	3.189	3.189	-	10.540	-	0.438
Various sites	Container	-	-	-	0.550	-	-
Waithlands former landfill	Access ramp/ road	-	0.200	(0.200)	-	-	-
29.117		31.642	(2.525)		36.778	8.250	3.438