

What is a Forward Plan of Key Decisions? The Register is a published list of the key decisions which are due to be taken by the: • Greater Manchester Combined Authority (GMCA) • Greater Manchester Elected Mayor • Joint GMCA & AGMA Executive Board • Transport for Greater Manchester Committee • GMCA Resources Committee • GMCA's Waste & Recycling Committee • Statutory Officers of the GMCA These decisions must be published on the Register at least 28 clear days before the decision is to be taken, whether in public or private. The Register is updated at least once a	What is a Key Decision? A key decision defined by 'the Order' is a decision which, in the view of the Greater Manchester Combined Authority's Overview and Scrutiny Committee, would result in any of the decision makers listed: (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.	How to find out more on these proposed decisions The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA's website five working days before the decision is to be made see www.greatermanchester-ca.gov.uk. For general information about the decision- making process please contact: Sarah Horseman - Secretary to the GMCA, Sarah.Horseman@greatermanchester-ca.gov.uk
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month. This Register of Key Decisions has been prepared in accordance with Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 ('the Order'). The Register is published on the GMCA's website www.greatermanchester-ca.gov.uk and hard copies are available at the offices of: Greater Manchester Combined Authority & Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU	The GMCA's has an Overview & Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Equalities							
Grant awards for the Worwin Trust grant	Approval of grant awards value £1,987,310 to Local Authorities and other partners to deliver the Live Well in Later Life programme.	Group Chief Finance Officer	Not before 27th Nov 2025	Grant report	Councillor Arooj Shah		Nicola Waterworth nicola.waterworth@greatermanchester-ca.gov.uk
Green City Region							

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GM Municipal Waste Management Strategy	To approve a 5 year GM Municipal Waste Strategy which aims to evaluate current waste services, performance metrics, external influences, future projections, and targets in line with national environmental	Greater Manchester Combined Authority	30 Jan 2026	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk

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	goals, considering recent government policies.						
GM Hydrogen Strategy	Approval of the refreshed hydrogen strategy for Greater Manchester.	Greater Manchester Combined Authority	30 Jan 2026	Report with recommendations	Councillor Tom Ross		Mark Atherton mark.atherton@greatermanchester-ca.gov.uk
Retrofit GM	Approval of the refreshed Strategy to retrofit buildings across Greater Manchester.	Greater Manchester Combined Authority	13 Feb 2026	Report with recommendations	Councillor Tom Ross		Mark Atherton mark.atherton@greatermanchester-ca.gov.uk

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Off-Site Biodiversity Net Gain Responsible Body Service	1. Note the background to the Responsible Body Service. 2. Approve the commissioning of the Responsible Body Service. Approval to take forward GMCA's Responsible Body Status for Biodiversity	Greater Manchester Combined Authority	12 Dec 2025	Report with recommendations	Councillor Tom Ross		Krista Patrick krista.patrick@greetermanchester-ca.gov.uk

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	Net Gain.						
Transport							
Bus Franchising	To approve the award and variation of: (i) the franchise contracts relating to bus franchising; (ii) contracts for the provision of various franchise scheme related	Group Chief Executive GM Mayor Greater Manchester Combined Authority TfGM as an officer of the GMCA	Between 1 Dec 2025 and 28 Feb 2026 Between 1 Dec 2025 and 28 Feb 2026 Between 1 Dec 2025 and 28 Feb 2026 Between 1 Dec 2025 and 28 Feb 2026	Report with recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	services and goods (including all contracts for the provision of equipment, hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and						

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	the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and						

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	the overall franchising scheme.						
Bus Depot Acquisitions	To negotiate and approve procedural changes for the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved capital and revenue budgets for	Group Chief Executive Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026 Between 1 Dec 2025 and 28 Feb 2026	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	bus franchising.						
Bus Depot Leases Tranche 2 and 3	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise bus operators for Tranches 2	Group Chief Executive	Between 1 Dec 2025 and 28 Feb 2026	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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	and 3.						
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1 leases in line with Tranches 2 and 3.	Group Chief Finance Officer	Between 1 Dec 2025 and 28 Feb 2026	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee Group Chief Executive	Between 1 Dec 2025 and 28 Feb 2026 Between 1 Dec 2025 and 28 Feb 2026	Report with Recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Group Chief Executive	Stephen Rhodes stephen.rhodes@tfgm.com

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Integrated Settlement Funding	To approve allocations and release of funding from Integrated Settlement Funding to transport capital and revenue programmes.	Group Chief Executive Greater Manchester Combined Authority Bee Network Committee	Between 1 Dec 2025 and 28 Feb 2026 Between 1 Dec 2025 and 28 Feb 2026 Between 1 Dec 2025 and 28 Feb 2026	Report with recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham GM Mayor Andy Burnham		Chris Barnes chris.barnes@tfgm.com
Active Travel Programme	Approval to allocate and release funding to progress the development and delivery of	Bee Network Committee Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026 Between 1 Dec 2025 and 28 Feb 2026	Report with Recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Group Chief Executive	Richard Nickson richard.nickson@tfgm.com

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	the Active Travel Programme.						
Local Growth Deal (1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or	Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026	Report with Recommendations	GM Mayor Andy Burnham	Group Chief Executive	Steve Warrener steve.warrener@tfgm.com

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	the Transforming Cities Fund.						
Transport Network Planning and Review Process	To approve the proposed approach to reviewing and developing the franchised bus network through a programme of network reviews. To approve the proposed network planning	Bee Network Committee	Between 1 Dec 2025 and 28 Feb 2026	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

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	guidelines. To approve the 12-month programme of network reviews.						
Resources and Investment							
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to	Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026	Report with Recommendations	Councillor David Molyneux	Group Chief Executive	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

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	existing investments, including where relevant negotiated settlements.						
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme.	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Mayoral General Budget 2026/27 and Precept Proposals including	Consideration of the GM Mayor's proposal for the 2026/27 Mayoral General	Greater Manchester Combined Authority	January 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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GMFRS	Precept including the Fire and Rescue Authority precept and whether Members of GMCA would wish to submit any written comments to the Mayor in line with the legal process and timetable.						
GMCA General Revenue	To approve the 2026/27 budget relating	Greater Manchester Combined	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanc

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Budget 2026/27	to the GMCA functions (excluding transport and waste), including local authority contributions and use of reserves.	Authority					hester-ca.gov.uk
Transport Revenue Budget 2026/27	To approve the 2026/27 GMCA budget relating to transport functions including the levy and statutory	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	charge to GM local authorities and use of reserves.						
Mayoral General Revenue Budget 2026/27 including GMFRS	To approve the 2026/27 Mayor's General budget, including the Fire and Rescue Authority, use of reserves and calculation of the precepts and council tax rates.	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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Waste and Recycling Revenue Budget 2026/27	To approve the 2026/27 waste budget, levy to GM local authorities and use of reserves.	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
GMCA Capital Programme 2025-2029	To approve the capital programme, including the quarter 3 update to the 2025/26 budget and the 2026/27 budget and forward plan.	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
GMCA	Approve any	Greater	March 2026	Report with	Councillor		Steve Wilson

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Revenue Update Quarter 3 - 2025/26	revisions to the 2025/26 GMCA revenue budgets at the end of quarter 3.	Manchester Combined Authority		recommendations	David Molyneux		Steve.Wilson@greatermanchester-ca.gov.uk
Approval of the GMCA Capital Strategy for 2026/27	To approve the 2026/27 GMCA Capital Strategy with sets out the overarching principles and processes by which capital and investment decisions will	Greater Manchester Combined Authority	March 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	be made.						
Approval of the Treasury Management Strategy and Annual Investment Strategy 2026/27	To approve the Treasury Management Strategy Statement, Borrowing Limits and Prudential Indicators for 2026/27 to 2028/29.	Greater Manchester Combined Authority	March 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Tender for Single Supplier Framework for the Provision of Election Print	To award Single Supplier Framework for the Provision of Election Print GMCA 1534	Group Chief Finance Officer	December 2025	Contract award report	Councillor David Molyneux		Emma Burnett emma.burnett@greatermanchester-ca.gov.uk

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Housing First							
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes England.	Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026	Report	City Mayor Paul Dennett		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026	Report with recommendations	City Mayor Paul Dennett		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due diligence and/or note commercial changes to existing investments	Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Agreement to using further Greater Manchester Housing Investment Loan Fund	To agree the further use of Greater Manchester Housing Investment Loan Fund	Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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surpluses	(GMHILF) surpluses to support the delivery of the GM Housing Strategy						
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or note commercial changes to existing investments.	Greater Manchester Combined Authority	Between 1 Dec 2025 and 28 Feb 2026	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
Women In	To retender	Greater	Between 1	Report with	City Mayor		James Walker

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Safe Homes (WISH)	the Women in Safe Homes programme	Manchester Combined Authority	May 2026 and 31 May 2029	recommendations	Paul Dennett		james.walker@greatermanchester-ca.gov.uk
Young Persons Homelessness Prevention Service	To retender the Young Persons Homelessness Prevention Pathfinder programme	Greater Manchester Combined Authority	Between 1 Apr 2026 and 31 Mar 2029	Report with recommendations	City Mayor Paul Dennett		James Walker james.walker@greatermanchester-ca.gov.uk
Culture							
Greater Manchester Night Time Economy	GMCA approval of the Greater Manchester	Greater Manchester Combined Authority	12 Dec 2025	Report with recommendations	Councillor Neil Emmott		Joe Heys joe.heids@greatermanchester-ca.gov.uk

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Strategy (2025-30)	Night Time Economy Strategy (2025-30)						
Economy, Business & Inclusive Growth							
The Local Innovation Partnerships Fund - Final Portfolio Selection	To approve the portfolio of projects to be recommended to UKRI to receive funding under the Local Innovation Partnerships Fund, including any related	Group Chief Executive	Not before 10th Dec 2025	Subject to delegation by the GMCA on 28.11.25	Councillor Bev Craig		Adrian Toland adrian.toland@greatermanchester.gov.uk

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	acceptance and awarding of funding to successful projects.						