Appendix 1

Greater Manchester Joint Health Scrutiny - Work Programme (November 2025 to June 2026)

21.1.26 JANUARY	•	Reconfiguration Progress Report and Forward Look – Monthly Item	Claire Connor, Director Communications & Engagement, NHS GM	NHS GM must ensure reconfiguration plans are evidence-based, meet local needs, and follow proper engagement. This report outlines current progress and next steps.
	•	Individual Funding Requests	Sara Roscoe and Zubair Iqbal, NHS GM	CONFIRMED Deep dive presentation. CONFIRMED.
	•	VCSFE Sector Presentation	Claire Connor, Director Communications & Engagement, NHS GM	As requested by Members. CONFIRMED.
	•	Adult Social Care	Joanne Chilton, NHS GM	Deep dive presentation. Was scheduled for October 2025, deferred to November 2025 then deferred to January 2026. CONFIRMED.

17.2.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure reconfiguration plans
FEBRUARY		Report and Forward Look –		Communications &	are evidence-based, meet local needs, and
		Monthly Item		Engagement, NHS GM	follow proper engagement. This report
					outlines current progress and next steps.
					CONFIRMED.
	•	The Picture of Health in GM	•	David Boulger. Associate Director - Population Health NHS GM	CONFIRMED.
	•	Special Educational Needs and Disabilities (SEND)	•	Louise Rule, NHS GM	Deep drive presentation. CONFIRMED.
	•	Preparedness Post-Winter (Outcomes and Lessons Learned)	•	Gill Baker and Lynne Duxbury	Suggested at Work Programming Session on 27.8.25. Briefing being prepared for October 2025 by Gill Baker. CONFIRMED.

17.3.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure reconfiguration plans
MARCH		Report and Forward Look –		Communications &	are evidence-based, meet local needs, and
		Monthly Item		Engagement, NHS GM	follow proper engagement. This report
					outlines current progress and next steps.
					CONFIRMED.
	•	Care Quality Commission	•	Anita Rolfe, Mandy Philbin,	Deep dive presentation. CONFIRMED.
		(CQC) Inspections		Anna Livingstone, NHS GM	
	•	Elective Care Update	•	Dan Gordon, Programme	TO BE CONFIRMED
		(including Waiting Lists)		Director Elective Recovery &	
				Reform and Richard	
				Whitehead, Engagement	
				Lead, NHS GM	
		0171			Daniel din anno antation CONFIDMED
	•	Child and Adolescent Mental	•	Sandy Bering and Melissa	Deep dive presentation. CONFIRMED.
		Health Services (CAMHS)		Maguiness, NHS GM	Deferred from December 2025.

Appendix 2

Items for Potential Inclusion in the Work Programme

Ref	Item	Suggested	Lead
1.	Regular updates on the Sustainability Plan and	Paul Lynch, Director	Localities to have developed their plan
	local Sustainability Plans	of Strategy &	Suggested by Committee on 15.10.24.
		Planning, NHS GM	
2.	Co-occurring Conditions	Mark Knight,	Report being considered by NHS GM
		Strategic Lead for	Executive in July 2025. Upon confirmation
		Substance Misuse,	of the progression of this matter, Officers
		GMCA	will be in a position to determine the most
			appropriate items to present to the
			Committee.
3.	Safe and Sustainable Specialised Services for	• TBC	Options appraisal being prepared. The NW
	Babies and Children (re-named)		Women & Children's Transformation
	Engagement followed by possible consultation		programmed aimed to translate several
			national reviews and associated standards
			related to Neonatal Critical Care; Paediatric
			Critical Care; Surgery in Children; and
			Children and Young People with cancer
			into an operational plan for the Northwest.

4.	Single Improvement Plan and Sustainable	•	TBC	Th	at an update be provided to a future
	Finance			me	eeting. Asked by Committee on 21.1.25.
5.	Specialist weight management	•	Claire Connor,	Th	e tier 3 specialist weight management
	Engagement followed by possible consultation		Associate Director,	se	rvice supports people living with very
			NHS GM	hiç	gh BMI. There are currently difference
				se	rvice levels across GM. NICE guidance is
				als	so due out in Spring 2024 that may
				inf	luence this work, so at this time, the
				en	gagement is focussing on areas with the
				lea	ast access and specific socio-
				de	mographic target groups.
				Da	ite due to be considered by the
				Co	ommittee – Spring 2025 (TBC)
6.	Items suggested by Members – to be developed	•	Various NHS GM	•	Functional neurological disorder (FND).
	by the Chair and the Statutory Scrutiny Officer		Officers	•	Assisted dying and palliative care.
	and Deputy Head of Governance and Scrutiny,			•	Address accessibility by postcode
	GMCA				boundaries.
				•	Expansion of self-referral pathways.
				•	Midwifery and baby services.
				•	Women's health and inequalities.
				•	Men's and women's life expectancy and
					healthy life expectancy
				•	The potential of using blood groups for
					targeted diabetes engagement.

10.	Briefing Session – Health Inequalities and	• TBA	Suggested at Work Programming
	Outcomes		Session on 27.8.25. To benchmark
			health inequalities in GM, including
			changes over time and post-pandemic
			trends and comparing GM's health
			outcomes with similar areas to identify
			effective practices, considering factors
			such as access to healthy food and
			exercise opportunities.
11.	Brain Surgery and Transplant Services	• TBA	Suggested at Work Programming
			Session on 27.8.25
12.	Procedures of Limited Clinical Value	Sara Roscoe, and	That Sara Roscoe returns to the
		Claire Connor, NHS	Committee to provide engagement
		GM	outcomes and how they influence
			policy. Added by Committee on 16.9.25.
			That an update on the role of the
			VCFSE sector be provided in the report.
			That Officers share the full equalities
			impact assessment with the Committee
			once published.

13.	ADHD Services	•	Sandy Bering, GM	•	Schedule an update from Sandy Bering
			Strategic Lead		at an appropriate point for the
			Clinical		Committee to review the impact from
			Commissioner –		the integration of any new ADHD model
			Mental Health. &		including findings from any early
			Disabilities, NHS GM		monitoring of the effect on outcomes
					and ensuring those most in need of the
					service are accessing the new pathway
					 suggest this is 6-12 months from
					adoption.

Items Previously Considered in 2024/25

9.12.25	•	Reconfiguration Progress	•	Claire Connor, Director	JH circulated BeeWell Survey results prior
DECEMBER		Report and Forward Look –		Communications &	to the meeting. To include outcomes of the
		Monthly Item		Engagement, NHS GM	ICB discussions. CONFIRMED
	•	Fit for the Future	•	Claire Connor, Director	CONFIRMED.
				Communications &	
				Engagement, NHS GM	
	•	IVF Consultation	•	Harry Golby, Associate	To present the consultation findings and to
				Director of Delivery and	let the Committee know how it has
				Transformation, NHS GM	influenced the recommendations that are
					being proposed for approval.
					CONFIRMED.
	•	Dentistry and GP Access	•	Ben Squires, Director of	To provide an annual update on dentistry
		including Pharmacy Now		Primary Care, NHS GM	and GP Access including Pharmacy now.
					CONFIRMED.

11.11.25 NOVEMBER	•	Reconfiguration Progress Report and Forward Look – Monthly Item	•	Claire Connor, Director Communications & Engagement, NHS GM	NHS GM must ensure their reconfiguration plans are well-evidenced and address local needs. This Progress Report and Forward Look will describe the efforts taking place.
	•	Major Trauma Review	•	Jennie Gammack Programme Director – Sustainable Services NHS GM	To update the Committee on the progress of the site selection process for the delivery of Major Trauma Services (MTS) within Greater Manchester (GM).
	•	Adult ADHD	•	Sandy Bering, GM Strategic Lead Clinical Commissioner – Mental Health. & Disabilities, NHS GM	Consultation results and recommendations.
	•	NHS GM's Operating Model	•	Jo Street, Programme Director- NHS Reform & Transition, NHS GM	Deferred from the last meeting.
	•	Diabetes and Cardio Vascular Disease Prevention	•	Ewan Jones, Sonia Andrade and Claire Take, NHS GM	Deep dive presentation.

14.10.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
OCTOBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures.
	•	ICB Reforms	•	Warren Heppolette, Chief	Agreed for consideration at the meeting on
				Officer for Strategy,	15.7.25. To provide a briefing outlining the
				Innovation & Population	structure of the new ICB organisation and
				Health, GHS GM	its implications for place-based working to
					help clarify roles, exclusions and how the
					changes will affect local delivery and
					staffing.
	•	Sustainability Plan and Local	•	Paul Lynch, Director of	Agreed for consideration at the meeting on
		Sustainability Plans		Strategy & Planning, NHS	15.7.25.
				GM	

15.7.25	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
JULY	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.
	NHS Reform Messages and NHS	Warren Heppolette, Chief	This item is being presented in response to
	GM Annual Plan 2025-26	Officer for Strategy,	the Chair's request for this item to bring
		Innovation & Population	Members up to date.
		Health, GHS GM	
JUNE	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
17.6.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

Paediatric Audiology	•	Jennie Gammack,	The national incident of paediatric
J.		Programme Director for	audiology misdiagnosis has impacted
		Sustainable Services and	Stockport Foundation Trust, leading to
		Jenny Wilkinson,	patient recalls and service suspension,
		Programme Manager for	which has necessitated finding a new
		Sustainable Services, NHS	provider for routine referrals and triggered a
		GM	GM-wide review of low assurance sites.
			The report will update Members on the
			situation, the impact locality and what the
			GM system is doing to address the issues
			including developing a new model of care.
Diabetes structured education	•	Claire Connor, Director	The offer and uptake of diabetes structured
Engagement		Communications &	education varies across localities. This
		Engagement, NHS GM	project is looking at whether there is the
			potential to create a standardised offer.
			Eight weeks of engagement ran from
			January to March 2025 and the report is
			currently being drafted.

APRIL	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.4.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.
	Impact of recent Announcements on the SIP	Claire Connor, Director Communications & Engagement, NHS GM	That it be noted that NHS GM provide a report at the next meeting on 15 April 2025 regarding the impact of the announcements on the Sustainability Plan along with the wider implications to the ICB and NHS Trusts.
MARCH	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.3.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

	Elective Care Wait Times	•	Dan Gordon, Programme Director, Elective Recovery &	Suggested by Committee on 15.10.24.
			Reform, NHS GM	
	Wider Issue of Access	•	Katherine Sheerin Chief Commissioning Officer NHS Gm	To provide an overview of access to primary care and urgent care services for the people of Greater Manchester.
	Major Trauma Review	•	Jennie Gammack Programme Director – Sustainable Services NHS GM	To update the Committee on the progress of the site selection process for the delivery of Major Trauma Services (MTS) within Greater Manchester (GM).
FEBRUARY	Reconfiguration Progress Report	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.2.25	and Forward Look – Monthly		Communications &	plans are well-evidenced, address local
	Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.
	Diabetes structured education	•	Claire Connor, Director	The offer and uptake of diabetes structured
	Engagement		Communications &	education varies across localities. This
			Engagement, NHS GM	project is looking at whether there is the
				potential to create a standardised offer.

	GP Access	•	Ben Squires, Head of Primary	Suggested by Committee on 15.10.24.
			Care Operations, NHS GM	
	Children's Attention Deficit	•	Claire Connor, Director	There are currently long waiting times for
	Hyperactivity Disorder (ADHD)		Communications &	children's ADHD diagnosis services.
			Engagement, NHS GM	Engagement is currently being planned to
				understand the current experience of the
				service and the needs of the people who
				use it. It is launched on 2.10.24 and will
				run for 8 weeks.
DECEMBER	Reconfiguration Progress Report	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
10.12.24	and Forward Look – Monthly		Communications &	plans are well-evidenced, address local
	Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.
	Development of Digital Solutions	•	Gareth Thomas, Lead Digital	Development of Digital Solutions (including
			Transformation, Health	the public facing version of the digital
			Innovation Manchester	strategy). Aimed at improving patient care,
				enhancing efficiency, and supporting the
				long-term sustainability of the healthcare
				system.

	Updates on the ICP Recovery	•	Sir Richard Leese, Chair	To provide updates on the ICP Recovery
	Plan and the Joint Forward Plan		NHS GM, Integrated Care	Plan and the Joint Forward Plan (including
	(including the subsequent steps		Board	the subsequent steps in the Leadership and
	in the Leadership and			Governance Review) following his visit to
	Governance Review)			the meeting on 13.9.23.
	Procedures of Limited Clinical	•	Associate Director – Strategic	Procedures of limited clinical value are
	Value		Commissioning	medical procedures that the evidence
			NHS GM Integrated Care	shows will not have a positive impact on
				most people. Therefore, they are only
				recommended in certain circumstances.
				The treatments have been temporarily
				paused (with exceptions at clinician
				request) whilst a review is undertaken with
				engagement planned to support the review.
OCTOBER	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
15.10.24	Report and Forward Look –		Communications &	plans are well-evidenced, address local
	Monthly Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.

	Obesity Prevention	Jane Pilkington, Director of	To provide the Greater Manchester
		Population Health, NHS GM	approach and coordination and to
			understand what is being done across
			Greater Manchester to prevent obesity and
			any learning that could be shared from the
			programme in Salford. Representatives from
			the grass roots programme in Salford and
			lead Greater Manchester colleagues on
			obesity prevention to be invited.
	NHS Greater Manchester	Mark Fisher, Chief Executive,	
	Chief Executive's Update	NHS GM	
JULY	Reconfiguration Progress	Claire Connor, Director	NHS GM must ensure their reconfiguration
16.7.24	Report and Forward Look –	Communications & Engagement,	plans are well-evidenced, address local
	Monthly Item	NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

	Attention Deficit Hyperactivity Disorder (ADHD) Adult Service Reconfiguration	Claire Connor, Director Communications & Engagement, NHS GM	To update the Joint Health Scrutiny Committee on NHS Greater Manchester's review of adult ADHD services focusing on addressing unmet need, and for public involvement in support of this work.
	In Vitro Fertilisation (IVF) Cycles Eligibility Reconfiguration	 Claire Connor, Director Communications & Engagement, NHS GM Harry Golby, SRO and Director of Delivery and Transformation (Salford) Mark Drury, Head of Engagement, Inclusion and Insight, NHS GM 	To provide an overview and update.
16.9.25 SEPTEMBER	Reconfiguration Progress Report and Forward Look – Monthly Item	Claire Connor, Director Communications & Engagement, NHS GM	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.

•	Final Report from the	•	Councillor Hibbert and	To provide work to date and
	Women's and Girl's Task		Nicola Ward, Statutory Scrutiny	recommendations.
	and Finish Group		Officer and Deputy Head of	
			Governance and Scrutiny	
•	Investing in our	•	Charlotte Bailey & Anna Cooper	Deep dive presentation.
	Workforce		Shepherd	
•	Procedures of Limited	•	Sara Roscoe, Head of Primary	That a report be provided (September
	Clinical Value		Care Transformation, NHS GM	2025) on the engagement activity regarding
				the Clinical Commissioning Statements,
				including Equality Impact Assessment Data.