Appendix 1

Greater Manchester Joint Health Scrutiny - Work Programme (November 2025 to June 2026)

11.11.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
NOVEMBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Major Trauma Review	•	Jennie Gammack	To update the Committee on the progress
				Programme Director –	of the site selection process for the delivery
				Sustainable Services	of Major Trauma Services (MTS) within
				NHS GM	Greater Manchester (GM).
	•	Diabetes and Cardio	•	Ewan Jones, Sonia Andrade	Deep dive presentation.
		Vascular Disease Prevention		and Claire Take, NHS GM	
	•	Adult Social Care	•	Joanne Chilton, NHS GM	Deep dive presentation.
					Was scheduled for October 2025, deferred
					to November 2025.

9.12.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
DECEMBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
					JH to circulate BeeWell Survey results prior
					to the meeting.
	•	Child and Adolescent Mental	•	Sandy Bering and Melissa	Deep dive presentation.
		Health Services (CAMHS)		Maguiness, NHS GM	
		Dentistry and GP Access		Ben Squires, Director of	To provide an annual update on dentistry
	•	•	•	•	•
		including Pharmacy Now		Primary Care, NHS GM	and GP Access including Pharmacy now.
21.1.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
JANUARY		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
		·			stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.

	•	Individual Funding Requests	•	Sara Roscoe and Zubair	Deep dive presentation.
				lqbal, NHS GM	
17.2.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
FEBRUARY		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Special Educational Needs	•	Louise Rule, NHS GM	Deep drive presentation.
		and Disabilities (SEND)			
	•	Preparedness Post-Winter	•	Gill Baker and Lynne	Suggested at Work Programming Session
		(Outcomes and Lessons		Duxbury	on 27.8.25. Briefing being prepared for
		Learned)			October 2025 by Gill Baker.
7.3.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
MARCH		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.

Care Quality Commissi		Deep dive presentation.
(CQC) Inspections	Philbin, NHS GM	
Women's Health	• TBA	
End of Life	• TBA	

Appendix 2

Items for Potential Inclusion in the Work Programme

Ref	Item	Suggested	Lead
1.	Fit for the Future (Live in June 2024)	Informal briefing 13.08.24 plus regular updates in monthly report	Claire Connor, Director Communications & Engagement, NHS GM
2.	Regular updates on the Sustainability Plan and local Sustainability Plans	 Paul Lynch, Director of Strategy & Planning, NHS GM 	Localities to have developed their plan Suggested by Committee on 15.10.24.
3.	Co-occurring Conditions	Mark Knight, Strategic Lead for Substance Misuse, GMCA	Report being considered by NHS GM Executive in July 2025. Upon confirmation of the progression of this matter, Officers will be in a position to determine the most appropriate items to present to the Committee.
4.	Safe and Sustainable Specialised Services for Babies and Children (re-named) Engagement followed by possible consultation	• TBC	Options appraisal being prepared. The NW Women & Children's Transformation programmed aimed to translate several national reviews and associated standards related to Neonatal Critical Care; Paediatric Critical Care; Surgery in Children; and

			Children and Young People with cancer
			into an operational plan for the Northwest.
5.	Single Improvement Plan and Sustainable	• TBC	That an update be provided to a future
	Finance		meeting. Asked by Committee on 21.1.25.
6.	Specialist weight management	Claire Connor,	The tier 3 specialist weight management
	Engagement followed by possible consultation	Associate Director,	service supports people living with very
		NHS GM	high BMI. There are currently difference
			service levels across GM. NICE guidance is
			also due out in Spring 2024 that may
			influence this work, so at this time, the
			engagement is focussing on areas with the
			least access and specific socio-
			demographic target groups.
			Date due to be considered by the
			Committee – Spring 2025 (TBC)
7.	Items suggested by Members – to be developed	Various NHS GM	A strong focus on the key themes from
	by the Chair and the Statutory Scrutiny Officer	Officers	last year - waiting lists/times, service
	and Deputy Head of Governance and Scrutiny,		accessibility, children's services,
	GMCA		government investment, Integrated Care
			Partnership (ICP) changes, the
			Sustainability Plan, and public and staff
			engagement.
			Functional neurological disorder (FND).
			Assisted dying and palliative care.

0	Priofing Soccion Live Well	TDA	 Address accessibility challenges posed by postcode boundaries. Expansion of self-referral pathways such as menopause clinics. Midwifery and baby services. Women's health and inequalities. Men's and women's life expectancy and healthy life expectancy. The potential of using blood groups for targeted diabetes engagement.
8.	Briefing Session – Live Well	• TBA	• Item identified at the Work Programming session on 27.8.25.
9.	Live Well – Prevention Demonstrator Pilot	• TBA	 Potential scrutiny of the pilot. Suggested at the Work Programming session on 27.8.25.
10.	Briefing Session – Health Inequalities and Outcomes	• TBA	Suggested at Work Programming Session on 27.8.25. To benchmark health inequalities in GM, including changes over time and post-pandemic trends and comparing GM's health outcomes with similar areas to identify effective practices, considering factors such as access to healthy food and exercise opportunities.

11.	Brain Surgery and Transplant Services	• TBA	Suggested at Work Programming Session on 27.8.25
12.	Procedures of Limited Clinical Value	Sara Roscoe, and Claire Connor, NHS GM	 That Sara Roscoe returns to the Committee to provide engagement outcomes and how they influence policy. Added by Committee on 16.9.25. That an update on the role of the VCFSE sector be provided in the report. That Officers share the full equalities impact assessment with the Committee once published.
13.	Elective Care Waiting Lists	Dan Gordon, Programme Director, Elective Recovery & Reform, NHS GM	Requested at Committee on 16.9.25.

Items Previously Considered in 2024/25

14.10.25	Reconfiguration Progress	Claire Connor, Director	NHS GM must ensure their reconfiguration
OCTOBER	Report and Forward Look –	Communications &	plans are well-evidenced, address local
	Monthly Item	Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures.
	ICB Reforms	Warren Heppolette, Chief Officer for Strategy, Innovation & Population Health, GHS GM	Agreed for consideration at the meeting on 15.7.25. To provide a briefing outlining the structure of the new ICB organisation and its implications for place-based working to help clarify roles, exclusions and how the changes will affect local delivery and staffing.
	Sustainability Plan and Local	Paul Lynch, Director of	Agreed for consideration at the meeting on
	Sustainability Plans	Strategy & Planning, NHS	15.7.25.
		GM	
15.7.25	Reconfiguration Progress Report	- Claire Conner Director	NHS GM must ensure their reconfiguration
		Claire Connor, Director	
JULY	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This

	NHS Reform Messages and NHS GM Annual Plan 2025-26	Warren Heppolette, Chief Officer for Strategy, Innovation & Population Health, GHS GM	Progress Report and Forward Look will describe the efforts taking place. This item is being presented in response to the Chair's request for this item to bring Members up to date.
JUNE 17.6.25	Reconfiguration Progress Report and Forward Look – Monthly Item	Claire Connor, Director Communications & Engagement, NHS GM	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
	Paediatric Audiology	Jennie Gammack, Programme Director for Sustainable Services and Jenny Wilkinson, Programme Manager for Sustainable Services, NHS GM	The national incident of paediatric audiology misdiagnosis has impacted Stockport Foundation Trust, leading to patient recalls and service suspension, which has necessitated finding a new provider for routine referrals and triggered a GM-wide review of low assurance sites. The report will update Members on the situation, the impact locality and what the

		GM system is doing to address the issues including developing a new model of care.
Diabetes structured education Engagement	Claire Connor, Director Communications & Engagement, NHS GM	The offer and uptake of diabetes structured education varies across localities. This project is looking at whether there is the potential to create a standardised offer. Eight weeks of engagement ran from January to March 2025 and the report is currently being drafted.

APRIL	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.4.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.
	Impact of recent Announcements on the SIP	Claire Connor, Director Communications & Engagement, NHS GM	That it be noted that NHS GM provide a report at the next meeting on 15 April 2025 regarding the impact of the announcements on the Sustainability Plan along with the wider implications to the ICB and NHS Trusts.
MARCH	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.3.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

Elective Care Wait Times	Dan Gordon, Programme	Suggested by Committee on 15.10.24.
	Director, Elective Recovery &	
	Reform, NHS GM	
Wider Issue of Access	Katherine Sheerin	To provide an overview of access to primary
	Chief Commissioning Officer	care and urgent care services for the people
	NHS Gm	of Greater Manchester.
Major Trauma Review	Jennie Gammack	To update the Committee on the progress of
	Programme Director –	the site selection process for the delivery of
	Sustainable Services	Major Trauma Services (MTS) within Greater
	NHS GM	Manchester (GM).

FEBRUARY	Reconfiguration Progress Report	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.2.25	and Forward Look – Monthly		Communications &	plans are well-evidenced, address local
	Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.
	Diabetes structured education	•	Claire Connor, Director	The offer and uptake of diabetes structured
	Engagement		Communications &	education varies across localities. This
			Engagement, NHS GM	project is looking at whether there is the
				potential to create a standardised offer.
	GP Access	•	Ben Squires, Head of Primary Care Operations, NHS GM	Suggested by Committee on 15.10.24.
	Children's Attention Deficit Hyperactivity Disorder (ADHD)	•	Claire Connor, Director Communications & Engagement, NHS GM	There are currently long waiting times for children's ADHD diagnosis services. Engagement is currently being planned to
				understand the current experience of the
				service and the needs of the people who
				use it. It is launched on 2.10.24 and will
				run for 8 weeks.

DECEMBER	Reconfiguration Progress Report	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
10.12.24	and Forward Look – Monthly		Communications &	plans are well-evidenced, address local
	Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.
	Development of Digital Solutions	•	Gareth Thomas, Lead Digital Transformation, Health Innovation Manchester	Development of Digital Solutions (including the public facing version of the digital strategy). Aimed at improving patient care, enhancing efficiency, and supporting the long-term sustainability of the healthcare system.
	Updates on the ICP Recovery Plan and the Joint Forward Plan (including the subsequent steps in the Leadership and Governance Review)	•	Sir Richard Leese, Chair NHS GM, Integrated Care Board	To provide updates on the ICP Recovery Plan and the Joint Forward Plan (including the subsequent steps in the Leadership and Governance Review) following his visit to the meeting on 13.9.23.

	Procedures of Limited Clinical	Associate Director – Strategic	Procedures of limited clinical value are
	Value	Commissioning	medical procedures that the evidence shows
		NHS GM Integrated Care	will not have a positive impact on most
			people. Therefore, they are only
			recommended in certain circumstances. The
			treatments have been temporarily paused
			(with exceptions at clinician request) whilst a
			review is undertaken with engagement
			planned to support the review.
OCTOBER	Reconfiguration Progress	Claire Connor, Director	NHS GM must ensure their reconfiguration
15.10.24	Report and Forward Look –	Communications & Engagement,	plans are well-evidenced, address local
	Monthly Item	NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

	Obesity Prevention	Jane Pilkington, Director of	To provide the Greater Manchester
		Population Health, NHS GM	approach and coordination and to
			understand what is being done across
			Greater Manchester to prevent obesity and
			any learning that could be shared from the
			programme in Salford. Representatives from
			the grass roots programme in Salford and
			lead Greater Manchester colleagues on
			obesity prevention to be invited.
	NHS Greater Manchester	Mark Fisher, Chief Executive,	
	Chief Executive's Update	NHS GM	
JULY	Reconfiguration Progress	Claire Connor, Director	NHS GM must ensure their reconfiguration
16.7.24	Report and Forward Look –	Communications & Engagement,	plans are well-evidenced, address local
	Monthly Item	NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

	Attention Deficit Hyperactivity Disorder (ADHD) Adult Service Reconfiguration	Claire Connor, Director Communications & Engagement, NHS GM	To update the Joint Health Scrutiny Committee on NHS Greater Manchester's review of adult ADHD services focusing on addressing unmet need, and for public involvement in support of this work.
	In Vitro Fertilisation (IVF) Cycles Eligibility Reconfiguration	 Claire Connor, Director Communications & Engagement, NHS GM Harry Golby, SRO and Director of Delivery and Transformation (Salford) Mark Drury, Head of Engagement, Inclusion and Insight, NHS GM 	To provide an overview and update.
16.9.25 SEPTEMBER	Reconfiguration Progress Report and Forward Look – Monthly Item	Claire Connor, Director Communications & Engagement, NHS GM	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.

Final Report from the	Councillor Hibbert and	To provide work to date and
Women's and Girl's Task	Nicola Ward, Statutory Scrutiny	recommendations.
and Finish Group	Officer and Deputy Head of	
	Governance and Scrutiny	
Investing in our	Charlotte Bailey & Anna Cooper	Deep dive presentation.
Workforce	Shepherd	
Procedures of Limited	Sara Roscoe, Head of Primary	That a report be provided (September
Clinical Value	Care Transformation, NHS GM	2025) on the engagement activity regarding
		the Clinical Commissioning Statements,
		including Equality Impact Assessment Data.