Appendix 1

Greater Manchester Joint Health Scrutiny - Work Programme (November 2025 to June 2026)

14.10.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
OCTOBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures.
	•	ICB Reforms	•	Warren Heppolette, Chief Officer for Strategy, Innovation & Population Health, GHS GM	Agreed for consideration at the meeting on 15.7.25. To provide a briefing outlining the structure of the new ICB organisation and its implications for place-based working to help clarify roles, exclusions and how the changes will affect local delivery and staffing.
	•	Sustainability Plan and Local Sustainability Plans	•	Paul Lynch, Director of Strategy & Planning, NHS GM	Agreed for consideration at the meeting on 15.7.25.

11.11.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
NOVEMBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Major Trauma Review	•	Jennie Gammack	To update the Committee on the progress
		·		Programme Director –	of the site selection process for the delivery
				Sustainable Services	of Major Trauma Services (MTS) within
				NHS GM	Greater Manchester (GM).
		Diabetes and Cardio	•	Ewan Jones, Sonia Andrade	Deep dive presentation.
		Vascular Disease Prevention		and Claire Take, NHS GM	
		Adult Social Care		Joanne Chilton, NHS GM	Deep dive presentation.
		Addit Oocial Oale		Joannie Chillon, Who Civi	Was scheduled for October 2025, deferred
					to November 2025.
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9.12.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
DECEMBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Child and Adolescent Mental Health Services (CAMHS)	•	Sandy Bering and Melissa Maguiness, NHS GM	Deep dive presentation.
	•	Dentistry and GP Access including Pharmcy Now	•	Ben Squires, Director of Primary Care, NHS GM	To provide an annual update on dentistry and GP Access including Pharmacy now.
21.1.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
JANUARY		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.

	•	Individual Funding Requests	•	Sara Roscoe and Zubair	Deep dive presentation.
				lqbal, NHS GM	
17.2.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
FEBRUARY		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Special Educational Needs	•	Louise Rule, NHS GM	Deep drive presentation.
		and Disabilities (SEND)			
	•	Preparedness Post-Winter	•	TBA	Suggested at Work Programming Session
		(Outcomes and Lessons			on 27.8.25.
		Learned)			
7.3.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
MARCH		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.

Care Quality Commissi		Deep dive presentation.
(CQC) Inspections	Philbin, NHS GM	
Women's Health	• TBA	
End of Life	• TBA	

Appendix 2

Items for Potential Inclusion in the Work Programme

Ref	Item	Suggested	Lead
1.	Fit for the Future (Live in June 2024)	Informal briefing	Claire Connor, Director Communications &
		13.08.24 plus regular	Engagement, NHS GM
		updates in monthly	
		report	
2.	Regular updates on the Sustainability Plan and	Paul Lynch, Director	Localities to have developed their plan
	local Sustainability Plans	of Strategy &	Suggested by Committee on 15.10.24.
		Planning, NHS GM	
3.	Co-occurring Conditions	Mark Knight,	Report being considered by NHS GM
		Strategic Lead for	Executive in July 2025. Upon confirmation
		Substance Misuse,	of the progression of this matter, Officers
		GMCA	will be in a position to determine the most
			appropriate items to present to the
			Committee.

4.	Safe and Sustainable Specialised Services for	• TBC	Options appraisal being prepared. The NW
	Babies and Children (re-named)		Women & Children's Transformation
	Engagement followed by possible consultation		programmed aimed to translate several
			national reviews and associated standards
			related to Neonatal Critical Care; Paediatric
			Critical Care; Surgery in Children; and
			Children and Young People with cancer
			into an operational plan for the Northwest.
			NB: The Northwest footprint for this work,
			scrutiny arrangements are to be agreed.
5.	Single Improvement Plan and Sustainable	• TBC	That an update be provided to a future
	Finance		meeting. Asked by Committee on 21.1.25.
6.	Specialist weight management	Claire Connor,	The tier 3 specialist weight management
	Engagement followed by possible consultation	Associate Director,	service supports people living with very
		NHS GM	high BMI. There are currently difference
			service levels across GM. NICE guidance is
			also due out in Spring 2024 that may
			influence this work, so at this time, the
			engagement is focussing on areas with the
			least access and specific socio-
			demographic target groups.
			Date due to be considered by the
			Committee – Spring 2025 (TBC)

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9.	Live Well – Prevention Demonstrator Pilot	• TBA	•	Potential scrutiny of the pilot. Suggested at the Work Programming session on 27.8.25.
10.	Briefing Session – Health Inequalities and Outcomes	• TBA	•	Suggested at Work Programming Session on 27.8.25. To benchmark health inequalities in GM, including changes over time and post-pandemic trends and comparing GM's health outcomes with similar areas to identify effective practices, considering factors such as access to healthy food and exercise opportunities.
11.	Brain Surgery and Transplant Services	• TBA	•	Suggested at Work Programming Session on 27.8.25

Items Previously Considered in 2024/25

JULY	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
15.7.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.
	NHS Reform Messages and NHS	Warren Heppolette, Chief	This item is being presented in response to
	GM Annual Plan 2025-26	Officer for Strategy,	the Chair's request for this item to bring
		Innovation & Population	Members up to date.
		Health, GHS GM	
JUNE	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
17.6.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

Pa	aediatric Audiology	• J	Jennie Gammack,	The national incident of paediatric audiology
		F	Programme Director for	misdiagnosis has impacted Stockport
		S	Sustainable Services and	Foundation Trust, leading to patient recalls
		J	Jenny Wilkinson, Programme	and service suspension, which has
		l N	Manager for Sustainable	necessitated finding a new provider for
		S	Services, NHS GM	routine referrals and triggered a GM-wide
				review of low assurance sites. The report will
				update Members on the situation, the impact
				locality and what the GM system is doing to
				address the issues including developing a
				new model of care.
Dia	abetes structured education	• 0	Claire Connor, Director	The offer and uptake of diabetes structured
En	ngagement		Communications &	education varies across localities. This
		E	Engagement, NHS GM	project is looking at whether there is the
				potential to create a standardised offer.
				Eight weeks of engagement ran from
				January to March 2025 and the report is
				currently being drafted.

APRIL	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.4.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.
	Impact of recent Announcements on the SIP	Claire Connor, Director Communications & Engagement, NHS GM	That it be noted that NHS GM provide a report at the next meeting on 15 April 2025 regarding the impact of the announcements on the Sustainability Plan along with the wider implications to the ICB and NHS Trusts.
MARCH	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.3.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

Elective Care Wait Times	Dan Gordon, Programme	Suggested by Committee on 15.10.24.
	Director, Elective Recovery &	
	Reform, NHS GM	
Wider Issue of Access	Katherine Sheerin	To provide an overview of access to primary
	Chief Commissioning Officer	care and urgent care services for the people
	NHS Gm	of Greater Manchester.
Major Trauma Review	Jennie Gammack	To update the Committee on the progress of
	Programme Director –	the site selection process for the delivery of
	Sustainable Services	Major Trauma Services (MTS) within Greater
	NHS GM	Manchester (GM).

FEBRUARY	Reconfiguration Progress Report	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.2.25	and Forward Look – Monthly		Communications &	plans are well-evidenced, address local
	Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.
	Diabetes structured education	•	Claire Connor, Director	The offer and uptake of diabetes structured
	Engagement		Communications &	education varies across localities. This
			Engagement, NHS GM	project is looking at whether there is the
				potential to create a standardised offer.
	GP Access	•	Ben Squires, Head of Primary Care Operations, NHS GM	Suggested by Committee on 15.10.24.
	Children's Attention Deficit Hyperactivity Disorder (ADHD)	•	Claire Connor, Director Communications & Engagement, NHS GM	There are currently long waiting times for children's ADHD diagnosis services. Engagement is currently being planned to understand the current experience of the service and the needs of the people who use it. It is launched on 2.10.24 and will
				run for 8 weeks.

DECEMBER	Reconfiguration Progress Report	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
10.12.24	and Forward Look – Monthly		Communications &	plans are well-evidenced, address local
	Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.
	Development of Digital Solutions	•	Gareth Thomas, Lead Digital Transformation, Health Innovation Manchester	Development of Digital Solutions (including the public facing version of the digital strategy). Aimed at improving patient care, enhancing efficiency, and supporting the long-term sustainability of the healthcare system.
	Updates on the ICP Recovery Plan and the Joint Forward Plan (including the subsequent steps in the Leadership and Governance Review)	•	Sir Richard Leese, Chair NHS GM, Integrated Care Board	To provide updates on the ICP Recovery Plan and the Joint Forward Plan (including the subsequent steps in the Leadership and Governance Review) following his visit to the meeting on 13.9.23.

	Procedures of Limited Clinical	Associate Director – Strategic	Procedures of limited clinical value are
	Value	Commissioning	medical procedures that the evidence shows
		NHS GM Integrated Care	will not have a positive impact on most
			people. Therefore, they are only
			recommended in certain circumstances. The
			treatments have been temporarily paused
			(with exceptions at clinician request) whilst a
			review is undertaken with engagement
			planned to support the review.
OCTOBER	Reconfiguration Progress	Claire Connor, Director	NHS GM must ensure their reconfiguration
15.10.24	Report and Forward Look –	Communications & Engagement,	plans are well-evidenced, address local
	Monthly Item	NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

	Obesity Prevention	Jane Pilkington, Director of	To provide the Greater Manchester
		Population Health, NHS GM	approach and coordination and to
			understand what is being done across
			Greater Manchester to prevent obesity and
			any learning that could be shared from the
			programme in Salford. Representatives from
			the grass roots programme in Salford and
			lead Greater Manchester colleagues on
			obesity prevention to be invited.
	NHS Greater Manchester	Mark Fisher, Chief Executive,	
	Chief Executive's Update	NHS GM	
JULY	Reconfiguration Progress	Claire Connor, Director	NHS GM must ensure their reconfiguration
16.7.24	Report and Forward Look –	Communications & Engagement,	plans are well-evidenced, address local
	Monthly Item	NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

	Attention Deficit Hyperactivity Disorder (ADHD) Adult Service Reconfiguration	Claire Connor, Director Communications & Engagement, NHS GM	To update the Joint Health Scrutiny Committee on NHS Greater Manchester's review of adult ADHD services focusing on addressing unmet need, and for public involvement in support of this work.
	In Vitro Fertilisation (IVF) Cycles Eligibility Reconfiguration	 Claire Connor, Director Communications & Engagement, NHS GM Harry Golby, SRO and Director of Delivery and Transformation (Salford) Mark Drury, Head of Engagement, Inclusion and Insight, NHS GM 	To provide an overview and update.
16.9.25 SEPTEMBER	Reconfiguration Progress Report and Forward Look – Monthly Item	Claire Connor, Director Communications & Engagement, NHS GM	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.

Final Report from the	Councillor Hibbert and	To provide work to date and
Women's and Girl's Task	Nicola Ward, Statutory Scrutiny	recommendations.
and Finish Group	Officer and Deputy Head of	
	Governance and Scrutiny	
Investing in our	Charlotte Bailey & Anna Cooper	Deep dive presentation.
Workforce	Shepherd	
Procedures of Limited	Sara Roscoe, Head of Primary	That a report be provided (September
Clinical Value	Care Transformation, NHS GM	2025) on the engagement activity regarding
		the Clinical Commissioning Statements,
		including Equality Impact Assessment Data.