## Appendix 1

### Greater Manchester Joint Health Scrutiny - Work Programme (November 2025 to June 2026)

12.8.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
AUGUST		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Final Report from the	•	Nicola Ward, Statutory	To provide work to date and
		Women's and Girl's Task		Scrutiny Officer and Deputy	recommendations.
		and Finish Group		Head of Governance and	
				Scrutiny	
	•	Investing in our Workforce	•	Charlotte Bailey & Anna	Deep dive presentation.
				Cooper Shepherd	

16.9.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
SEPTEMBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
		Major Trauma Daviaw		Jennie Gammack	To update the Committee on the progress
	•	Major Trauma Review	•		
				Programme Director –	of the site selection process for the delivery
				Sustainable Services	of Major Trauma Services (MTS) within
				NHS GM	Greater Manchester (GM).
	•	Procedures of Limited	•	Sara Roscoe, Head of	That a report be provided (September
		Clinical Value		Primary Care	2025) on the engagement activity regarding
				Transformation, NHS GM	the Clinical Commissioning Statements,
					including Equality Impact Assessment
					Data.
	•	Diabetes and Cardio	•	Ewan Jones, Sonia Andrade	Deep dive presentation.
		Vascular Disease Prevention		and Claire Take, NHS GM	

14.10.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
OCTOBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Adult Social Care	•	Joanne Chilton, NHS GM	Deep dive presentation.
11.11.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
NOVEMBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Care Quality Commission	•	Anita Rolfe and Mandy	Deep dive presentation.
		(CQC) Inspections		Philbin, NHS GM	

9.12.25	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
DECEMBER		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Child and Adolescent Mental	•	Sandy Bering and Melissa	Deep dive presentation.
		Health Services (CAMHS)		Maguiness, NHS GM	
	•	Dentistry and GP Access	•	Ben Squires, Director of	To provide an annual update on dentistry
		including Pharmcy Now		Primary Care, NHS GM	and GP Access including Pharmacy now.
21.1.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
JANUARY		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Individual Funding Requests	•	Sara Roscoe and Zubair Iqbal, NHS GM	Deep dive presentation.

17.2.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
FEBRUARY		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Special Educational Needs and Disabilities (SEND)	•	Louise Rule, NHS GM	Deep drive presentation.
7.3.26	•	Reconfiguration Progress	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
MARCH		Report and Forward Look –		Communications &	plans are well-evidenced, address local
		Monthly Item		Engagement, NHS GM	needs, and follow proper public and
					stakeholder engagement procedures. This
					Progress Report and Forward Look will
					describe the efforts taking place.
	•	Women's Health	•	ТВА	
	•	End of Life	•	ТВА	

# Appendix 2

### Items for Potential Inclusion in the Work Programme

Ref	Item	Suggested	Lead
1.	Fit for the Future (Live in June 2024)	Informal briefing	Claire Connor, Director Communications &
		13.08.24 plus regular	Engagement, NHS GM
		updates in monthly	
		report	
2.	Regular updates on the Sustainability Plan and	• Paul Lynch, Director	Localities to have developed their plan
	local Sustainability Plans	of Strategy &	Suggested by Committee on 15.10.24.
		Planning, NHS GM	
3.	Co-occurring Conditions	Mark Knight,	Report being considered by NHS GM
		Strategic Lead for	Executive in July 2025. Upon confirmation
		Substance Misuse,	of the progression of this matter, Officers
		GMCA	will be in a position to determine the most
			appropriate items to present to the
			Committee.

4.	Safe and Sustainable Specialised Services for	• TBC	Options appraisal being prepared. The NW
	Babies and Children (re-named)		Women & Children's Transformation
	Engagement followed by possible consultation		programmed aimed to translate several
			national reviews and associated standards
			related to Neonatal Critical Care; Paediatric
			Critical Care; Surgery in Children; and
			Children and Young People with cancer
			into an operational plan for the Northwest.
			NB: The Northwest footprint for this work,
			scrutiny arrangements are to be agreed.
5.	Single Improvement Plan and Sustainable	• TBC	That an update be provided to a future
	Finance		meeting. Asked by Committee on 21.1.25.
6.	Winter Pressures	• TBC	That an update on winter pressures and the
			lessons learned to brought to a future
			meeting. Asked by Committee on 21.1.25.

7.	Specialist weight management	• 0	Claire Connor,	The tier 3 specialist weight management
	Engagement followed by possible consultation	A	Associate Director,	service supports people living with very
		N	NHS GM	high BMI. There are currently difference
				service levels across GM. NICE guidance is
				also due out in Spring 2024 that may
				influence this work, so at this time, the
				engagement is focussing on areas with the
				least access and specific socio-
				demographic target groups.
				Date due to be considered by the
				Committee – Spring 2025 (TBC)
8.	Items suggested by Members – to be developed	• \	/arious NHS GM	• A strong focus on the key themes from
	by the Chair and the Statutory Scrutiny Officer	0	Officers	the prior year including waiting
	and Deputy Head of Governance and Scrutiny,			lists/times, service accessibility,
	GMCA			children's services, <del>children's mental</del>
				health services – 9 December 2025,
				government investment, Integrated Care
				Partnership (ICP) changes, the
				Sustainability Plan, and public and staff
				engagement.
				<ul> <li>The workforce and government</li> </ul>
				investment – 16 September 2025.
				The Care Quality Commission (CQC)
				reviews across the borough – 11

	November 2025.
	The risks facing social care, particularly
	around bed capacity and the need to
	prevent avoidable hospital admissions -
	4 October 2025.
	An annual update on dentistry, doctors'
	appointments including how Pharmacy
	Now was being used - 9.12.25
	Cardio vascular disease including
	prevention, while this was already on
	the Work Programme an update was
	needed – 12 August 2025.
	Functional neurological disorder (FND).
	While there was NICE guidance, there
	was variation in service across Greater
	Manchester.
	Assisted dying and palliative care.
	Individual funding requests and
	application process – 21 January 2025.
	Extend support for young people with
	additional needs to age 25.
	Address accessibility challenges posed
	by postcode boundaries.
	<ul> <li>Expansion of self-referral pathways</li> </ul>

such as menopause clinics.
<ul> <li>Midwifery and baby services.</li> </ul>
<ul> <li>Women's health and inequalities.</li> </ul>
<ul> <li>Men's and women's life expectancy and</li> </ul>
healthy life expectancy. The general
picture of health across Greater
Manchester was being updated.
<ul> <li>The potential of using blood groups for</li> </ul>
targeted diabetes engagement.
<ul> <li>Diabetes prevention measures – 12</li> </ul>
August 2025

### Appendix 3

JULY	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
15.7.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.
	NHS Reform Messages and NHS	Warren Heppolette, Chief	This item is being presented in response to
	GM Annual Plan 2025-26	Officer for Strategy,	the Chair's request for this item to bring
		Innovation & Population	Members up to date.
		Health, GHS GM	
JUNE	Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
17.6.25	and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
		Engagement, NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

• Jennie Gammack,	The national incident of paediatric audiology
Programme Director for	misdiagnosis has impacted Stockport
Sustainable Services and	Foundation Trust, leading to patient recalls
Jenny Wilkinson, Programme	and service suspension, which has
Manager for Sustainable	necessitated finding a new provider for
Services, NHS GM	routine referrals and triggered a GM-wide
	review of low assurance sites. The report will
	update Members on the situation, the impact
	locality and what the GM system is doing to
	address the issues including developing a
	new model of care.
Claire Connor, Director	The offer and uptake of diabetes structured
Communications &	education varies across localities. This
Engagement, NHS GM	project is looking at whether there is the
	potential to create a standardised offer.
	Eight weeks of engagement ran from
	January to March 2025 and the report is
	currently being drafted.
	<ul> <li>Programme Director for Sustainable Services and Jenny Wilkinson, Programme Manager for Sustainable Services, NHS GM</li> <li>Claire Connor, Director Communications &amp;</li> </ul>

Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
	Engagement, NHS GM	needs, and follow proper public and
		stakeholder engagement procedures. This
		Progress Report and Forward Look will
		describe the efforts taking place.
Impact of recent Announcements on the SIP	<ul> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	That it be noted that NHS GM provide a report at the next meeting on 15 April 2025 regarding the impact of the announcements on the Sustainability Plan along with the wider implications to the ICB and NHS Trusts.
Reconfiguration Progress Report	Claire Connor, Director	NHS GM must ensure their reconfiguration
and Forward Look – Monthly Item	Communications &	plans are well-evidenced, address local
	Engagement, NHS GM	needs, and follow proper public and
		stakeholder engagement procedures. This
		Progress Report and Forward Look will
		describe the efforts taking place.
	and Forward Look – Monthly Item Impact of recent Announcements on the SIP Reconfiguration Progress Report	and Forward Look – Monthly ItemCommunications & Engagement, NHS GMImpact of recent Announcements on the SIP• Claire Connor, Director Communications & Engagement, NHS GMReconfiguration Progress Report and Forward Look – Monthly Item• Claire Connor, Director Communications &

Elective Care Wait Times	<ul> <li>Dan Gordon, Programme Director, Elective Recovery &amp; Reform, NHS GM</li> </ul>	Suggested by Committee on 15.10.24.
Wider Issue of Access	<ul> <li>Katherine Sheerin</li> <li>Chief Commissioning Officer</li> <li>NHS Gm</li> </ul>	To provide an overview of access to primary care and urgent care services for the people of Greater Manchester.
Major Trauma Review	<ul> <li>Jennie Gammack</li> <li>Programme Director –</li> <li>Sustainable Services</li> <li>NHS GM</li> </ul>	To update the Committee on the progress of the site selection process for the delivery of Major Trauma Services (MTS) within Greater Manchester (GM).

FEBRUARY	Reconfiguration Progress Report	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
18.2.25	and Forward Look – Monthly		Communications &	plans are well-evidenced, address local
	Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.
	Diabetes structured education Engagement	•	Claire Connor, Director Communications & Engagement, NHS GM	The offer and uptake of diabetes structured education varies across localities. This project is looking at whether there is the potential to create a standardised offer.
	GP Access	•	Ben Squires, Head of Primary Care Operations, NHS GM	Suggested by Committee on 15.10.24.
	Children's Attention Deficit Hyperactivity Disorder (ADHD)	•	Claire Connor, Director Communications & Engagement, NHS GM	There are currently long waiting times for children's ADHD diagnosis services. Engagement is currently being planned to understand the current experience of the service and the needs of the people who use it. It is launched on 2.10.24 and will run for 8 weeks.

DECEMBER	Reconfiguration Progress Report	•	Claire Connor, Director	NHS GM must ensure their reconfiguration
10.12.24	and Forward Look – Monthly		Communications &	plans are well-evidenced, address local
	Item		Engagement, NHS GM	needs, and follow proper public and
				stakeholder engagement procedures. This
				Progress Report and Forward Look will
				describe the efforts taking place.
	Development of Digital Solutions	•	Gareth Thomas, Lead Digital Transformation, Health Innovation Manchester	Development of Digital Solutions (including the public facing version of the digital strategy). Aimed at improving patient care, enhancing efficiency, and supporting the long-term sustainability of the healthcare system.
	Updates on the ICP Recovery Plan and the Joint Forward Plan (including the subsequent steps in the Leadership and Governance Review)	•	Sir Richard Leese, Chair NHS GM, Integrated Care Board	To provide updates on the ICP Recovery Plan and the Joint Forward Plan (including the subsequent steps in the Leadership and Governance Review) following his visit to the meeting on 13.9.23.

	Procedures of Limited Clinical	Associate Director – Strategic	Procedures of limited clinical value are
	Value	Commissioning	medical procedures that the evidence shows
		NHS GM Integrated Care	will not have a positive impact on most
			people. Therefore, they are only
			recommended in certain circumstances. The
			treatments have been temporarily paused
			(with exceptions at clinician request) whilst a
			review is undertaken with engagement
			planned to support the review.
OCTOBER	Reconfiguration Progress	Claire Connor, Director	NHS GM must ensure their reconfiguration
15.10.24	Report and Forward Look –	Communications & Engagement,	plans are well-evidenced, address local
	Monthly Item	NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

	Obesity Prevention	Jane Pilkington, Director of	To provide the Greater Manchester
		Population Health, NHS GM	approach and coordination and to
			understand what is being done across
			Greater Manchester to prevent obesity and
			any learning that could be shared from the
			programme in Salford. Representatives from
			the grass roots programme in Salford and
			lead Greater Manchester colleagues on
			obesity prevention to be invited.
	NHS Greater Manchester	Mark Fisher, Chief Executive,	
	Chief Executive's Update	NHS GM	
JULY	Reconfiguration Progress	Claire Connor, Director	NHS GM must ensure their reconfiguration
16.7.24	Report and Forward Look –	Communications & Engagement,	plans are well-evidenced, address local
	Monthly Item	NHS GM	needs, and follow proper public and
			stakeholder engagement procedures. This
			Progress Report and Forward Look will
			describe the efforts taking place.

Attention Deficit Hyperactivity Disorder (ADHD) Adult Service Reconfiguration	Claire Connor, Director Communications & Engagement, NHS GM	To update the Joint Health Scrutiny Committee on NHS Greater Manchester's review of adult ADHD services focusing on addressing unmet need, and for public involvement in support of this work.
In Vitro Fertilisation (IVF) Cycles Eligibility Reconfiguration	<ul> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> <li>Harry Golby, SRO and Director of Delivery and Transformation (Salford)</li> <li>Mark Drury, Head of Engagement, Inclusion and Insight, NHS GM</li> </ul>	To provide an overview and update.