

- The Annual Plan describes the priorities for NHS Greater Manchester (NHS GM) in 2025/26 as we move into the third year of our strategy
- The Plan is based on the structure of our Sustainability Plan – as presented to GM Joint Health Scrutiny last year. 2025/26 will be year two of the Sustainability Plan
- In addition, the Annual Plan sets out how NHS GM will deliver on the three Darzi shifts and contribute to the GM Live Well model
- As set out in our update to Joint Health Scrutiny in April, we are determined that the reforms to ICBs will not take our focus away from delivery of the Annual Plan and our strategy
- We will continue to develop our priorities to reflect the launch of the refreshed Greater Manchester Strategy (GMS) and the 10 Year Health Plan

The Sustainability Plan – Year 2

Cost improvement	System Productivity and Performance	Reducing prevalence	Proactive care	Optimising care
Cost Improvement Plans leading to financial sustainability through Financial Sustainability Plans	Multi-provider/system activities to improve the use of resources and performance	Maintaining the population in good health and avoiding future costs through prevention	Catching ill health early, managing risk factors, and delivering evidence based, interventions	Transforming the model of care through system actions

The Three Darzi Shifts

Hospital to community
Analogue to Digital
Sickness to Prevention

Our 2025/26 Priorities

Maintaining access to, and the quality of, essential services	Improving the efficiency and productivity of the NHS in GM	Improving our Mental Health Services	Making as much progress with reducing waiting lists as we can within our available resources	Supporting the focus on prevention (the left shift) to protect the future of the NHS in GM
---	--	--------------------------------------	--	--

Delivery in 2025-26

- We are supporting the national shift to move care closer to home through specific service transformation intentions within the wider Health and Care Service Review. The first phase of work includes ambitions to support community led provision across Outpatient Transformation: Gynaecology; Dermatology; Ophthalmology
- Our digital ambitions build on significant past investment in key data assets underpinning personalisation, care planning, virtual care, Population Health Management and research and innovation
- We will also be maximising productivity and efficiency through the considered and controlled deployment of AI and process automation
- For prevention and proactive care, we are building on significant and longstanding development of neighbourhood working, prevention and health creation. This spans action on smoking and alcohol, increasing physical activity, tackling health barriers to employment, and proactive primary care to reduce CVD and diabetes risks
- Into next year we will expand this approach as part of the pan-public service Live Well ambition, growing Population Health Management capability through further investment in GP incentives. We will apply additional investment into early intervention, preventative community-based services for mental health.

Investing in the 3 Darzi Shifts in 2025-26

- The following slide depicts NHS GM's investment in the three Darzi shifts in 2025/26
- It sets out:
 - Existing plans to bring care closer to home and improve community based services
 - Existing investment in prevention and proactive care
 - Additional investment in prevention and proactive care in line with the Sustainability Plan
- The investment is categorised against the three major shifts– as set out in the Darzi Investigation of the NHS, forming the core of the new 10-year Health Plan
- This proposal is based on the principle that we need to maintain both existing investment, and add new investment, to deliver the Sustainability Plan.

Investing in the 3 Shifts

Hospital to Community

Analogue to Digital

Sickness to Prevention

Current Investment

Moving care closer to home - Health and Care Review – Outpatient Transformation: Gynaecology; Dermatology; Ophthalmology (tbc)	Community Services Review – optimising Standards for Intermediate Care and Community Nursing (tbc)	Standardised Community-Based Urgent Care (tbc)
--	--	--

GM Care Record Optimisation for care planning, and personalisation £5.1m	Secure Data Environment EPR Convergence Modern General Practice Productivity and efficiency - Artificial Intelligence and RPA Civic data development for intelligence led prevention
--	--

Live Well – Social Prescribing £1.7m	Multi-Year Prevention Plan £12.4m	Long Term Conditions Programme and Healthcare Public Health (including HIV) £3.4m
Enablers – Population Health £0.4m	Primary Care Incentive Schemes £47.6m	Medicines to support Multi-Year Prevention Plan Total: £86m BP, Lipid, AF = £39.6m SGLT2s (Diabetes) = £27.8m GLP-1s (Diabetes) = £18.6m

New Investment for 2025/26

Sustainability Plan sets out c£600m of additional demand based on projected deterioration in health. This can be mitigated through population health approach and new investment in left shift.

- New Additional Investment Targeted at Pillars 3 and 4 of Sustainability Plan (prevention)**

 - Live Well Locality Investment (£5m)
 - Primary Care Transformation-BeCCoR (£7.2m)
 - CURE / Smoking Cessation in Hospitals Scale Up (£1.7m)
 - Medicines – further improving CVD and Diabetes care (£14m subject to prescribing budget confirmation)
 - Work Well (£7m)
 - MH Integrated Fund – £tbc - supporting shift to crisis alternatives and community