

## Greater Manchester Joint Health Scrutiny - Work Programme (November 2025 to June 2026)

<p>15.7.25 JULY</p>	<ul style="list-style-type: none"> <li>• Reconfiguration Progress Report and Forward Look – Monthly Item</li> <li>• Adult Attention deficit hyperactivity disorder (ADHD) Consultation</li> <li>• In Vitro Fertilisation (IVF) Proposed Consultation</li> </ul>	<ul style="list-style-type: none"> <li>• Claire Connor, Director Communications &amp; Engagement, NHS GM</li> <li>• Claire Connor, Director Communications &amp; Engagement, NHS GM</li> <li>• Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	<p>NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.</p> <p>Consultation launched on 23 April 2025 and concludes on 17 June 2025. Response rates have been good, outperforming expectations. Members to consider a report following the closure of the consultation.</p> <p>This service redesign is looking at policy that is equitable across Greater Manchester. The NHS GM Board approved consultation in May 2025. The consultation is due to be launched on 18 June 2025 and will run for six weeks.</p>
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12.8.25 AUGUST	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
16.9.25 SEPTEMBER	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
14.10.25 OCTOBER	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.

11.11.25 NOVEMBER	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
9.12.25 DECEMBER	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
21.1.26 JANUARY	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.

17.2.26 FEBRUARY	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
7.3.26 MARCH	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
14,4,26 APRIL	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.

16.6.26 JUNE	<ul style="list-style-type: none"> <li>Reconfiguration Progress Report and Forward Look – Monthly Item</li> </ul>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
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## Appendix 2

### Items for Potential Inclusion in the Work Programme

Ref	Item	Suggested	Lead
1.	Fit for the Future (Live in June 2024)	<ul style="list-style-type: none"> <li>Informal briefing 13.08.24 plus regular updates in monthly report</li> </ul>	Claire Connor, Director Communications & Engagement, NHS GM
2.	Regular updates on the Sustainability Plan and local Sustainability Plans	<ul style="list-style-type: none"> <li>Paul Lynch, Director of Strategy &amp; Planning, NHS GM</li> </ul>	Localities to have developed their plan Suggested by Committee on 15.10.24.
3.	Dentistry	<ul style="list-style-type: none"> <li>Ben Squires, Head of Primary Care Operations, NHS GM</li> </ul>	.Suggested by Committee on 15.10.24 and again on 21.1.25. To focus on children and young people.
4.	Co-occurring Conditions	<ul style="list-style-type: none"> <li>Mark Knight, Strategic Lead for Substance Misuse, GMCA</li> </ul>	Co-occurring conditions often lead to more complex and severe health outcomes, requiring integrated and coordinated care approaches. By understanding the interplay between these conditions, the Committee can advocate for policies and services that address the holistic needs of individuals and improve overall health outcomes.

6.	Reducing the harm caused by harmful products	<ul style="list-style-type: none"> <li>Jane Pilkington, Director of Population Health, NHS GM and Lynne Donkin, Director of Public Health, Bolton Council.</li> </ul>	To provide a comprehensive overview of the current state of harmful product consumption in Greater Manchester and outline strategies to mitigate their detrimental health effects.
7.	The safety of women and girls when accessing exercise and active travel opportunities be a key theme at a future meeting (Now a Task & Finish Group)	<ul style="list-style-type: none"> <li>Jane Pilkington, Director of Population Health at NHS GM</li> </ul>	Report to explore the safety concerns faced by women and girls when participating in exercise and active travel activities in Greater Manchester. The report identifies key challenges, assesses the impact on physical and mental health, and proposes strategies to enhance their safety and promote inclusivity.

8.	Safe and Sustainable Specialised Services for Babies and Children (re-named) Engagement followed by possible consultation	<ul style="list-style-type: none"> <li>TBC</li> </ul>	Options appraisal being prepared. The NW Women & Children's Transformation programmed aimed to translate several national reviews and associated standards related to Neonatal Critical Care; Paediatric Critical Care; Surgery in Children; and Children and Young People with cancer into an operational plan for the Northwest. NB: The Northwest footprint for this work, scrutiny arrangements are to be agreed.
9.	Staff Survey	<ul style="list-style-type: none"> <li>Janet Wilkinson, Chief People Officer, NHS GM</li> </ul>	That segmented results from the Staff Survey be brought to a future meeting of the Committee and consideration be given to how better information could be obtained from the wider sector, including carers and social workers. Asked by Committee on 21.1.25.
10.	Our People and Culture Strategy	<ul style="list-style-type: none"> <li>Janet Wilkinson, Chief People Officer, NHS GM</li> </ul>	That the Committee asked to contribute to the metrics behind the Our People and Culture Strategy. Asked by Committee on 21.1.25.



11.	Workforce Strategy	<ul style="list-style-type: none"> <li>Janet Wilkinson, Chief People Officer, NHS GM</li> </ul>	That Janet Wilkinson to feed back the reflection that the Workforce Strategy might have mitigated any further reduction in diversity (caused by social, political and other pressures) Asked by Committee on 21.1.25.
12.	Single Improvement Plan and Sustainable Finance	<ul style="list-style-type: none"> <li>TBC</li> </ul>	That an update be provided to a future meeting. Asked by Committee on 21.1.25.
13.	Winter Pressures	<ul style="list-style-type: none"> <li>TBC</li> </ul>	That an update on winter pressures and the lessons learned to brought to a future meeting. Asked by Committee on 21.1.25.
15.	ADHD Services for Children and Young People: Prioritising those Most In Need	<ul style="list-style-type: none"> <li>Sandy Bering, Strategic Lead Clinical Commissioner/Consultant (Mental Health and Disabilities), NHS GM</li> </ul>	Members asked (on 18.2.25) that they be provided with regular updates at appropriate opportunities.
16.	Procedures of Limited Clinical Value	<ul style="list-style-type: none"> <li>Sara Roscoe, Head of Primary Care Transformation, NHS GM</li> </ul>	That a report be provided (September 2025) on the engagement activity regarding the Clinical Commissioning Statements, including Equality Impact Assessment Data.

17.	Major Trauma Services	<ul style="list-style-type: none"> <li>Jenny Gammack, Programme Director – Sustainable Services, and Rob Bellingham, Programme Director - Major Trauma, NHS GM</li> </ul>	To update the Committee on the progress of the site selection process for the delivery of Major Trauma Services (MTS) within GM.
18.	Specialist weight management Engagement followed by possible consultation	<ul style="list-style-type: none"> <li>Claire Connor, Associate Director, NHS GM</li> </ul>	The tier 3 specialist weight management service supports people living with very high BMI. There are currently difference service levels across GM. NICE guidance is also due out in Spring 2024 that may influence this work, so at this time, the engagement is focussing on areas with the least access and specific socio-demographic target groups. Date due to be considered by the Committee – Spring 2025 (TBC)babi
19.	NHS Greater Manchester Update – Delivery in 2025-26 in the Context of NHS Reforms	<ul style="list-style-type: none"> <li>Warren Heppollette, Chief Officer, Strategy Innovation and Population Health</li> </ul>	That details on how further integration between the ICB and LAs was being achieved, including steps to ensure preventative health measures among GM's population to be added to the Work Programme.

20.	NHS Greater Manchester Update – Delivery in 2025-26 in the Context of NHS Reforms	<ul style="list-style-type: none"> <li>Warren Heppolette, Chief Officer, Strategy Innovation and Population Health</li> </ul>	<ul style="list-style-type: none"> <li>That presentations from GM Health Watch Groups and Voluntary Sector providers be presented outlining their work on prevention.</li> <li>That an update on the work of the Task and Finish Group, and its considerations on the move to the new operating model, be provided in due course.</li> <li>That regulator monitoring of use and update of services, including patient satisfaction, be shared with the Committee in future reports.</li> <li>That updates regarding the Sustainability Plan, specifically in relation to the financial position of NHS Greater Manchester, be provided to the Committee on a regular basis.</li> </ul>
21.	Major Trauma to be considered by the Committee ahead of the facilitation of any major trauma consultation.	<ul style="list-style-type: none"> <li>Jennie Gammack Programme Director – Sustainable Services NHS GM</li> </ul>	<ul style="list-style-type: none"> <li>Asked by Committee on 15 April 2025.</li> </ul>

### Items Previously Considered in 2024/25

JUNE 17.6.25	Reconfiguration Progress Report and Forward Look – Monthly Item	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
	Paediatric Audiology	<ul style="list-style-type: none"> <li>Richard Whitehead</li> </ul>	The national incident of paediatric audiology misdiagnosis has impacted Stockport Foundation Trust, leading to patient recalls and service suspension, which has necessitated finding a new provider for routine referrals and triggered a GM-wide review of low assurance sites. The report will update Members on the situation, the impact locality and what the GM system is doing to address the issues including developing a new model of care.

	Diabetes structured education Engagement	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	The offer and uptake of diabetes structured education varies across localities. This project is looking at whether there is the potential to create a standardised offer. Eight weeks of engagement ran from January to March 2025 and the report is currently being drafted.
APRIL 18.4.25	Reconfiguration Progress Report and Forward Look – Monthly Item  Impact of recent Announcements on the SIP	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	<p>NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.</p> <p>That it be noted that NHS GM provide a report at the next meeting on 15 April 2025 regarding the impact of the announcements on the Sustainability Plan along with the wider implications to the ICB and NHS Trusts.</p>

MARCH 18.3.25	Reconfiguration Progress Report and Forward Look – Monthly Item	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.
	Elective Care Wait Times	<ul style="list-style-type: none"> <li>Dan Gordon, Programme Director, Elective Recovery &amp; Reform, NHS GM</li> </ul>	Suggested by Committee on 15.10.24.
	Wider Issue of Access	<ul style="list-style-type: none"> <li>Katherine Sheerin Chief Commissioning Officer NHS Gm</li> </ul>	To provide an overview of access to primary care and urgent care services for the people of Greater Manchester.
	Major Trauma Review	<ul style="list-style-type: none"> <li>Jennie Gammack Programme Director – Sustainable Services NHS GM</li> </ul>	To update the Committee on the progress of the site selection process for the delivery of Major Trauma Services (MTS) within Greater Manchester (GM).

<p>FEBRUARY 18.2.25</p>	<p>Reconfiguration Progress Report and Forward Look – Monthly Item</p> <p>Diabetes structured education Engagement</p> <p>GP Access</p> <p>Children’s Attention Deficit Hyperactivity Disorder (ADHD)</p>	<ul style="list-style-type: none"> <li>• Claire Connor, Director Communications &amp; Engagement, NHS GM</li> <li>• Claire Connor, Director Communications &amp; Engagement, NHS GM</li> <li>• Ben Squires, Head of Primary Care Operations, NHS GM</li> <li>• Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	<p>NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.</p> <p>The offer and uptake of diabetes structured education varies across localities. This project is looking at whether there is the potential to create a standardised offer.</p> <p>Suggested by Committee on 15.10.24.</p> <p>There are currently long waiting times for children’s ADHD diagnosis services. Engagement is currently being planned to understand the current experience of the service and the needs of the people who use it. It is launched on 2.10.24 and will run for 8 weeks.</p>
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<p>DECEMBER 10.12.24</p>	<p>Reconfiguration Progress Report and Forward Look – Monthly Item</p>	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	<p>NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.</p>
	<p>Development of Digital Solutions</p>	<ul style="list-style-type: none"> <li>Gareth Thomas, Lead Digital Transformation, Health Innovation Manchester</li> </ul>	<p>Development of Digital Solutions (including the public facing version of the digital strategy). Aimed at improving patient care, enhancing efficiency, and supporting the long-term sustainability of the healthcare system.</p>
	<p>Updates on the ICP Recovery Plan and the Joint Forward Plan (including the subsequent steps in the Leadership and Governance Review)</p>	<ul style="list-style-type: none"> <li>Sir Richard Leese, Chair NHS GM, Integrated Care Board</li> </ul>	<p>To provide updates on the ICP Recovery Plan and the Joint Forward Plan (including the subsequent steps in the Leadership and Governance Review) following his visit to the meeting on 13.9.23.</p>



	Procedures of Limited Clinical Value	<ul style="list-style-type: none"> <li>Associate Director – Strategic Commissioning NHS GM Integrated Care</li> </ul>	Procedures of limited clinical value are medical procedures that the evidence shows will not have a positive impact on most people. Therefore, they are only recommended in certain circumstances. The treatments have been temporarily paused (with exceptions at clinician request) whilst a review is undertaken with engagement planned to support the review.
OCTOBER 15.10.24	Reconfiguration Progress Report and Forward Look – Monthly Item	<ul style="list-style-type: none"> <li>Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	NHS GM must ensure their reconfiguration plans are well-evidenced, address local needs, and follow proper public and stakeholder engagement procedures. This Progress Report and Forward Look will describe the efforts taking place.



	<p>Attention Deficit Hyperactivity Disorder (ADHD) Adult Service Reconfiguration</p>	<ul style="list-style-type: none"> <li>• Claire Connor, Director Communications &amp; Engagement, NHS GM</li> </ul>	<p>To update the Joint Health Scrutiny Committee on NHS Greater Manchester's review of adult ADHD services focusing on addressing unmet need, and for public involvement in support of this work.</p>
	<p>In Vitro Fertilisation (IVF) Cycles Eligibility Reconfiguration</p>	<ul style="list-style-type: none"> <li>• Claire Connor, Director Communications &amp; Engagement, NHS GM</li> <li>• Harry Golby, SRO and Director of Delivery and Transformation (Salford)</li> <li>• Mark Drury, Head of Engagement, Inclusion and Insight, NHS GM</li> </ul>	<p>To provide an overview and update.</p>