

What is a Forward Plan of Key Decisions?

The Register is a published list of the key decisions which are due to be taken by the:

- Greater Manchester Combined Authority (GMCA)
- Greater Manchester Elected Mayor
- Joint GMCA & AGMA Executive Board
- Transport for Greater Manchester Committee
- GMCA Resources Committee
- GMCA's Waste & Recycling Committee
- Statutory Officers of the GMCA

These decisions must be published on the Register at least **28 clear days before the decision is to be taken**, whether in public or private. The Register is updated at least once a

What is a Key Decision?

A key decision defined by 'the Order' is a decision which, in the view of the Greater Manchester Combined Authority's Overview and Scrutiny Committee, would result in any of the decision makers listed:

- incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or
- be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.

How to find out more on these proposed decisions

The report (other than those which contain confidential or exempt information) relating to these decisions will be published on the GMCA's website five working days before the decision is to be made see www.greatermanchester-ca.gov.uk.

For general information about the decision-making process please contact:

Julie Connor - Secretary to the GMCA
julie.connor@greatermanchester-ca.gov.uk

<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 ('the Order').</p> <p>The Register is published on the GMCA's website www.greatermanchester-ca.gov.uk and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority & Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview & Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Green City Region							
Net Zero Housing Retrofit Framework Agreement	The Low Carbon Team, in conjunction with the Department for Energy and Net Zero's regional Net Zero Hubs, intends to put in place a national Framework	Group Chief Finance Officer	March 2025		Councillor Tom Ross		Nic Langman nic.langman@greatermanchester-ca.gov.uk

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	Agreement for the retrofit of housing with energy efficiency and low carbon heating measures under several government grant funding schemes. The framework will be for a total of 4 years and be self-funding through an Activity Based Income stream						

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	of 1% of contracted spend through the framework charged to suppliers once they secure their first call off contract from the agreement.						
Transport							
Bus Franchising	To approve the award and variation of: (i) the franchise	Group Chief Executive GM Mayor Greater	Between 1 Apr 2025 and 30 Jun 2025 Between 1 Apr 2025 and	Report with recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	contracts relating to bus franchising; (ii) contracts for the provision of various franchise scheme related services and goods (including all contracts for the provision of equipment, hardware, software and background IT	Manchester Combined Authority	30 Jun 2025 Between 1 Apr 2025 and 30 Jun 2025		GM Mayor Andy Burnham		

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	infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets						

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	(comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific	Group Chief Executive Bee Network Committee	Between 1 Apr 2025 and 30 Jun 2025 Between 1 Apr 2025 and	Report and recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Group Chief Executive	Steve Warrener steve.warrener@tfgm.com

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	schemes as and when required.	Greater Manchester Combined Authority	30 Jun 2025 Between 1 Apr 2025 and 30 Jun 2025		GM Mayor Andy Burnham		
Bus Depot Acquisitions	To negotiate and approve procedural changes for the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved	Group Chief Executive Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025 Between 1 Apr 2025 and 30 Jun 2025	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	capital and revenue budgets for bus franchising.						
Bus Depot Leases Tranche 2 and 3	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to	Group Chief Executive	Between 1 Apr 2025 and 30 Jun 2025	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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	the franchise bus operators for Tranches 2 and 3.						
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1 leases in line with Tranches 2 and 3.	Group Chief Finance Officer	Between 1 Apr 2025 and 30 Jun 2025	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee Group Chief Executive	Between 1 Apr 2025 and 30 Jun 2025 Between 1	Report with Recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Group Chief Executive	Stephen Rhodes stephen.rhodes@tfgm.com

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			Apr 2025 and 30 Jun 2025				
Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and programmes.	Bee Network Committee	Between 1 Apr 2025 and 30 Jun 2025	Report with Recommendations	GM Mayor Andy Burnham	Group Chief Executive	Richard Nickson richard.nickson@tfgm.com
Local Growth Deal (1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve	Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025	Report with Recommendations	GM Mayor Andy Burnham	Group Chief Executive	Steve Warrener steve.warrener@tfgm.com

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	expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.						
Transport Network Planning and Review Process	To approve the proposed approach to reviewing and developing the franchised bus	Bee Network Committee	Between 1 Apr 2025 and 30 Jun 2025	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

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	<p>network through a programme of network reviews.</p> <p>To approve the proposed network planning guidelines.</p> <p>To approve the 12-month programme of network reviews.</p>						
Bee Network Advertising	To review the Bee Network	Bee Network Committee	Between 1 Apr 2025 and	Report with recommendati	GM Mayor Andy Burnham		Steve Warrener

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Policy	Advertising Policy to ensure it aligns with and support the objectives of the Greater Manchester Strategy.		30 Jun 2025	ons			steve.warrener@tfgm.com
Integrated Measures Ticketing and Customer	To approve Final Business Cases and CRSTS funding to progress the development and delivery of Integrated Measures	Bee Network Committee	Between 1 Apr 2025 and 30 Jun 2025	Report with recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com

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	Ticketing and Customer schemes and programmes.						
Technical Education & Skills							
Procurement of GM Individual Placement & Support in Primary Care (IPSPC) Initiative	Contract award to successful bidder, following procurement process via The FPS, to deliver the GM IPSPC initiative.	Group Chief Finance Officer	Between 14 Apr 2025 and 16 Jun 2025	Report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk
Grant award to	Decision to	Group Chief	Between 4	Report with	Councillor		Nic Witton-

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the 10 GM Local Authorities to deliver the Economic Inactivity Trailblazer	award grant funding to the 10 GM Local Authorities to deliver the Economic Inactivity Trailblazer (funding from DWP) announced in the Get Britain Working White Paper November 2024)	Finance Officer	Apr 2025 and 31 May 2025	recommendations	Eamonn O'Brien		Dowd Nic.Witton- Dowd@greatermanchester-ca.gov.uk
Contract extensions for Support to	Agree contract variations for Support to	Group Chief Finance Officer	Between 12 May 2025 and 16 Jun 2025	Report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanc

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Succeed and Community Grants	Succeed (STS) and Community Grants.						hester-ca.gov.uk
Resources and Investment							
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing investments, including	Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025	Report with Recommendations	Councillor David Molyneux	Group Chief Executive	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

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	where relevant negotiated settlements.						
GM UKSPF Programme - Progress and Performance Management Process	Share progress to date on the GM UKSPF programme and seek agreement for a programme management process for 2024/5	Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025	Report with recommendations	Councillor David Molyneux		Alison Gordon alison.gordon@greatermanchester-ca.gov.uk
Mayoral General Budget 2026/27 and Precept	Consideration of the GM Mayor's proposal for the 2026/27	Greater Manchester Combined Authority	January 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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Proposals including GMFRS	Mayoral General Precept including the Fire and Rescue Authority precept and whether Members of GMCA would wish to submit any written comments to the Mayor in line with the legal process and timetable.						
GMCA	To approve the	Greater	February 2026	Report with	Councillor		Steve Wilson

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General Revenue Budget 2026/27	2026/27 budget relating to the GMCA functions (excluding transport and waste), including local authority contributions and use of reserves.	Manchester Combined Authority		recommendations	David Molyneux		Steve.Wilson@greatermanchester-ca.gov.uk
Transport Revenue Budget 2026/27	To approve the 2026/27 GMCA budget relating to transport functions including the	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	levy and statutory charge to GM local authorities and use of reserves.						
Mayoral General Revenue Budget 2026/27 including GMFRS	To approve the 2026/27 Mayor's General budget, including the Fire and Rescue Authority, use of reserves and calculation of the precepts	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	and council tax rates.						
Waste and Recycling Revenue Budget 2026/27	To approve the 2026/27 waste budget, levy to GM local authorities and use of reserves.	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
GMCA Capital Programme 2025-2029	To approve the capital programme, including the quarter 3 update to the 2025/26 budget and the 2026/27 budget and	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	forward plan.						
GMCA Revenue Update Quarter 3 - 2025/26	Approve any revisions to the 2025/26 GMCA revenue budgets at the end of quarter 3.	Greater Manchester Combined Authority	February 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Approval of the GMCA Capital Strategy for 2026/27	To approve the 2026/27 GMCA Capital Strategy with sets out the overarching principles and processes by which capital and	Greater Manchester Combined Authority	March 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	investment decisions will be made.						
Approval of the Treasury Management Strategy and Annual Investment Strategy 2026/27	To approve the Treasury Management Strategy Statement, Borrowing Limits and Prudential Indicators for 2026/27 to 2028/29.	Greater Manchester Combined Authority	March 2026	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Revenue and capital budget updates	Approve revisions to revenue budget and capital	Greater Manchester Combined Authority	July 2025 October 2025 February 2026	Report with recommendations	Councillor David Molyneux Councillor		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	programme.	Greater Manchester Combined Authority Greater Manchester Combined Authority			David Molyneux Councillor David Molyneux		
Housing First							
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes	Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025	Report	City Mayor Paul Dennett		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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	England.						
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025	Report with recommendations	City Mayor Paul Dennett		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due diligence and/or note commercial changes to	Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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	existing investments						
Agreement to using further Greater Manchester Housing Investment Loan Fund surpluses	To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy	Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Property Funds	To conditionally approve property	Greater Manchester Combined Authority	Between 1 Apr 2025 and 30 Jun 2025	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Andrew McIntosh andrew.mcintosh@greaterma

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	investments to proceed to due diligence and/or note commercial changes to existing investments.						nchester-ca.gov.uk
Integrated Water Management/ Resilience	To approve the Integrated Water Management Plan Annual Business Plan and priorities for 2025/26.	Greater Manchester Combined Authority	May 2025	Report with recommendations	City Mayor Paul Dennett		David Hodcroft david.hodcroft@greatermanchester-ca.gov.uk