

Better Care Fund 2026-27 Numerical Template

2. Cover

Version 1.0

Please Note:

- The BCF numerical template is categorised as 'Management Information' and data from them will be published in an aggregated form on the NHS England website and gov.uk. This will include any narrative section. Some data may also be published in non-aggregated form on gov.uk. Also a reminder that as is usually the case with public body information, all BCF information collected here is subject to Freedom of Information requests.
- At a local level it is for the HWB to decide what information it needs to publish as part of wider local government reporting and transparency requirements. Unless BCF information is published, recipients of BCF reporting information (including recipients who access any information placed on the Better Care Exchange) are prohibited from making this information available on any public domain or providing this information for the purposes of journalism or research without prior consent from the HWB (where it concerns a single HWB) or the BCF national partners for the aggregated information.
- All information will be supplied to BCF partners (MHCLG, DHSC, NHS England) to inform policy development.
- This template is password protected to ensure data integrity and accurate aggregation of collected information. A resubmission may be required if this is breached.

Governance and Sign off

Health and Wellbeing Board:	Camden
Confirmation that the plan has been signed off by Health and Wellbeing Board ahead of submission - Plans should be signed off ahead of submission.	No
If no indicate the reasons for the delay.	To be signed off at next HWB Board meeting, provisionally scheduled
If no please indicate when the HWB is expected to sign off the plan:	Wed 08/07/2026 << Please enter using the format, DD/MM/YYYY

Submitted by:	Jennifer Kelly
Role and organisation:	Strategic Commissioner, Adults' Commissioning, Camden Council
E-mail:	<a href="mailto:jennifer.kelly@camden.gov.uk">jennifer.kelly@camden.gov.uk</a>
Contact number:	020 7974 2637
Documents submitted (please select from drop down) In addition to this template the HWB are submitting the following:	Narrative

	Role:	Professional title [e.g. Dr, Cllr, Prof]	First name:	Surname:	E-mail:	Organisation
Health and wellbeing board chair(s) sign off	Health and wellbeing board chair	TBC	TBC	TBC	TBC	
	Health and wellbeing board chair					
Named accountable person	Local authority chief executive	Mr	Jon	Rowney	jon.rowney@camden.gov.uk	
	ICB chief executive 1	Mrs	Katie	Fisher	katie.fisher20@nhs.net	WNL ICB
	ICB chief executive 2 (where required)					
	ICB chief executive 3 (where required)					
Finance sign off	L4 section 151 officer	Mr	Daniel	Omisore	daniel.omisore@camden.gov.uk	
	ICB finance director 1	Mr	Stephen	Bloomer	stephen.bloomer@nhs.net	WNL ICB
	ICB finance director 2 (where required)					
	ICB finance director 3 (where required)					
Area assurance contacts	Local authority director of adult social services	Ms	Jess	McGregor	jess.mcgregor@camden.gov.uk	
	DFG lead	Ms	Glendine	Shepherd	glendine.shepherd@camden.gov.uk	
	ICB place lead 1	Mr	Yusuf	Hussain	yusuf.hussain@nhs.net	WNL ICB
	ICB place lead 2 (where required)					
	ICB place lead 3 (where required)					
Please add any additional key contacts who have been responsible for completing the plan	Director of Adult Social Care Strategy and Commissioning and Deputy DASS	Ms	Chris	Lehmann	chris.lehmann@camden.gov.uk	Camden Council

**Better Care Fund 2026-27 Numerical Template**

**3. Income**

Selected HWB:

Camden

Local authority contribution	
Disabled Facilities Grant (DFG)	Gross Contribution
Camden	£1,345,453
DFG breakdown for two-tier areas only (where applicable)	
<b>Total Minimum local authority contribution (exc local authority BCF grant)</b>	<b>£1,345,453</b>

Local authority better care grant (LABCG)	
Camden	Contribution £15,882,256
<b>Total Local authority better care grant</b>	<b>£15,882,256</b>

Are any additional local authority contributions being made in 2026-27? If yes, please detail below No

Local authority additional contribution	Contribution	Comments - Please use this box to clarify any specific uses or sources of funding
<b>Total additional local authority contribution</b>	<b>£0</b>	

NHS minimum contribution	
NHS North Central and West London ICB	Contribution £28,715,166
<b>Total NHS minimum contribution</b>	<b>£28,715,166</b>

Are any additional NHS contributions being made in 2026-27? If yes, please detail below No

Additional NHS contribution	Contribution	Comments - Please use this box to clarify any specific uses or sources of funding
<b>Total additional NHS contribution</b>	<b>£0</b>	
<b>Total NHS contribution</b>	<b>£28,715,166</b>	

	2026-27
<b>Total BCF pooled budget</b>	<b>£45,942,875</b>

**Funding contributions comments**  
For any useful details please use the text box below (for no additional comments, insert 'NA')

NA

## Better Care Fund 2026-27 Numerical Template

### 4. Expenditure

Selected Health and Wellbeing Board: Camden

Running Balances	2026-27			
	Income	Expenditure		Balance
DFG	£1,345,453	£1,345,453		£0
NHS Minimum Contribution	£28,715,166	£28,715,166		£0
Local Authority Better Care Grant	£15,882,256	£15,882,256		£0
Additional LA Contribution	£0	£0		£0
Additional NHS Contribution	£0	£0		£0
<b>Total</b>	<b>£45,942,875</b>	<b>£45,942,875</b>		<b>£0</b>

### Required spend on adult social care from NHS minimum allocations

	2026-27	
	Minimum required spend	Planned Spend
Adult Social Care services spend from the NHS minimum allocations	£18,482,001	£18,482,001

Number	Category of scheme	Description of scheme	Source of funding	Adult Social Care Spend	Expenditure for 2026-27 (£)
1	Discharge support and infrastructure	Advocacy - Joint (MCA & IMHA) services to support discharge from hospital under the Mental Health Act.	Local Authority Better Care Grant	Yes	£132,500
2	Assistive technologies and equipment	Assistive Technology - Careline - Funding for emergency response team and range of preventative assistive technologies and telecare	NHS Minimum Contribution	Yes	£1,239,448
3	Wider local support to promote prevention and independence	Autism Hub - Funding for autism specific counselling, peer support, case work and information webinars for residents	NHS Minimum Contribution	Yes	£268,660
4	Evaluation and enabling integration	BCF Finance Support - BCF Enabler	NHS Minimum Contribution	Yes	£32,782
5	Evaluation and enabling integration	BCF Programme Support - BCF Enabler	NHS Minimum Contribution	Yes	£66,254
6	Wider local support to promote prevention and independence	Camden Memory Service - Assessment, treatment and support service for residents with dementia and their families.	NHS Minimum Contribution	Yes	£176,736
7	Home-based intermediate care (short-term home-based rehabilitation, reablement and	Camden Rapid Response Service - Admission avoidance ensuring patients remain in the community for treatment of urgent conditions	NHS Minimum Contribution	Yes	£460,982
7	Home-based intermediate care (short-term home-based rehabilitation, reablement and	Camden Rapid Response Service - Admission avoidance ensuring patients remain in the community for treatment of urgent conditions	NHS Minimum Contribution	No	£1,779,688
8	Wider local support to promote prevention and independence	Care Navigation in Primary Care - Improving treatment & coordination of care for frail patients and residents with long term conditions	NHS Minimum Contribution	No	£346,800
10	Support to carers, including unpaid carers	Carers Breaks - Assessment and support for carers, including access to personal budgets for carers.	NHS Minimum Contribution	Yes	£452,007
11	Wider local support to promote prevention and independence	CLDS - First Contact Worker - Provision of consistent First Contact Worker (replacing duty approach) to ensure consistency at the point of	NHS Minimum Contribution	Yes	£52,168
13	Wider local support to promote prevention and independence	CLDS Clinical Support for Provider Services	NHS Minimum Contribution	Yes	£87,850
14	Long-term home-based social care services	Community Care Support Packages - homecare	NHS Minimum Contribution	Yes	£4,612,108
14	Long-term home-based social care services	Community Care Support Packages - homecare	Local Authority Better Care Grant	Yes	£3,594,482
15	Short-term home-based social care (excluding rehabilitation, reablement or recovery	Complex Care Case Management - Coordination of joint health and social care for patients at risk of unplanned admissions to	NHS Minimum Contribution	Yes	£228,311
16	Bed-based intermediate care (short-term bed-based rehabilitation, reablement and	Crisis House - Crisis Mental Health accommodation provided as an alternative to hospital admission.	NHS Minimum Contribution	No	£704,065

18	Discharge support and infrastructure	D2A Investment - Contribution to D2A Pathways and co-ordination to support 'home first'	NHS Minimum Contribution	Yes		£248,368
20	Bed-based intermediate care (short-term bed-based)	D2A Plan - P3 - Short-term residential/nursing care for someone likely to require a longer-term	NHS Minimum Contribution	No		£287,000
22	Wider local support to promote prevention and independence	Dementia Day Services (Kingsgate) - Community Day Opportunities for residents	Local Authority Better Care Grant	Yes		£669,020
23	Disabled Facilities Grant related schemes	Disabled Facilities Grant (DFG)	DFG	No		£1,345,453
24	Discharge support and infrastructure	Discharge Pathways and Strategic Planning - Management of the D2A Pathways coordination	NHS Minimum Contribution	Yes		£178,480
25	Wider local support to promote prevention and independence	District Nursing - Diverse range of nurses and support workers who work in the community,	NHS Minimum Contribution	No		£5,390,615
26	Wider local support to promote prevention and independence	DOLS Manager - Mental Capacity Advisor currently working with adult social care teams,	Local Authority Better Care Grant	Yes		£33,444
27	Long-term home-based community health services	Enhanced Homecare Service - Community nursing team referrals of non-clinical tasks to	NHS Minimum Contribution	Yes		£10,000
28	Wider local support to promote prevention and independence	Enhanced reablement - training and upskilling - Training 80 commissioned enablers to deliver	Local Authority Better Care Grant	Yes		£20,000
30	Housing related schemes	Extra Care - Contribution to increased extra care staffing costs to reduce care home	Local Authority Better Care Grant	Yes		£650,000
31	Wider local support to promote prevention and independence	Family Group Conferencing - Preventing non-elective admission by building support networks	NHS Minimum Contribution	Yes		£72,305
32	Long-term residential/nursing home care	GP Care Home Locality Enhanced Service (LES) - Funding GPs from Camden practices to provide	NHS Minimum Contribution	No		£272,675
34	Housing related schemes	Home Improvement Service - Preventing hospital admissions and delayed discharges/	NHS Minimum Contribution	Yes		£31,119
35	Long-term home-based social care services	Homecare - Enabling choice to residents to receive support to be safe, as independent for	Local Authority Better Care Grant	Yes		£1,629,922
35	Long-term home-based social care services	Homecare - Enabling choice to residents to receive support to be safe, as independent for	NHS Minimum Contribution	Yes		£708,953
37	Discharge support and infrastructure	Hospital Social Work Service - Social care support for the two acute trusts through	NHS Minimum Contribution	Yes		£340,536
38	Discharge support and infrastructure	Integrated Care Teams - Discharge to assess resources within Social Work	Local Authority Better Care Grant	Yes		£688,225
38	Discharge support and infrastructure	Integrated Care Teams - Discharge to assess resources within Social Work	NHS Minimum Contribution	Yes		£95,790
39	Assistive technologies and equipment	Integrated Community Equipment Service	NHS Minimum Contribution	Yes		£2,112,143
39	Assistive technologies and equipment	Integrated Community Equipment Service	NHS Minimum Contribution	No		£209,322
39	Assistive technologies and equipment	Integrated Community Equipment Service	Local Authority Better Care Grant	Yes		£755,205
40	Wider local support to promote prevention and independence	Integrated Locality Teams - Social Work posts located within three GP practices and within	NHS Minimum Contribution	Yes		£762,474
41	Evaluation and enabling integration	Integration Procurement - contribution to staffing resource	NHS Minimum Contribution	Yes		£49,999
42	Short-term home-based social care (excluding rehabilitation,	Intensive Support for admission avoidance and D2A	Local Authority Better Care Grant	Yes		£173,747
43	Wider local support to promote prevention and independence	LD annual health checks and health action plans	NHS Minimum Contribution	Yes		£39,286

44	Long-term residential/nursing home care	Long Term Care Finders	NHS Minimum Contribution	Yes	£76,162
45	Wider local support to promote prevention and independence	Low Vision Centre - Integrated Optometric and Rehabilitation Low Vision Service in the	NHS Minimum Contribution	Yes	£58,818
46	Wider local support to promote prevention and independence	Mental Health - AMHP Social Work - Funding for preventative community based Approved	Local Authority Better Care Grant	Yes	£225,243
47	Wider local support to promote prevention and independence	Mental Health - Funding to support pressures on mental health care and support packages	Local Authority Better Care Grant	No	£183,000
48	Wider local support to promote prevention and independence	Mental Health - Camden and Islington Foundation Trust care home liaison service,	Local Authority Better Care Grant	No	£61,020
49	Wider local support to promote prevention and independence	Mental Health Review Team - Additional capacity, preventing delays to reviews of	Local Authority Better Care Grant	No	£71,971
50	Long-term home-based social care services	Mental Health - Social Work Capacity in the Community	Local Authority Better Care Grant	Yes	£236,156
51	Wider local support to promote prevention and independence	Minding the Gap - Critical preventative review service, facilitating transition from young	Local Authority Better Care Grant	No	£429,915
52	Wider local support to promote prevention and independence	Mosaic Key Workers - Short term support for children with a neurodevelopment concern or	Local Authority Better Care Grant	Yes	£155,237
54	Bed-based intermediate care (short-term bed-based)	Occupational Therapy Service - Henderson Court reablement flats	NHS Minimum Contribution	No	£70,000
56	Support to carers, including unpaid carers	Rapid access to support for unpaid carers - A range of services offered to support carers and	Local Authority Better Care Grant	Yes	£61,980
57	Evaluation and enabling integration	Reablement - Development (BCF enabler) - contribution to staffing resource to support	NHS Minimum Contribution	Yes	£65,013
58	Bed-based intermediate care (short-term bed-based)	Reablement Flats at Henderson Court	NHS Minimum Contribution	Yes	£249,000
59	Home-based intermediate care (short-term home-based)	Reablement - Investment in reablement packages to meet increased demand on	NHS Minimum Contribution	Yes	£1,351,612
59	Home-based intermediate care (short-term home-based)	Reablement - Investment in reablement packages to meet increased demand on	Local Authority Better Care Grant	Yes	£410,000
60	Long-term residential/nursing home care	Recuperative model of care in care homes - reablement support to all care home admissions	Local Authority Better Care Grant	Yes	£93,750
61	Home-based intermediate care (short-term home-based)	Rehabilitation Service - Carelink - Structured rehabilitation programme with referrals through	NHS Minimum Contribution	Yes	£839,441
62	Long-term residential/nursing home care	Residential and nursing care - Contribution to nursing block contracts to support discharge in	Local Authority Better Care Grant	Yes	£3,582,684
63	Discharge support and infrastructure	Social Work capacity in IDT and discharge support for Garnet Ward	Local Authority Better Care Grant	Yes	£183,598
64	Discharge support and infrastructure	Social Work Virtual Reablement Team - 5 Social Workers / Access & Support Officers based in	NHS Minimum Contribution	Yes	£433,735
65	Discharge support and infrastructure	Supporting acute hospital discharge - Mental health DTOC Lead located on adult acute and	Local Authority Better Care Grant	Yes	£870,000
66	Long-term home-based social care services	Supporting additional pressures across Adult Social Care relating to packages of care	Local Authority Better Care Grant	Yes	£400,000
66	Long-term residential/nursing home care	Supporting additional pressures across Adult Social Care relating to packages of care	Local Authority Better Care Grant	Yes	£451,194
69	Assistive technologies and equipment	Wheelchair Service - Providing attendant propelled wheelchairs with a fast track response	NHS Minimum Contribution	Yes	£598,651
70	Wider local support to promote prevention and independence	Wish+ - Coordinated referral hub for assessments regarding warmth, safety, income	NHS Minimum Contribution	Yes	£135,500

71	Support to carers, including unpaid carers	Carer's Action Plan - Project management support to co-produce and roll out the new	NHS Minimum Contribution	Yes	£170,423
74	Housing related schemes	Learning Disability Supported Accommodation - Contribution to a range of supported living	NHS Minimum Contribution	Yes	£1,321,417
75	Wider local support to promote prevention and independence	Deep-cleans and de-cluttering (implementation of new therapeutic model of support for people	NHS Minimum Contribution	Yes	£120,000
76	Discharge support and infrastructure	Homelessness - The NCL Out of Hospital Care Model (OOHCM) for people experiencing	NHS Minimum Contribution	No	£137,000
77	Discharge support and infrastructure	Transfer of Care Hubs - Assessment and confirmation of patient needs; determining the	NHS Minimum Contribution	No	£574,000
78	Discharge support and infrastructure	Non-S22 Checklist Cohort - Discharge from hospital Pathway for Continuing care checklist	NHS Minimum Contribution	No	£462,000
79	Support to carers, including unpaid carers	Support to unpaid carers - information, advice and support (face to face and digital) and	NHS Minimum Contribution	Yes	£465,151
80	Wider local support to promote prevention and independence	Embedding a therapy-led 'Enablement approach' across care and support at home	NHS Minimum Contribution	Yes	£205,319
80	Wider local support to promote prevention and independence	Embedding a therapy-led 'Enablement approach' across care and support at home	Local Authority Better Care Grant	Yes	£119,963
81	Wider local support to promote prevention and independence	Health improvement outreach to people with learning disabilities	NHS Minimum Contribution	Yes	£65,000

Better Care Fund 2026-27 Numerical Template  
5. Metrics for 2026-27

Selected Health and Wellbeing Board:

Camden

5.1 Non-Elective admissions

		Apr 25 Actual	May 25 Actual	Jun 25 Actual	Jul 25 Actual	Aug 25 Actual	Sep 25 Actual	Oct 25 Actual	Nov 25 Actual	Dec 25 Actual	Jan 26 Actual	Feb 26 Actual	Mar 26 Actual
Non elective admissions to hospital for people aged 65 and over per 100,000 population	Rate	1,881	2,014	1,843	1,881	1,748	1,520	1,900					
	Number of admissions 65+	495	530	485	495	460	400	500					
	Population of 65+*	26,312	26,312	26,312	26,312	26,312	26,312	26,312					
	Apr 26 Plan	1,798	1,927	1,779	1,824	1,676	1,448	1,824	1,676	1,725	1,710	1,710	1,710
	Rate	473	507	468	480	441	381	480	441	454	450	450	450
	Population of 65+	26,312	26,312	26,312	26,312	26,312	26,312	26,312	26,312	26,312	26,312	26,312	26,312

Source: <https://digital.nhs.uk/supplementary-information/2025/non-elective-inpatient-spells-at-english-hospitals-occurring-between-01-04-2020-and-30-11-2024-for-patients-aged-18-and-65>

5.2 Discharge delays

		Apr 25 Actual	May 25 Actual	Jun 25 Actual	Jul 25 Actual	Aug 25 Actual	Sep 25 Actual	Oct 25 Actual	Nov 25 Actual	Dec 25 Actual	Jan 26 Actual	Feb 26 Actual	Mar 26 Actual
*Dec Actual onwads are not available at time of publication													
Average length of discharge delay for all acute adult patients (this calculates the % of patients discharged after their DRD, multiplied by the average number of days)		0.61	0.67	0.46	0.64	0.74	0.56	0.38	0.47				
Proportion of adult patients discharged from acute hospitals on their discharge ready date		84.2%	84.8%	85.6%	87.4%	86.6%	86.2%	87.4%	86.5%				
For those adult patients not discharged on DRD, average number of days from DRD to discharge		3.8	4.4	3.2	5.1	5.6	4.1	3.0	3.5				

		Apr 26 Plan	May 26 Plan	Jun 26 Plan	Jul 26 Plan	Aug 26 Plan	Sep 26 Plan	Oct 26 Plan	Nov 26 Plan	Dec 26 Plan	Jan 27 Plan	Feb 27 Plan	Mar 27 Plan
Average length of discharge delay for all acute adult patients		0.59	0.65	0.45	0.59	0.70	0.52	0.32	0.41	0.47	0.45	0.45	0.45
Proportion of adult patients discharged from acute hospitals on their discharge ready date		84.6%	85.2%	86.0%	88.3%	87.5%	87.1%	89.1%	88.3%	86.3%	88.8%	88.8%	88.8%
For those adult patients not discharged on DRD, average number of days from DRD to discharge		3.82	4.41	3.19	5.06	5.56	4.05	2.99	3.47	3.44	4.00	4.00	4.00

Source: <https://www.england.nhs.uk/statistics/statistical-work-areas/discharge-delays/discharge-ready-date/>

5.3 Admissions to residential and nursing care homes

		Rolling 12 month total until end of quarter date indicated							
		Actual Ending 31-12-2024	Actual Ending 31-03-2025	Actual Ending 30-06-2025	Actual Ending 30-09-2025	2026-27 Plan Ending 30-06-2026	2026-27 Plan Ending 30-09-2026	2026-27 Plan Ending 31-12-2026	2026-27 Plan Ending 31-03-2027
Long-term admissions to residential and nursing care homes for people aged 65 and over per 100,000 population	Rate	577.7	505.5	497.9	509.3	501.7	490.3	482.7	471.3
	Number of admissions	152	133	131	134	132	129	127	124
	Population of 65+*	26,312	26,312	26,312	26,312	26,312	26,312	26,312	26,312

\*Population of people aged 65 and above are based on the latest available mid-year estimates from the ONS

Health and wellbeing board

Camden

National Condition	Planning requirement	Assurance statement	Yes/No to assurance statement	Where the planning requirement or assurance statement is not met, please note the actions in place towards meeting the requirement	Timeframe for resolution
<b>National Condition 1: effectively support the delivery of integrated and preventative care</b>  ICBs and local authorities must develop joint plans, agreed by health and wellbeing boards, outlining how ICBs and local authorities intend to use BCF funding to deliver more integrated and preventative care, linked to the relevant areas of neighbourhood health and social care services.	ICBs and local authorities must have considered how to use the BCF most effectively to support the delivery of more integrated and preventative services, particularly supporting those with more complex health and social care needs. This must include setting out how the funding will be used to develop the quality, efficiency and outcomes from intermediate care.	Named ICB and local authority chief executives and named HWB chair must confirm that BCF expenditure is agreed and aligned with wider strategic objectives for neighbourhood health and social care.	Yes		
	ICBs and local authorities must set out plans that:  - show reasonable progress in the metrics of non elective admissions (for people aged 65 and over) and delayed discharges  - show how they will monitor and drive progress in preventing avoidable long-term care home admissions and improving outcomes from reablement  - include the specific contribution of BCF-funded services.				
	ICBs and local authorities must demonstrate that their plans for the use of the BCF represent value for money and improve overall productivity				
<b>National Condition 2: comply with expenditure and grant conditions</b>  ICBs and local authorities must comply with all national grant and funding conditions and deliver in accordance with their approved returns. ICBs must maintain the NHS minimum contribution to adult social care	ICBs and local authorities must pool their designated minimum contribution (in the case of ICB partners) and the Local Authority Better Care Grant and DFG (in the case of local authority partners). ICBs and local authorities are able to voluntarily pool additional funding through the BCF where they consider this is likely to lead to an improvement in the services being funded.				
<b>and pool NHS BCF contributions into a section 75 (of the NHS Act 2006) pooled fund.</b>	The NHS minimum contribution to adult social care must be met and maintained by the ICB in line with the published BCF allocations. This represents an increase of 4.4% in each health and wellbeing board area.	ICBs and local authorities confirm compliance with BCF national grant and funding conditions, and that they will deliver in accordance with approved spend and BCF numerical return, including maintaining the NHS minimum contribution to adult social care.	Yes		
	Local authorities must comply with the grant conditions of the Local Authority Better Care Grant and the DFG, including the pooling of funding.	ICBs and local authorities confirm they will pool funds through Section 75 agreements by 30th September 2026.	Yes		
<b>National Condition 3: effective governance, reporting and engagement</b>  ICBs and local authorities must comply and engage with BCF planning, governance and reporting requirements including adherence to any assurance and oversight processes.	ICBs and local authorities must have effective joint governance, reporting and engagement, including reviewing performance against plan objectives and local goals, and taking action if necessary to bring delivery back on track.				
	ICBs, local authorities and health and wellbeing boards are required to engage with BCF reporting, oversight and support processes	ICBs and local authorities confirm full compliance with BCF planning and reporting requirements and will adhere to the BCF oversight and support processes.	Yes		