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<b>I want to apply for a</b>	Premises licence
<b>Are you an agent?</b>	No - I'm applying for myself
<b>Does the premises have a name?</b>	Yes
<b>What is the name of the premises?</b>	Slams Kilburn Ltd T/A Slamburger
<b>What is the address or location?</b>	262 Kilburn High Road NW6 2BY London
<b>What is the type of premises?</b>	restaurant
<b>Describe the area it is situated in</b>	high street commercial with shopping area
<b>Describe the layout of the premises</b>	ground floor with seating for inside customer(s) and there is no outside seating area
<b>Copy of the premises plans</b>	<ul style="list-style-type: none"><li>• slamburgefloorlayoutplan.pdf</li><li>• slamburgerkilburnpremiseslocation.pdf</li><li>• slamburgerkilburnlocation.pdf</li><li>• slamburgerfront.jpg</li><li>• CamdenCouncilBAGsPurchaseReceipt.jpg</li></ul>

**Tell us about the premises business hours**

Day	Start time	End time
Monday	11:00	23:00
Tuesday	11:00	23:00
Wednesday	11:00	23:00
Thursday	11:00	23:00
Friday	11:00	23:00
Saturday	11:00	23:00
Sunday	11:00	23:00

**Are there any seasonal variations for the premises opening times?**

No

**Is the premises open to the public at times other than those listed?**

No

**Is the premises an open space?**

No

**Is the premises currently under construction?**

No

**What is the non-domestic rateable value (NDRV) of the premises?**

29000

**How many people are expected to attend the premises at any one time?**

Less than 5000 people

**Will the premises be exclusively or primarily used to sell alcohol?**

No

**How are you applying for a premises licence?**

As a limited company

**Business details**

**What is the company registration number** 16460066

**Name of business** Slams Kilburn Ltd T/A Slam burger

**Name and address**

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

**Email address**

[REDACTED]

**Telephone number**

[REDACTED]

**How long do you want your premises licence for?** Permanently

**When do you want your licence to start?** As soon as possible

**Activity you wish to licence** i. Late night refreshments - Hot food or hot drinks only between 11pm and 5am. Refreshments outside of these times do not need to be licenced

**Late refreshments**

Day	Start time	End time
Monday	23:00	02:00
Tuesday	23:00	02:00
Wednesday	23:00	02:00
Thursday	23:00	02:00
Friday	23:00	02:00
Saturday	23:00	02:00
Sunday	23:00	02:00

<b>Where will refreshments be provided?</b>	Indoors
<b>Tell us about the specifics of the activity</b>	<p>The premises will operate as a food-led business providing hot food to customers for consumption on the premises, takeaway, and delivery. All food preparation, cooking, ordering, and service will take place entirely indoors. Hot food will be prepared in the on-site kitchen using standard commercial catering equipment including cooking appliances, refrigeration units, preparation surfaces, and mechanical extraction and ventilation. No alcohol or regulated entertainment will be provided. Customers ordering food for takeaway or sit-in will do so inside the premises. Delivery orders will be prepared indoors and collected by delivery drivers in an orderly manner without congregating inside or outside the premises. There will be no external service, no use of outside seating late at night, and no food or drink served or consumed outside the premises. The operation will be managed to minimise noise, odour, litter, and disturbance to nearby residents.</p>
<b>Are there any seasonal variations for the activity?</b>	No
<b>Will the activity take place at times other than those listed?</b>	No
<b>Will there be any activities associated with the premises which may give rise to concern in respect of children?</b>	No
<b>The prevention of crime and disorder</b>	<p>- The premises will operate as a food-led business only. No alcohol will be sold. - The premises will be well lit internally and</p>

**Public safety**

externally during opening hours. - Staff will be trained to identify and manage anti-social behaviour and to refuse service to disorderly customers. - CCTV will be installed and maintained covering: - The public area inside the premises - The entrance and immediate frontage - CCTV recordings will be retained for a minimum of 14 days and made available to Police or authorised officers upon request. - A responsible member of staff will be on duty at all times during opening hours. - Delivery drivers will not be permitted to congregate inside or outside the premises. - The premises will comply with all relevant fire safety and health and safety legislation. - Escape routes and exits will be kept clear and unobstructed at all times. - Fire safety equipment will be maintained and checked regularly. - Seating capacity will be managed to avoid overcrowding. - Staff will be trained in emergency procedures and safe operation of the premises. - All food preparation and service will take place indoors.

**The prevention of public nuisance**

Noise Control - All customer ordering, food preparation, and waiting will take place indoors. - Doors and windows will be kept closed after 22:00, except for access and egress. - No amplified music will be played. - Staff will actively manage customer dispersal to ensure customers leave the premises quietly. - Clear signage will be displayed requesting customers to respect local residents and leave quietly. - No customers will be permitted to loiter outside the premises. Delivery Management - Delivery drivers will be instructed: - Not to congregate outside the premises - Not to idle engines - Not to sound horns - Not to play loud music - Pick-up of delivery orders will be

managed quickly and efficiently to minimise waiting time. - Staff will intervene where delivery driver behaviour risks causing disturbance. Odour Control - The premises will be fitted with a suitable mechanical extraction and filtration system. - The extraction system will be maintained and serviced regularly. - Cooking will only take place within the designated kitchen area. - No cooking smells will be permitted to escape so as to cause nuisance to nearby residents. Litter and Waste - The frontage of the premises will be kept clean and free from litter. - Staff will carry out regular litter checks within the immediate vicinity of the premises during opening hours. - Waste will be stored in suitable covered containers. - Waste and recycling will not be moved, emptied, or disposed of between 23:00 and 07:00. - Customers will be encouraged to dispose of litter responsibly.

**The prevention of children from harm**

- The premises is a food-only establishment. - No adult entertainment, gambling, or age-restricted products will be provided. - Children will only be permitted on the premises when accompanied by a responsible adult. - The premises environment will be family-friendly during earlier trading hours.

**About this form****Issued by**

Camden Town Hall  
Judd Street  
London  
WC1H 9JE

**Contact phone**

020 7974 4444

**Form reference**

Ref. no. 133289

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**Date:** 22<sup>nd</sup> Jan 2025  
**Reference:** APP\PREMISES-NEW\133288  
**Direct Phone Number:** [REDACTED]  
**Contact:** Peter Agbley  
**E-mail:** [REDACTED]



**Environmental  
Health, Business and  
Consumer Service**

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*Please quote our reference in any correspondence*

Licensing (Contact Camden)  
 Town Hall Extension  
 Argyle Street  
 London  
 WC1H 8EQ

**Licensing Act 2003**

**Re: Slams Kilburn Ltd T/A Slamburger, 262 Kilburn High Road, London, NW6 2BY**

**LICENSING AUTHORITY REPRESENTATION**

This representation is made by the Licensing Authority and it relates to the following Licensing Objectives:

- The prevention of public nuisance

**The Premises and Summary of Application**

The premises is a restaurant (eat in and take away restaurant) located in the vibrant Kilburn High Road. The premises is in one of the boroughs vibrant and busy area. The premises is in close proximity to Brondesbury station and Kilburn tube station

The application is for a new premises licence to permit the following licensable activity:

- Late night refreshment

The times being applied for late night refreshment and the opening times are as follows:

- Sunday to Sunday 23:00 - 02:00

Opening Hours

- Sunday to Sunday 11:00 - 23:00

**Framework Hours Policy**

The hours being applied for are outside the framework hours, the framework hours are:

**For licences not including the sale or supply of alcohol:**

Monday to Thursday: 09:00 am until Midnight  
 Friday and Saturday: 09:00 am until 00:30  
 Sunday: 09:00 am until 11:00 pm

### **Complaint History**

There was one complaint alleging that the premises were trading and providing hot food after 11pm without a valid licence in October 2025. The owner claimed they were unaware that a licence was required when they took over the lease.

### **Summary of Action Taken**

The owner was advised to apply for the appropriate licence to ensure compliance. No further enforcement action was taken at that time.

### **Conditions**

Section 8.9 of the statement of the Licensing policy states - *'This policy applies to late night refreshment venues whose activities include supplying hot food and drink between the hours of 11:00 pm and 05:00 am. Such premises can attract large groups of customers who have come from pubs, bars and clubs in the area and who have consumed considerable quantities of alcohol. These customers can be noisy and cause disturbance in the area long after other nearby licensed premises have closed.'*

Section 8.12 of the statement of the Licensing policy states *'Late night refreshment venues will generally operate outside framework hours. They are therefore, expected to provide an operating schedule outlining in particular how they will address the prevention of crime and disorder and public nuisance objectives.'*

However, the conditions provided by the applicant are not sufficient. Specifically, the information provided lacks the depth and detail required to adequately address the licensing objectives.

Appendix 5 of the Statement of Licensing Policy provides example conditions for different types of premises and licensable activity. The following premises policies in chapter seven are relevant for this application and have been used as a basis for recommending conditions that may be appropriate to promote the licensing objectives:

- **Premises supplying hot food and drink between 11:00 pm and 05:00 am (Late night refreshment venues)**

If Members are minded to grant the application, the following conditions are considered to be appropriate for the promotion of the licensing objectives, and are based on example conditions in the Licensing Policy:

1. Late night refreshment shall be permitted on:  
     Monday to Sunday 23:00 - 00:00  
     Monday to Sunday 00:00 – 02:00 (Online Delivery Only).
2. No Customer shall be permitted in the premises after 00:00
3. Customers smoking on the public footway shall not be permitted to cause obstruction of the highway to passers-by.

4. Notices shall be prominently displayed at each exit from the premises asking customers to be considerate to neighbours when leaving.
5. During the hours of operation of the premises, the licence holder shall ensure sufficient measures are in place to remove and prevent litter or waste arising or accumulating from customers in the area immediately outside the premises.
6. All front of house staff shall be trained in Welfare and Vulnerability Engagement (WAVE), "Ask for Angela", drink spiking. Records of staff training shall be provided to an authorised officer upon request.

### **Conclusion**

The application is to provide licensable activities outside the framework hours and the measures to promote the licensing objectives in the operating schedule are not sufficient. Therefore, the application should be refused. If Members are however minded to depart from the policy and willing to grant the application, then the above conditions attached as appropriate steps to promote the licensing objectives.

However, any recommendations made in this representation should not be regarded as the only course of action available to Members. When making a determination, Members will need to consider all representations and submissions made to the panel, and make a determination based on all of the evidence that is provided.

Yours sincerely



**Peter Agbley**

Licensing Team Leader (Acting Up)

**Date:** 23/1/2026  
**Application**  
**Reference:** APP\PREM-/NEW133289  
**Contact:**  
**E-mail:** Officer Lee Perella( [REDACTED])  
 [REDACTED]



**Public Protection**  
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*Please quote our reference in any correspondence*

Licensing (Contact Camden)  
 Crowndale Centre  
 218 Eversholt Street  
 London  
 NW1 1BD

**Licensing Act 2003 – SECTION 17**  
**Re: slamburger 262 Kilburn High Road NW6 2BY.**

**ENVIRONMENTAL HEALTH AUTHORITY REPRESENTATION**

This representation is made by the Environmental Health Authority, and it relates to the following licensing objectives:

- Prevention of public nuisance

**The Premises and Summary of Application**

The licence variation application is for the licensing of a Late night takeaway till 2am.

It is known premises was found to be trading without a licence in 2025.

There was complaint in October regarding light issues and extract fan noise issues.

The premises prior to the current occupant received complaints about negative impacts from poorly maintained extract systems.

Sensitive premises occupy the surrounding premises which is why complaints have been received on food premises at this location.

**Current Licence**

No licence

**Other considerations/ conditions (in addition to comments above).**

Should the panel determine to grant the licence, Environmental Health recommend the following:

Premises should satisfy Environmental Health that the undertaking of activities will not undermine the public nuisance licensing objective. There is complaint from October 2025 regarding lighting and extract fan noise, with previous complaints about poor maintenance of extract use leading to complaints.

**For this reason the licence should not be granted based on the application made.**

**Should the panel still wish to grant the licence.**

The following conditions to be considered addressed by the applicant and licence panel should one be required.

1. Licence holder shall carry out a litter patrol for collection of street litter in the immediate vicinity of the restaurant during the trading period and prior to close of business. Bin receptacle provision will be accessible to customers.
2. No supply deliveries or waste collections to service the premises itself shall take place between 21.00 and 08.00 hours. This does not apply to customer food order deliveries/ collections.
3. From 23:00 hours, the premises shall operate strictly as a delivery only facility for customer food orders. The premises shall remain closed to the public and shall be used solely for the preparation and dispatch of delivery orders. Public collection of orders from the premises is strictly prohibited.
4. Courier delivery vehicles will be electric powered or non-combustion engine powered after 21.00 hours.
5. Licence holder shall have a written customer delivery policy to promote the licensing objectives. Licence Holder will ensure public nuisance does not result from activities arising from delivery drivers and their vehicles.
6. No noise, odour, smoke, or vibration arising from the premises, including from any associated plant or equipment, shall be detectable outside the premises or through the building structure in a manner that could cause a public nuisance.
7. The extract system shall be maintained and cleaned every 6 months to prevent associated cooking odours emanating from the system.

8. Ensure all lighting of the premises does not give rise to public nuisance during the trading period to surrounding premises. Lighting and shop signage to be switched off when premises is closed.

Regards  
Lee Perella - EH Responsible Authority  
London Borough of Camden.

## Conditions agreed with Metropolitan Police

1. CCTV recordings will be retained for a minimum of 31 days.
2. We will add the condition that Police will be called to all incidents of violence and disorder

## Conditions Consistent with the operating Schedule

3. Escape routes and exits will be kept clear and unobstructed at all times.
4. Fire safety equipment will be maintained and checked regularly.
5. Doors and windows will be kept closed after 22:00, except for access and egress.
6. No amplified music will be played.
7. Staff will actively manage customer dispersal to ensure customers leave the premises quietly.
8. Clear signage will be displayed requesting customers to respect local residents and leave quietly.
9. No customers will be permitted to loiter outside the premises.
10. Delivery drivers will be instructed: -
  - Not to congregate outside the premises –
  - Not to idle engines
  - Not to sound horns
  - Not to play loud music
11. Staff will intervene where delivery driver behaviour risks causing disturbance.
12. The premises will be fitted with a suitable mechanical extraction and filtration system.
13. The extraction system will be maintained and serviced regularly
14. The frontage of the premises will be kept clean and free from litter.
15. Staff will carry out regular litter checks within the immediate vicinity of the premises during opening hours.
16. Waste and recycling will not be moved, emptied, or disposed of between 23:00 and 07:00.
17. No adult entertainment, gambling, or age-restricted products will be provided.
18. Children will only be permitted on the premises when accompanied by a responsible adult.

Additional Conditions added by the applicant

- 19 No customers will be permitted inside the premises after 01:45 hours, and the premises will remain closed thereafter.
- 20 Customers will not be permitted to smoke outside the premises at any time.
- 21 Clear banners and stickers will be installed both internally and externally to reinforce a strict no-smoking policy and to discourage loitering.
- 22 Customers will be actively encouraged at all times to behave responsibly and not cause disturbance.
- 23 Staff will receive specific training on managing customer behaviour, dispersal, and preventing nuisance.
- 24 During the hours of operation, Slamburger shall ensure sufficient measures are in place to remove and prevent litter or waste arising from customers in the area immediately outside the premises.
- 25 The frontage will be monitored regularly, with waste removed at frequent intervals to maintain a clean and orderly environment.
- 26 In addition, signage will be installed in premises and on windows to further encourage customers not to litter or create any form of waste in the area.
- 27 All front-of-house staff shall be trained in Welfare and Vulnerability Engagement (WAVE), “Ask for Angela”, and awareness of drink spiking.
- 28 Training records shall be maintained and made available to authorised officers upon request.  
You don't often get email from [info@slamskilburn.com](mailto:info@slamskilburn.com). Learn why this is important
- 29 In addition, staff will receive training on managing customer behaviour and preventing public nuisance, particularly during late night hours.



## Section 1: Background comments of the Borough Solicitor

- 1.1 The purpose of Camden's Statement of Licensing Policy is to make it clear to applicants that wider considerations will be taken into account when determining applications. It is intended to guide the Licensing Panel when considering licence applications. However, the Licensing Panel must always consider each application on its own merits and allow exceptions to the normal policy where the circumstances of the application justify allowing an exception. The burden is on the applicant to show that they comply with the policy.
- 1.2 Members should only address those matters that have formed the subject matter of relevant representations. Matters that arise that are not the subject of relevant representations fall outside the function that the Panel is exercising when it holds a hearing
- 1.3 Members must determine, having regard for the evidence, whether granting the application for a premises licence will impact adversely on the policy criteria listed in paragraph 3 of this report.
- 1.4 In accordance with the provisions of Part 1 of Schedule 5 of the Act, where a Licensing Authority rejects in whole or in part, an application for a new premises licence, the applicant may appeal against the decision, to a magistrate's court within 21 days of being notified of the decision.
- 1.5 Similarly, where a person who made relevant representations in relation to the application contends that the licence ought not to have been granted, or that different or additional conditions should have been imposed on the licence, he may appeal against the decision to a magistrate's court within 21 days of being notified of the decision.
- 1.6 **The Human Rights Act 1998** incorporates the key articles of the European Convention on Human Rights into domestic law. Decisions on licensing matters are actions of a public authority and must be compatible with Convention rights. Consequently, Members of the Panel must be aware of the rights contained in the Convention (particularly those set out below) when making licensing decisions.
  - (a) **Article 6: Right to a fair trial**  
In the determination of his civil rights and obligations, everyone is entitled to a fair and public hearing within a reasonable time by an independent and impartial tribunal established by law.
  - (b) **Article 8: Right to respect for private and family life**  
Everyone has a right to respect for his or her private life, his home and correspondence.

(c) **Article 1 of the First Protocol: Protection of property**

Every natural or legal person is entitled to the peaceful enjoyment of his possessions, including a licence. No one shall be deprived of his possession except in the public interest and subject to the conditions provided for by law and by the general principles of international law.

(d) **Article 10: Freedom of Expression**

Everyone has the right to freedom of expression. This right shall include freedom to hold opinions and to receive and impart information and ideas without interference by public authority and regardless of frontiers. This Article shall not prevent States from requiring the licensing of broadcasting, television or cinema enterprises.

The exercise of these freedoms since it carries with it duties and responsibilities may be subject to such formalities, conditions, restrictions or penalties as are prescribed by law and are necessary in a democratic society, in the interests of national security, territorial integrity or public safety, for the prevention of disorder or crime, for the protection of health and morals, for the protection of the reputation or rights of others, for preventing the disclosure of information received in confidence, or for maintaining the authority and impartiality of the judiciary.

(e) **Article 14: Prohibition of discrimination**

The enjoyment of the rights and freedoms set forth in this Convention shall be secured without discrimination on any ground such as sex, race, colour, language, religion, political or other opinion, national or social origin, association with a national minority, property, birth, or other status.

- 1.7 When formulating policy local authorities must have regard to the **Equality Act 2010**. The Act provides protection from discrimination in respect of certain protected characteristics, namely: age, disability, gender reassignment, pregnancy and maternity, race, religion or beliefs and sex and sexual orientation. It places the Council under a legal duty to have due regard to the advancement of equality in the exercise of its powers including licensing powers. Members of the panel must be mindful of this duty when determining all licensing applications.

**The section 149 Public Sector Equality Duty**

(1) A public authority must, in the exercise of its functions, have due regard to the need to—

- (a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
- (b) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- (c) foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

(2) A person who is not a public authority but who exercises public functions must, in the exercise of those functions, have due regard to the matters mentioned in subsection (1).

(3) Having due regard to the need to advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to—

- (a) remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic;
- (b) take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it;
- (c) encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

(4) The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities.

(5) Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to—

- (a) tackle prejudice, and
- (b) promote understanding.

(6) Compliance with the duties in this section may involve treating some persons more favourably than others; but that is not to be taken as permitting conduct that would otherwise be prohibited by or under this Act.

1.8 In determining any application, the Council must comply with the public sector equality duty in s.149 of the 2010 Act. This is a duty to have regard to the need to achieve the statutory goals of s.149, rather than to achieve a particular result. The s149 duty sits alongside and does not override statutory requirements in relation to determining licensing applications, including the duty to consider all evidence on its merits and the legislative criteria listed at paragraphs 3 & 4.

1.9 When members have before them representations or other material on issues relevant to s149, even outside the scope of “standard” licensing considerations such material must still be specifically assessed in the context of s149. However, because s149 creates a requirement to “have regard” the fact a matter raised is relevant to s149 will not automatically translate into a reason for refusing an application that would be sustainable in any subsequent appeal, given the legal requirement to determine applications in compliance with licensing legislation.

**Section 2: Financial Comments**

- 2.1 Following consideration there are no financial implications concerning this application. The Executive Director Corporate Services has been consulted in the preparation of this report and has no further comments to add.