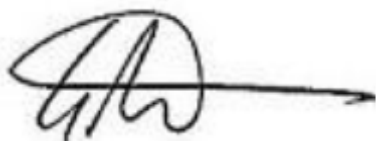


LONDON BOROUGH OF CAMDEN	WARDS: ALL
REPORT TITLE: Response to the Homelessness Scrutiny Panel recommendations to Housing Scrutiny Committee	
REPORT OF: Director of Housing	
FOR SUBMISSION TO: Housing Scrutiny Committee	DATE 9 th December 2025
<p>SUMMARY OF REPORT</p> <p>This report sets out the Council’s response to the recommendations made by the Homelessness Scrutiny Panel on 22nd February 2024 following a deep dive into homelessness services across Camden. This report provides an update on the initial officer response to those recommendations and any relevant commentary.</p> <p>Local Government Act 1972 – Access to Information</p> <p>No documents that require listing have been used in the preparation of this report.</p> <p>Contact Officer:</p> <p>Simone Melia, Head of Housing Solutions, 5 Pancras Square, N1C 4AG Simone.melia@camden.gov.uk</p>	
<p>RECOMMENDATIONS</p> <p>That the Housing Scrutiny Committee consider the response to the recommendations made by the Homelessness Scrutiny Panel outlined in Section 3 of this report.</p>	

Signed: Glendine Shepherd – Director of Housing Services



Date: 19th November 2025

1. Purpose of Report

In September 2023 the Housing Scrutiny Committee set up a Homelessness Scrutiny Panel to conduct a deep dive analysis into homelessness services across Camden. It was commissioned by the committee to understand more about resident perceptions of homelessness and the support that can be accessed.

The panel conducted multiple interviews with residents, officers across the homelessness system, statutory and voluntary and community sector (VCS) partners as well as those involved in the integrated commissioning arrangements with NHS services. The insights from these interviews formed the basis for the seventeen recommendations the Scrutiny Panel made to the Council.

These recommendations were initially responded to in a report to the committee in October 2024, outlining how services are responding or plan to respond. This report provides a further update to these. The report reiterates a commitment to share a further update at Housing Scrutiny in December 2025.

2. Context

As highlighted in recent data published by London Councils, the homelessness crisis across the capital continues to escalate. In 2024/25, boroughs are collectively spending £5.5 million per day on homelessness services, a sharp increase from £4.2 million per day in 2023/24.

In Camden, the local picture reflects these wider pressures. The borough is receiving approximately 400 homelessness approaches per month, representing a 40% increase compared to the previous year. This is driving significant pressure on temporary accommodation use, especially as limited move-on options mean households are staying in temporary accommodation for longer periods.

In response, Camden's housing service implemented a service redesign in January 2025, informed by data analysis to better target resources and improve service delivery. The restructure aimed to address several key challenges including long waiting times at the point of initial contact, high volumes of complaints linked to communication issues and overall rising demand in homelessness approaches.

As part of the wider Homelessness System Transformation programme, Camden has facilitated joined-up commissioning and strategic planning across housing, adult social care, health, and the NHS. This integrated approach builds on learning from previous pilots and aligns with recommendations from the panel. In 2025/26, the Council is reviewing these joint commissioning arrangements to ensure they remain fit for purpose and responsive to evolving needs.

3. Progress of recommendations made by the Homelessness Scrutiny Panel

3.1. The Homelessness Scrutiny Panel made 17 recommendations. Officers have set them out in the same order below, with an updated response to each in turn.

1. *Utilise Stakeholder Insights:* *Incorporate insights from interviews with partners and residents into the ongoing work of the Homeless System Transformation programme and senior housing management's improvement strategies.*

A network of co-producers, made up of individuals with lived experience of homelessness, played a vital role in shaping Camden's Homelessness and Rough Sleeping Strategy. Their contributions included ongoing consultation, strategic input, and the delivery of a PhotoVoice project and case studies that directly informed the strategy's development. A key tool in this process was the use of 'story sheets' to capture real-life experiences of those currently facing homelessness. These were explored in reflective sessions to identify key themes, which were then embedded into the strategy which will shape service delivery for 2025-30.

Additionally, the Homelessness System Partnership Co-production Team met local councillors to reflect on their contributions to the Homelessness and Rough Sleeping Strategy, discussing their experiences of peer research, the insights gathered, and the recommendations they developed to inform the strategy.

In 2025, a Resident-facing Housing and Domestic Abuse Policy and accompanying 'Know your rights' Survivors' Housing and Domestic Abuse handbook was launched. Both documents have been co-produced with people with lived experience of domestic abuse, homelessness, and housing insecurity in two phases: in phase one, over forty hours of interviews with people with lived experience of VAWG were conducted, homelessness, and housing insecurity and partner organisations. Following this, a co-production steering group was established, comprised of survivors with lived experience of domestic abuse. This group helped to co-design, author and edit the policy and handbook.

The policy sets the strategic direction for Camden's Housing and DVA work. As a resident-facing document, it clearly outlines the housing support available to DVA survivors, as well as Camden's responsibilities and the trauma-informed approach that will be followed. The handbook aligns with Camden's vision to embed a rights-based approach to housing support - by providing survivors with detailed information on their housing rights and options and Local Authority duties; it supports self-advocacy and accountability. This work has received accolade and recognition: Camden was invited to present the work at a national panel on 'The Importance of Survivor Voice in Housing's Response to Domestic Abuse' coordinated by DAHA.

2. *Facilitate Collaborative Forums:* *Establish a forum for all partners, especially VCS partners, to ensure close collaboration and ongoing feedback mechanisms. Consider leveraging existing platforms such as the Camden Advice Network.*

Officers acknowledge the importance of close collaboration between the Council and both statutory and VCS partners in supporting people experiencing homelessness. There are existing forums that operate successfully, enabling multi-agency input at both strategic and operational levels.

The Rough Sleeping Forum, facilitated by Homeless Link, continues to serve as a valuable space for collaboration and knowledge-sharing among services supporting people experiencing homelessness. Held every two months, the forum is well attended and provides an opportunity for services to present updates, share best practices, and engage in collective problem-solving. While the forum is still determining what its key focus areas will be, Homeless Link is supporting this process through a steering group that helps guide and shape the direction of discussions.

The Homelessness Partnership Forum has played a key role in supporting Camden's Rough Sleeping Strategy by bringing together organisations across the borough that work directly with people sleeping rough. Through regular meetings, the forum has fostered collaboration, enabled the sharing of insights, and helped coordinate responses to rough sleeping and support with informing the Homelessness and Rough Sleeping Strategy.

3. Enhance Multi-Agency Working: *Encourage housing teams to consistently participate in multi-agency meetings, establish named contacts for key partner agencies within relevant housing teams to facilitate productive collaboration, and explore establishing a system to notify NHS partners when families have moved into the area, so they receive the correct support*

Officers recognise the value of multi-agency collaboration in ensuring the Council provides the right support to residents facing homelessness. Camden's Housing First provision reflects this approach, with two services currently in place. One is a long-standing model delivered by St Mungo's, supporting individuals moving on from the Adult Pathway. The second, a newly mobilised service provided by the Single Homeless Project, works with people who are actively rough sleeping. Regular meetings are held to support the development of the new model and to explore areas of overlap between the two services. Multi-disciplinary teams are in place for each client, ensuring a holistic support network is available.

Multi-agency working remains a key ambition for Camden's homelessness partnership system. Homelessness Teams are increasingly embedding multi-disciplinary team (MDT) meetings into their practice, supported by *Team Around Me* (TAM) champions in services. TAM is an MDT tool designed to support people experiencing homelessness and multiple disadvantages, and Camden has recruited Rough Sleeping Coordinators to help embed this approach and increase team capacity.

Further strengthening a multi-agency approach, two new homelessness social worker posts are being embedded. The two specialist social workers carry out outreach and attend the rough sleeping hub to meet residents and support residents who are experiencing some form of homelessness. Work is underway to develop a

joint working protocol between Adult Social Care and Homelessness services to support more integrated practice.

Our support for the Target Priority Group (TPG), people that experience long-term and cyclical rough sleeping, incorporates a multi-agency approach to understand each individual's needs and preferences, develops tailored support plans across services, and tracks progress through monthly meetings attended by a range of partners, including VCS organisations. These forums offer valuable opportunities for ongoing dialogue, shared learning, and joint problem-solving to get the best outcomes for residents and align with the recommendation to establish a dedicated forum for all partners to ensure close collaboration within Camden's housing system.

Multi-agency working is also being integrated into Camden's hospital discharge model, which initially included two housing officer posts working across NHS and housing services. Due to funding constraints, this has been reduced to one post, but officers remain committed to exploring further opportunities to embed multi-agency approaches across homelessness teams.

As part of Camden Council's work to ensure compliance with our statutory notifications to other local authorities when placing out of area (known as section 208s), the organisation has led engagement with key stakeholders across education, health, housing, and social care to gather detailed feedback and requirements on how referrals are currently received and managed. This has included mapping existing referral pathways, identifying gaps and inconsistencies in information sharing, and defining the data fields and processes required for a standardised approach.

This insight is contributing to the development of a digital tool to record and manage referrals coming into Camden, ensuring it meets both statutory and practical needs across services. In parallel, the Council has begun scoping opportunities to strengthen internal processes for referrals out, ensuring that information leaving Camden is consistent, timely, and aligned with shared standards to ensure that residents are connected to services in the areas where they are placed.

4. Increase Training for Partners: Ensure there are regular training opportunities for staff in partner agencies, including VCS organisations, on how to support service users through Camden housing processes. Consider including this in the distribution strategy for the new provision roadmap.

Camden Council continues to prioritise regular training opportunities, especially around building trauma-informed and collaborative practices across its housing services and wider partnerships.

Regular training opportunities have been made available to both internal staff and external partners, including VCS organisations. Camden has hosted ongoing training sessions for the *Team Around Me* case discussion tool, which remains accessible to council staff and wider partners. Two training cohorts have already been completed, with further sessions planned to support consistent and coordinated approaches to supporting residents.

In addition, Camden has delivered three trauma-informed practice training sessions to date. This training is accessible not only to Camden staff but also to wider partners who support people experiencing homelessness. Training on the framework has focused on how to use it effectively, what embedding looks like in practice, and how it can shape service delivery.

5. Improve Support for Hostel Residents: Develop specific plans to better support residents in hostels, including opportunities for feedback, monitoring, and consideration of formal time limits for hostel stays.

A trauma-informed framework has been developed to provide a consistent definition and approach across services. This framework is accessible to all staff and has been supported by training on how to apply and embed trauma-informed principles in practice. Targeted work has also been carried out with individual teams. For example, focused support was provided to adult pathway hostels for single homeless people to explore what trauma-informed practice could look like in their service and identify areas for improvement.

The Homelessness Systems Partnership co-produced with residents to develop the Personal Passport. This is a trauma-informed information-sharing tool that enables hostel residents to express what matters to them in their own words. This approach is designed to strengthen engagement with hostel residents and ensure services are more responsive to their needs.

As part of our quality assurance around safeguarding in hostels for single homeless people, the Lead Practitioner conducted visits to all hostels to gather direct feedback from staff and residents. These sessions focused on identifying what was working well, areas for improvement, and assessing awareness of safeguarding procedures. A key outcome was the consistent feedback from residents that they felt confident raising concerns with staff, highlighting strong relationships across hostels. Staff were also reminded of health and safety responsibilities and the requirement for annual safeguarding training. Additionally, following feedback from residents' meetings, there's been an introduction of anonymous feedback boxes across all hostels. These are regularly monitored to ensure residents can share suggestions and concerns in a more informal and accessible way.

Since the service restructure, communication between Adult Social Care and the Adult Pathway has improved, enabling more joined-up working and innovative approaches to addressing homelessness. A monthly drop-in session has been introduced to support case discussions, including those involving hostel residents, fostering collaborative problem-solving.

With regards to the recommendation of formal time limits for hostel stays, move-on is a vital element of the adult pathway hostel provision and providers are measured on their move-on activity with various targets. Challenges including lack of affordable private rented sector (PRS) accommodation and lack of priority for social housing moves has reduced move-on in recent years. There are a number of initiatives underway to address this and improving move-on is a priority for the adult pathway.

As of 3 November 2025, Camden Council will have successfully recruited to all 15 Housing Officer positions within the Temporary Accommodation (TA) Housing Operations Service. Each resident in TA will be assigned a dedicated Temporary Accommodation Housing Officer (TAHO), who will be based across the hostel buildings to provide direct, tailored support. TAHOs will work closely with households throughout their time in TA, conducting regular meetings to understand individual needs and aspirations, which will inform personalised move-on plans. Their role includes supporting families into more suitable and sustainable accommodation options, such as private rented sector (PRS) housing, affordable self-contained TA, or settled housing. In addition, the Council is recruiting two TA Move-On Officers to focus on assisting households out of unsuitable TA, particularly those in long-term hostel placements or expensive and unaffordable accommodation, while the new TAHO service is embedded.

6. Implement Trauma-Informed Approach: Ensure the successful implementation and sustainability of a trauma-informed approach across housing staff through comprehensive training and ongoing support mechanisms.

Camden understands the importance of taking a trauma-informed approach across housing services and has developed a comprehensive framework that offers a consistent definition and guidance on its application. This framework is accessible to all staff, promoting a shared understanding and enabling consistent practice. Training was delivered to support staff in using the framework effectively, with emphasis on how to embed trauma-informed principles in day-to-day work.

In collaboration with trauma-informed practice leads, Camden co-developed a Trauma-Informed Commissioning Guide to ensure that commissioning processes reflect these principles. Targeted support has also been provided to specific teams. For example, focused work was undertaken with adult pathway hostels for single homeless people to explore how the framework can be embedded in their service and identify areas for improvement.

Additionally, as part of the Homelessness System Partnership, Camden introduced the Personal Passport, a trauma-informed information-sharing tool that is referenced in more detail in the section above.

7. Expand Outreach at Physical Hubs: Build on successful models like Good Work Camden by stationing housing officers at key physical hubs such as schools and community centres to improve accessibility.

Camden has recently undergone a significant restructure, resulting in major changes to the housing service. As teams settle into the new arrangements, the Council remains committed to strengthening outreach efforts at key physical hubs to ensure services are accessible and responsive.

A service level agreement has recently been reinstated, enabling housing officers to provide advice to families at a local children's centre. Currently, two outreach hubs

operate each month, with a review planned at the end of the year to identify opportunities for further improvement.

Additionally, each hostel has an allocated support worker who holds monthly drop-in surgeries at each hostel to assist residents. Also, Camden continues to strengthen its outreach through joint working with partners like Riverside and Clarion Housing, offering home visits and, where capacity allows, accompanying residents to the Job Centre to advocate on their behalf with housing-related issues

8. Empower Frontline Staff: *Embed frontline staff input within strategy development processes to foster a sense of ownership and facilitate effective change management. This should include staff from VCS and statutory partners.*

As part of the development of Camden's Homelessness and Rough Sleeping Strategy for 2025–2030, the Council undertook a 14-week statutory consultation where a range of engagement methods were used.

Frontline staff input was actively embedded throughout the consultation process. This included engagement with staff from commissioned voluntary sector providers as well as internal homelessness service teams. The Homelessness System Partnership, which brings together statutory partners, played a key role in shaping the strategy, with members contributing through survey responses and participation in focus groups. The Council is currently analysing the feedback and drafting the consultation report, which will inform the final strategy.

In July 2025, the Housing Delivery team led a focused homelessness prevention service design 'sprint', an example of how frontline staff are being empowered to lead change and shape service delivery. In response to the continued rise in homelessness approaches and increasing demand for Temporary Accommodation, the sprint brought together a diverse group of practitioners, including Homelessness Prevention Advisors, Private Rented Sector Officers, and Money Advice specialists, to collaboratively explore new approaches to early intervention. The sprint resulted in the development of two pilot initiatives, one focused on enhancing PRS placements and the other on debt prevention. Both are currently being piloted, with the debt prevention model already successfully implemented within the service.

9. Review VCS Funding: *Conduct a review of funding for VCS partners to alleviate financial pressures and ensure continuity of essential services.*

The Council remains committed to supporting the VCS sector, recognising its critical role in delivering essential services. However, increasing demand and the complexity of cases are placing pressure on VCS capacity and resources.

In 2025/26, the Community Partnerships Team will undertake a review of the Camden Advice Network, with a view to shaping a new seven-year investment programme for independent advice services. This review presents an opportunity to take a strategic approach to resource allocation and service needs - ensuring alignment with Council priorities, including the prevention and reduction of homelessness.

The team is also currently developing the next phase of independent VCS advice provision through the *We Make Camden VCS Investment Programme*. This iteration will focus on reducing the risk of evictions and enhancing residents' financial resilience through income maximisation and debt support services. Decision papers are currently in progress, with a planned launch in Spring 2026, subject to timelines.

While New Horizons specifically targets youth homelessness, partners within the wider network continue to support residents more broadly through advice, advocacy, and legal and debt interventions aimed at preventing eviction and homelessness.

The council's Money Advice Camden service works closely with the Camden Advice Network and wider VCS partners to deliver coordinated, data-informed support that strengthens residents' financial resilience. This includes joint efforts to prevent debt and homelessness, and to improve access to emergency grants such as the Cost of Living and Household Support schemes

10. Enhance Communications: *Review all communication materials in a year time to ensure clarity, accessibility, and inclusivity, including translations, simplified language, and replacing Word/PDF attachments with online forms. Consider options for reducing unacceptably long communication delays, including improved case management systems and clearer monitoring of KPIs relating to response times and case progression.*

Officers acknowledge the importance of delivering communication that is clear, accessible, inclusive, and timely. Camden continues to review and improve the homelessness information available on its website to ensure it meets these standards and better supports residents.

In April 2024, the Council introduced a new case management system, for homelessness services. This system consolidated previously scattered information into a single database, improving efficiency and case oversight. The system also includes an online portal that enables applicants to upload documents and receive correspondence, enhancing accessibility.

The system's reporting functionality allows Camden to monitor new key performance indicators (KPIs), identify service gaps, and respond to emerging trends. This data-driven approach supports continuous improvement.

Additionally, external communications within the adult pathway are currently under review. Where improvements are identified, such as simplifying language, ensuring inclusivity, or replacing attachments with online forms, these will be embedded into future communications to better meet residents' needs.

In April 2025, the service implemented a new approach aimed at improving response times and enhancing the overall resident experience. The new approach prioritises capacity at the front door, reducing delays and enabling specialist staff to intervene earlier to prevent homelessness. Key improvements included recruiting additional specialist staff, allocating resources based on data insights, and introducing greater upfront engagement with cases. By streamlining processes and placing greater emphasis on initial contact, the new way of working has already delivered improvements in reducing bottlenecks and response times.

11. Review Out of Hours Provision: *Consider the effectiveness of current out of hours provision and improve communication of how to access the current provision.*

The homelessness service was piloting an in-house out-of-hours provision in partnership with Contact Camden. The aim of this pilot was to establish a single point of contact for residents facing emergency housing situations outside of standard working hours.

The pilot has now been successfully completed, with initial reviews showing clear benefits for residents through improved access and streamlined support. Contact Camden, which already serves as the initial point of contact for other crisis-related council services, has played a key role in connecting residents in urgent housing need with appropriate support services.

Following the success of the pilot, a new service level agreement has been established with Contact Camden to formalise this approach. Regular reviews are in place to monitor the effectiveness of the model and ensure it continues to deliver benefits for residents through a joined-up and responsive service.

12. Streamline Processes: *Review and streamline paperwork and internal processes to optimise officer time towards meaningful preventative work, improve efficiency, and enhance workforce retention.*

The introduction of the new homelessness casework database has significantly supported the streamlining of paperwork and internal processes. By consolidating information into a single system, staff are able to work more efficiently, freeing up time to focus on meaningful preventative work.

The service redesign implemented in January 2025 has further contributed to optimising internal operations and improving workforce retention. As part of this redesign, frontline homelessness roles were reviewed and successfully recruited to, including specialist positions such as a Hospital Reconnections Officer, NASS (National Asylum Support Service) HPA (Homelessness Prevention Advisor), Prison Discharge Officer, and a Domestic Violence and Abuse (DVA) Coordinator. These roles enable more targeted support and ensure cases are allocated where specialist intervention is most effective.

In addition, several service improvement initiatives are underway. One example is the Homelessness Prevention Sprint, which explored innovative approaches to reduce homelessness and reducing the use temporary accommodation. This led to the piloting three new ways of working designed by frontline staff themselves, which are currently under review. If successful, these approaches will be embedded into the service, further enhancing prevention efforts and operational efficiency.

13. Strengthen Internal Review Systems: *Improve internal review systems to address complex cases promptly and minimise reliance on external enquiries for resolution.*

Officers recognise the importance of resolving casework promptly and effectively, without the need for external escalation, while also ensuring that clear escalation routes are available when necessary.

Teams across the homelessness system are integrating multi-disciplinary team (MDT) meetings into their practice, supported by the homelessness system transformation programme. Adult Social Care and Homelessness teams are now collaborating more closely on cases, with established escalation procedures in place for situations requiring multi-disciplinary support. The Adult Social Care and Homelessness Steering Group holds governance and oversight for the work of this group and the overall delivery of support for people in the TPG.

Throughout this report, examples have been presented of how practice and performance has improved. Although external enquiries are not discouraged, the need for them has reduced as casework practice and performance improves.

14. Facilitate In-Person Services: *Review arrangements for in-person services post-COVID to restore personalised interactions and support residents effectively.*

Officers continue to recognise the importance of face-to-face interaction for residents experiencing homelessness. Many Council services, including accommodation and rough sleeping outreach, remained in-person throughout the COVID-19 pandemic and continue to operate in-person post-COVID. The importance of face-to-face delivery has been reinforced in homelessness teams and the offer for presentations from the public at our public offices has been bolstered to ensure a consistent face-to-face presence. This ensures that a staff member is always available in person, as part of a flexible and accessible service model that also includes support through a variety of channels.

The Council operates in line with the Homelessness Code of Guidance, which sets out the expectation that face-to-face assessments are available for those who need them. Camden continues to meet this requirement and has maintained an officer presence at its main homelessness service location, 5 Pancras Square, where front door housing staff are on duty and available to support residents in person.

15. Prioritise Housing Officer Capacity: *Consider how to rebalance staff time further towards meaningful preventative work, such as ring-fenced time for this work and further capacity in dedicated prevention teams. Gather further data to show the positive value of preventative work to improve future business cases for investment in dedicated preventative capacity.*

In April 2025, the Council implemented a service redesign to strengthen housing officer capacity and improve the delivery of preventative work. The redesign was informed by data analysis to identify where resources were most needed and aimed to address key service pressures.

To support this, targeted recruitment was undertaken to increase capacity across the service. Experienced staff were placed at the first point of contact to improve early

decision-making and support. Five additional advisor roles were introduced to help manage rising demand, and a range of specialist roles were added to enhance the service's ability to respond to complex needs. These include tenancy sustainment officers, hospital reconnection officers, and dedicated leads for domestic violence, prison discharge, and support for residents accessing the National Asylum Support Service (NASS).

The benefit of this redesign has been an increase in cases being managed at the prevention stage, enabling earlier intervention and more targeted support. This has helped residents remain in their homes and allowed the Council to avoid more costly crisis-led solutions, such as emergency accommodation.

16. Promote Success Stories: *Incorporate success stories into the communications strategy to build trust, motivate staff, and demonstrate positive outcomes.*

Camden recognises the importance of finding regular opportunities to share success stories. A monthly newsletter is produced by the Housing Change and Transformation Team, showcasing achievements across housing services and sharing updates on key projects.

In addition, a blog was recently published on Essentials, the Council's intranet, highlighting the successes of the housing redesign and the homelessness prevention sprint led by the Housing Project Delivery Team. These communications celebrate the contributions of staff involved and help share learning and good practice across the organisation. There are plans to continue sharing success stories through this channel to promote ongoing achievements.

Success stories are also shared at SMT meetings, where the work of teams and individual staff members is recognised and promoted. Looking ahead, Camden is exploring further opportunities for staff engagement and ways to promote good news and success stories more widely across the organisation.

17. Review Points System: *Conduct a thorough review of the points system's impact on homeless residents and ensure transparent communication following the review.*

The first phase of the review of Camden's Housing Allocations Scheme has been completed, with minor amendments currently being implemented. The second phase, a comprehensive review that will include an examination of the priority award points will be undertaken in the new year.

In the meantime, additional work has been undertaken as part of the homelessness prevention sprint to help residents to understand how the points system works at point of homelessness approach. This includes the development of a points calculator, designed to prevent homelessness by giving a clear view of their housing options. The tool aims to improve transparency by clearly showing how points are awarded and what they mean for residents' housing prospects. We are piloting the calculator and are evaluating its impact and will embed into business as usual as a key prevention tool.

4. Comments of the Director of Finance

The Council spent £39m on tackling homelessness and rough sleeping in 2024/25. A large proportion of this spend was on temporary accommodation (TA) and a large proportion of that was not budgeted for. TA is a London-wide financial pressure which has reached crisis proportions and is a direct consequence of the wider housing crisis in the capital. The Council is focused on reducing its expenditure on TA and consequently the Panel's recommendations must be met within existing budgets.

The Council's Homelessness services are funded from a mix of government grants – primarily the Homelessness Prevention Grant and the Rough Sleeping Prevention and Recovery Grant alongside smaller more specific grants – and the Council's own resources. The government has announced plans to consolidate these grants into a single Homelessness and Rough Sleeping Grant as part of the Fair Funding Review 2.0. The Fair Funding Review 2.0 is expected to be implemented from financial year 2026/27 but at time of writing, the financial impact of the Review on Camden is not yet known. Needless to say, the Council's homelessness services will need to be delivered within the future funding envelope.

5. Legal Comments of the Borough Solicitor

The Borough Solicitor has been consulted and has no comments on this report.

6. Environmental Implications

There are no environmental implications from this report

REPORT ENDS