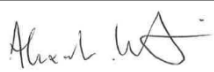


LONDON BOROUGH OF CAMDEN	WARDS: All
REPORT TITLE St Pancras Hospital Transformation Programme: an update on the NHS's engagement and involvement approach	
REPORT OF Chief Strategy and Population Health Officer, NHS North Central London Integrated Care Board (NCL ICB)	
FOR SUBMISSION TO Health and Adult Social Care Scrutiny Committee	DATE 4 November 2025
SUMMARY OF REPORT This paper sets out the NHS's approach to the involvement of, and engagement with, patients, service users, their carers, and wider stakeholders around the St Pancras Hospital Transformation Programme. This paper was taken to North Central London Joint Health Overview and Scrutiny Committee on 12 September 2025 where the committee members were asked to review a number of recommendations and were supportive of the approach and progress made. This paper is coming to Camden Health and Adult Social Care Scrutiny Committee for discussion. Local Government Act 1972 – Access to Information No documents that require listing have been used in the preparation of this report. Contact Officer: Alex Smith Director of Service Development: Community and Mental Health Strategy and Population Health Directorate NHS North Central London Integrated Care Board E-mail: alexander.smith1@nhs.net	
RECOMMENDATIONS That the Committee note the contents of the report.	

Signed:



Alex Smith, Director of Service Development, Community Mental Health

Date: 24/10/2025

1. Purpose of Report

- 1.1. The report (appendix A) was presented to North Central London Joint Health Overview and Scrutiny Committee on 12 September 2025 and provides an update on the St Pancras Transformation Programme, including engagement with patients, service users, their carers, and wider stakeholders.

2. Overview

- 2.1. There are several NHS organisations that run services which are proposed to move off the St Pancras Hospital site as part of the transformation programme. The services are commissioned by NHS North Central London Integrated Care Board (NCL ICB), which is also a partner in the programme.
- 2.2. The paper describes the services run by each organisation, the engagement and involvement activity that they have conducted to date, and next steps. It sets out how the insights from this work are having tangible and meaningful impacts on decision-making.
- 2.3. As the St Pancras site is within Camden borough it was acknowledged that further discussion at Camden Health and Adult Social Care Scrutiny Committee was warranted.
- 2.4. The transformation programme has engagement at its core and presents opportunities at new locations for people who use services, carers and wider groups who are being engaged and listened to throughout the programme.
- 2.5. The St Pancras Hospital Transformation Programme will evolve over time with further engagement activity planned. The programme is committed to meaningful and ongoing engagement and involvement in advance of proposed moves and afterwards to ensure that any early challenges are resolved swiftly and with patient and service user input.
- 2.6. The committee is asked to note the report and the programme's progress to date.

3. Comments of the Director of Finance

- 3.1. The Director of Finance has been consulted on the contents of the report and has no comments to add to the report.

4. Legal Comments of the Borough Solicitor

- 4.1. The Borough Solicitor has been consulted on the contents of this report and has no comment to make at this time.

5. Environmental Implications

5.1. There are no environmental implications.

6. Appendices

Appendix A - St Pancras Hospital Transformation Programme: An update on our engagement and involvement approach

REPORT ENDS